



APRESENTAÇÃO DE RESULTADOS 1T25

Êternit

DISCLAIMER

As declarações contidas nesta apresentação relativas às perspectivas dos negócios da Eternit, às projeções de resultados operacionais e financeiros, e referências ao potencial crescimento da Companhia, constituem-se em meras previsões e foram baseadas nas expectativas da Administração em relação ao seu desempenho futuro da Companhia

Considerações futuras não são garantias de desempenho. Elas envolvem riscos, incertezas e premissas, pois se referem a eventos futuros e, portanto, dependem de circunstâncias que podem ou não ocorrer.

Investidores devem compreender que condições econômicas gerais, condições de mercado e outros fatores operacionais podem afetar o desempenho futuro da Eternit e conduzir a resultados que diferem materialmente daqueles expressos em tais considerações futuras.

DESEMPENHO

INVESTIMENTOS

Go-live do SAP S4/HANA

NOVOS NEGÓCIOS

Conclusão da instalação e modernização das linhas de produtos para sistemas construtivos.

DISCIPLINA FINANCEIRA

Redução de despesas: aprovado em AGO a proposta de redução na remuneração dos membros do CA.

DIRETORIA EXECUTIVA

Novos membros da diretoria da Companhia reforçando o compromisso com a estratégia de inovação e consolidação da marca.



Diretor Presidente
Rodrigo Inácio



Diretora Financeira e de Relações com Investidores
Carisa Cristal



Diretor Comercial
Eder Sá



Diretor Industrial
José Ricardo Reichert

DESEMPENHO 1T25 VS. 1T24

VENDAS DE TELHAS DE FIBROCIMENTO	VENDAS DE SISTEMAS CONSTRUTIVOS	RECEITA LÍQUIDA	LUCRO BRUTO	EBITDA RECORRENTE
Destaque no ganho de <i>market share</i> nas regiões norte e nordeste	Crescimento expressivo reforçando o potencial do segmento	Forte avanço no volume vendido de Telhas (+15,1%)	Retração no volume de vendas no segmento de crisotila	Contração das margens no segmento de crisotila
167,6 mil toneladas (+15,1%)	7,2 mil toneladas (+38,8%)	R\$ 283,4 milhões (+6,3%)	R\$ 42,1 milhões (-25,3%)	R\$ 3,6 milhões (-78,8%)

CONJUNTURA E MERCADO

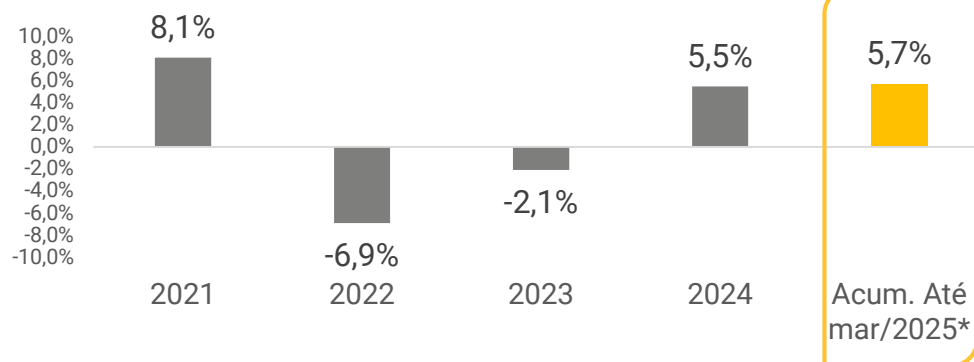
Projeções do mercado 2025

PIB	IPCA	SELIC	Câmbio
2,00%	5,53%	15,0% a.a.	5,96
↓ (2024: 3,49%)	↑ (2024: 4,90%)	↑ (2024: 11,75 a.a.)	↓ (2024: 6,05)

Outros Indicadores

Endividamento das famílias	Brasileiros inadimplentes	Índice de Confiança do Consumidor (ICC)
77,1%	28,6%	+0,7 pontos
↑ (março 2025)	↑ (março 2025)	↑ (março 2025)

Evolução do faturamento deflacionado
(acumulado vs. mesmo período do ano anterior)



*Estimativa ABRAMAT

Desempenho da Indústria de materiais para construção

Faturamento deflacionado

+5,7%
(1T25 vs. 1T24)

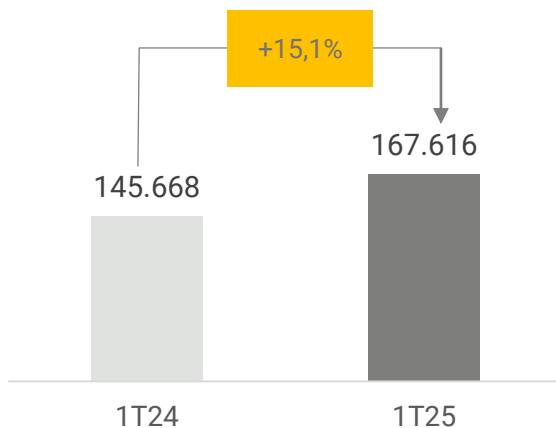
Projeção ABRAMAT
Faturamento 2025

+2,8%

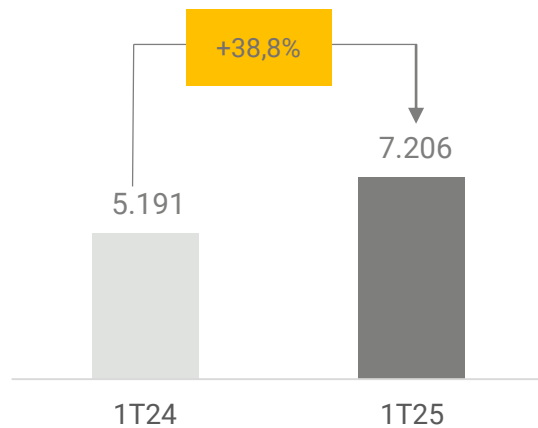
DESEMPENHO OPERACIONAL: VENDAS



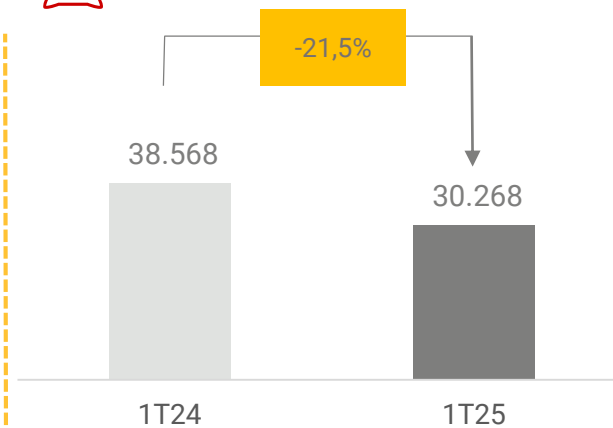
Telhas de Fibrocimento (t)



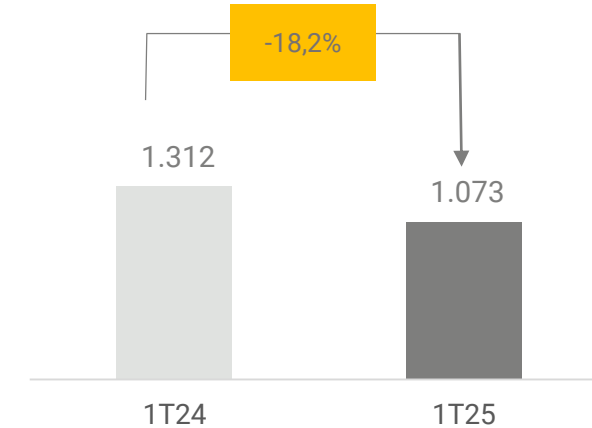
Sistemas Construtivos (t)



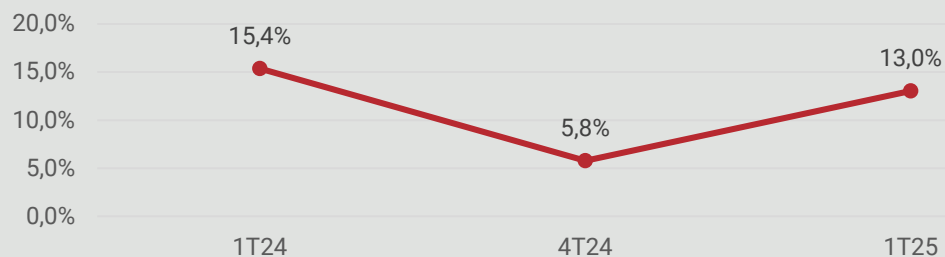
Mineral Crisotila (t)



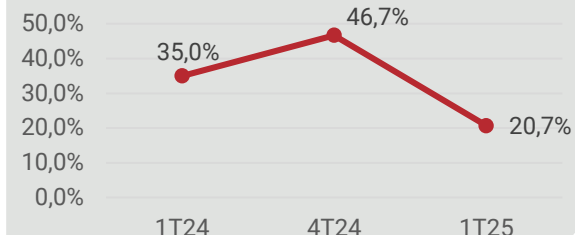
Telhas de Concreto (mil peças)



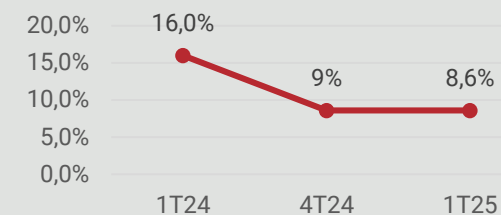
Margem Bruta - Fibrocimento



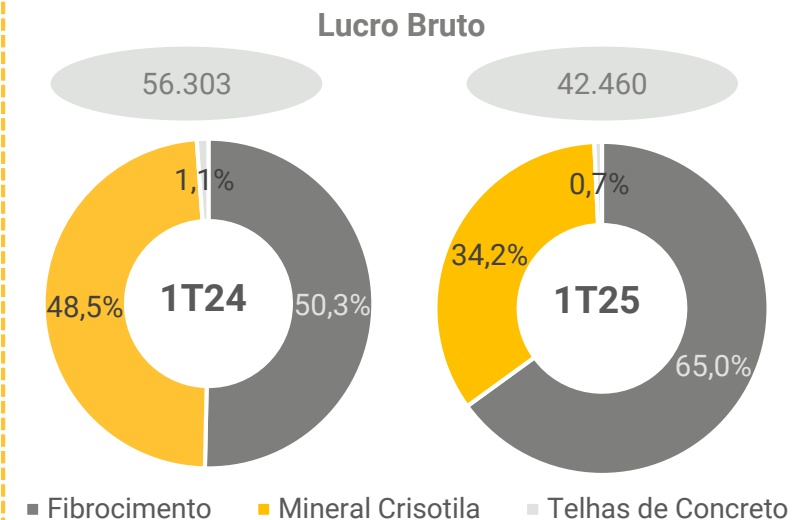
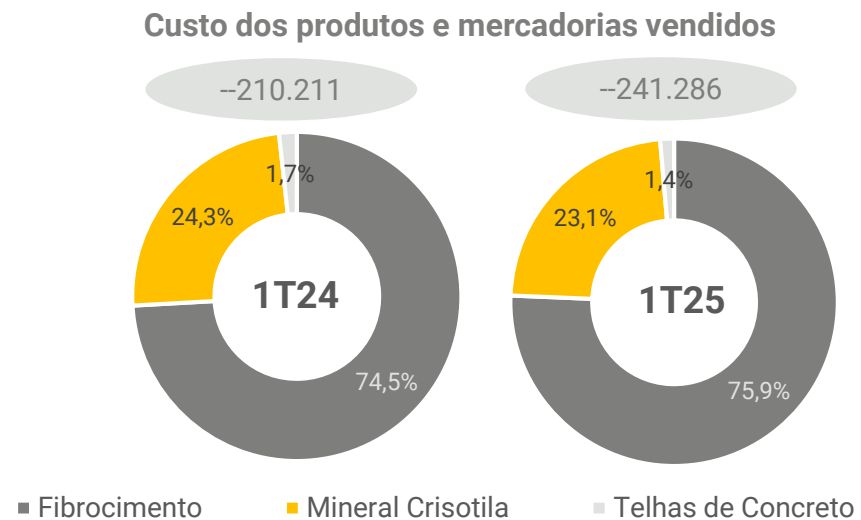
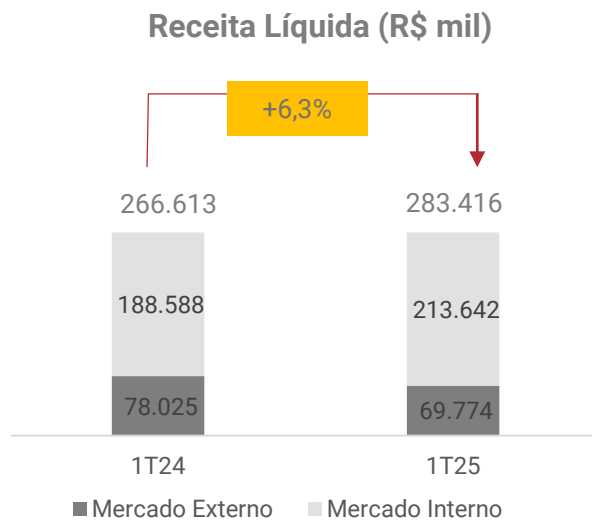
Margem Bruta - Crisotila



Margem Bruta - Telhas de Concreto



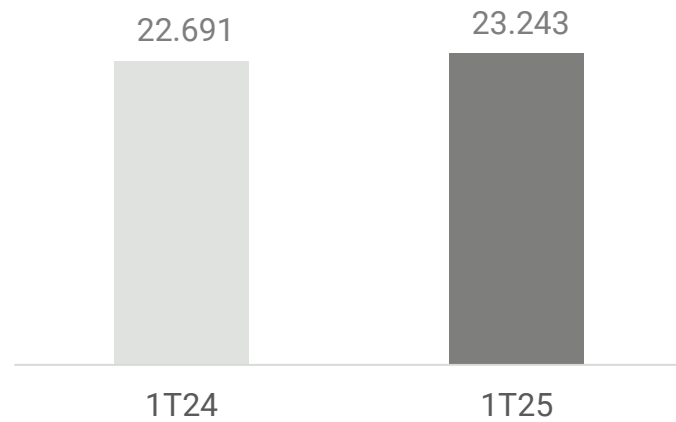
DESEMPENHO FINANCEIRO CONSOLIDADO



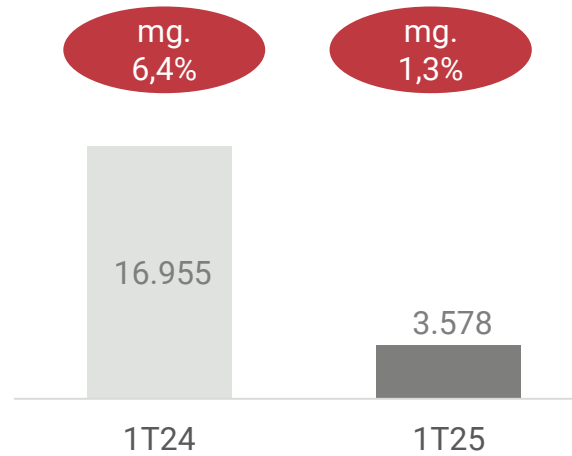
Mudança no mix de produtos e segmentos

DESEMPENHO FINANCEIRO CONSOLIDADO

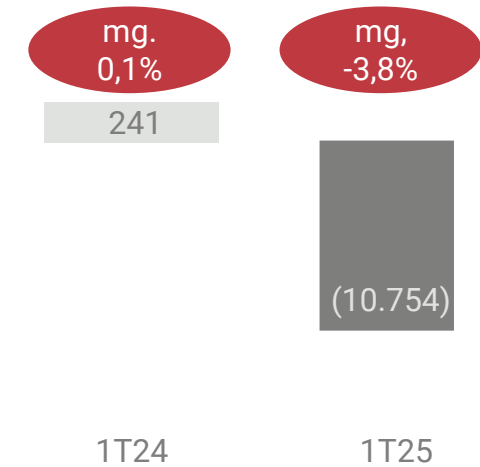
Despesas Gerais e Administrativas
(R\$ mil)



EBITDA Recorrente (R\$ mil)



Resultado Líquido (R\$ mil)

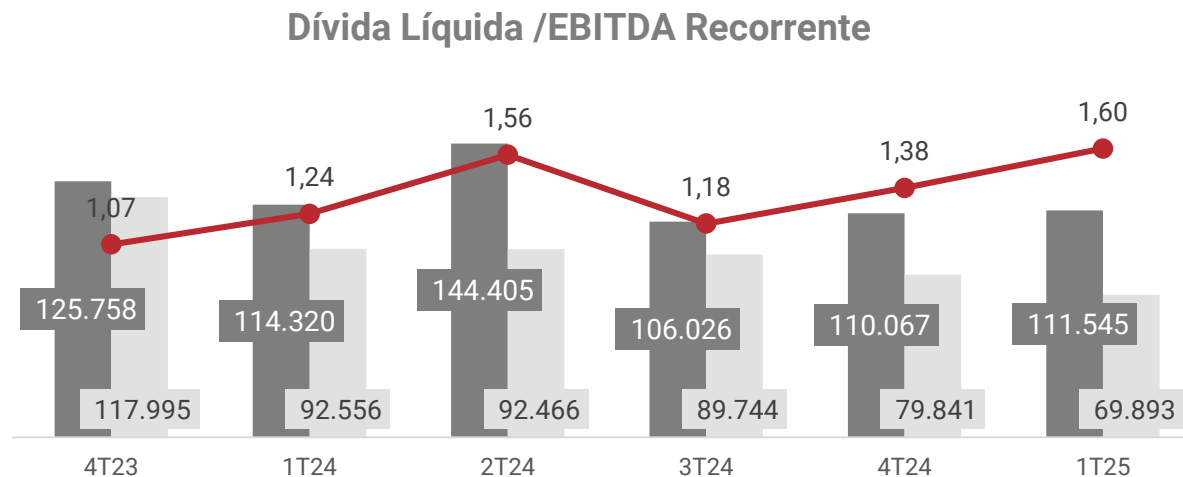


Desempenho Financeiro Consolidado

A dívida líquida contabilizou **R\$ 111,5 milhões**, sendo constituído pelas seguintes linhas de créditos:

(i) **Linhas de Longo Prazo:** (a) BASA R\$ 24,6 milhões; (b) FINAME Capital de Giro R\$ 28,0 milhões; (c) CCE R\$ 25,0 milhões

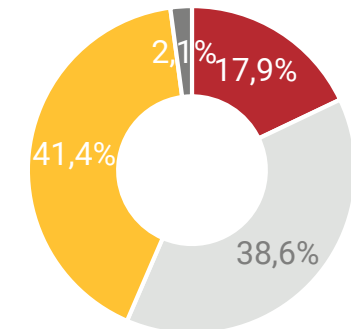
(ii) **Curto Prazo:** (a) ACE R\$ 45,4 milhões; (b) ACC R\$ 11,4 milhões



Composição da dívida

- Basa (Pré-fixado)
- CCE/Finame (CDI + Spread)
- ACE/ACC (Pré fixado)
- DD (Pré fixado)

Custo Médio 12,2%



Dívida Líquida R\$ 111,5 milhões

Perspectiva de futuro

Eternit

Presença em feiras especializadas, estreitando o relacionamento com revendedores

ESG: Metas 2030

Iniciada revisão da Matriz de Materialidade

Portfólio

Inovação e diversificação nas linhas de produtos

Q&A

Relações com Investidores



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1Q25
EARNINGS
CONFERENCE
CALL

Eternit

DISCLAIMER

The statements contained in this presentation regarding Eternit's business prospects, projections of operating and financial results, and references to the Company's potential growth are merely forecasts and were based on Management's expectations regarding the Company's future performance.

Future considerations are not guarantees of performance. They involve risks, uncertainties, and assumptions, as they refer to future events and, therefore, depend on circumstances that may or may not occur.

Investors should understand that general economic conditions, market conditions, and other operational factors can affect Eternit's future performance and lead to results that differ significantly from those expressed in such forward-looking considerations.

PERFORMANCE 1Q25 vs. 1Q24

INVESTMENTS

Go-live of SAP S4/HANA

NEW BUSINESS

Completion of the installation and modernization of the product lines for construction systems.

FINANCIAL DISCIPLINE

Reduction of expenses: a proposal for reducing remuneration of the members of the Board of Directors was approved at the AGM.

EXECUTIVE BOARD

New members of the executive board of the Company underscore the commitment to the strategy of innovation and brand consolidation.



Chief Executive Officer
Rodrigo Inácio



**Chief Financial and Investor
Relations Officer**
Carisa Cristal



Chief Sales Officer
Eder Sá



Chief Industrial Officer
José Ricardo Reichert

PERFORMANCE 1Q25 vs. 1Q24

SALES OF FIBER-CEMENT ROOFING PANELS

Significant increase in *market share* in the North and Northeast regions

167.6
metric tons
(+15.1%)

SALES OF CONSTRUCTION SYSTEMS

Significant growth reinforcing the segment's potential

7.2
metric tons
(+38,8%)

NET REVENUE

Strong growth in the volume of Roofing Panels sold
(+15.1%)

R\$283.4 million
(+6.3% vs. 1Q24)

GROSS PROFIT

Decline in sales volume in the chrysotile segment

R\$42.1 million
(-25.3% vs. 1Q24)

RECURRING EBITDA

Compression of margins in the chrysotile segment

R\$ 3.6 million
(-78.8% vs. 1Q24)

ECONOMY AND MARKET

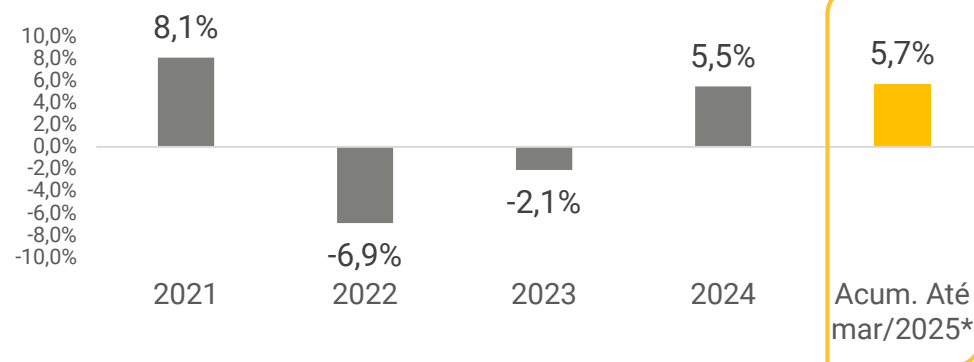
Market projections - 2025

GDP	IPCA	SELIC	FX
2.00%	5.53%	15.00% p.a.	5.96
↓ (2024: 3.49%)	↑ (2024: 4.90%)	↑ (2024: 11.75 p.a.)	↓ (2024: 6.05)

Other Indicators

Household debt	Delinquent Brazilians	Consumer Confidence Index (ICC)
77.1%	28.6%	+0.7 points
↑ (March 2025)	↑ (March 2025)	↑ (March 2025)

Evolution of deflated revenues
(accumulated vs. same period of the previous year)



*ABRAMAT Estimate

Performance of the construction materials industry

Deflated revenue
+5.7%
(1Q25 vs. 1Q24)

ABRAMAT Projection
2025 Revenue
+2.8%

OPERATING PERFORMANCE: SALES



Fiber-Cement Roofing Panels (t)



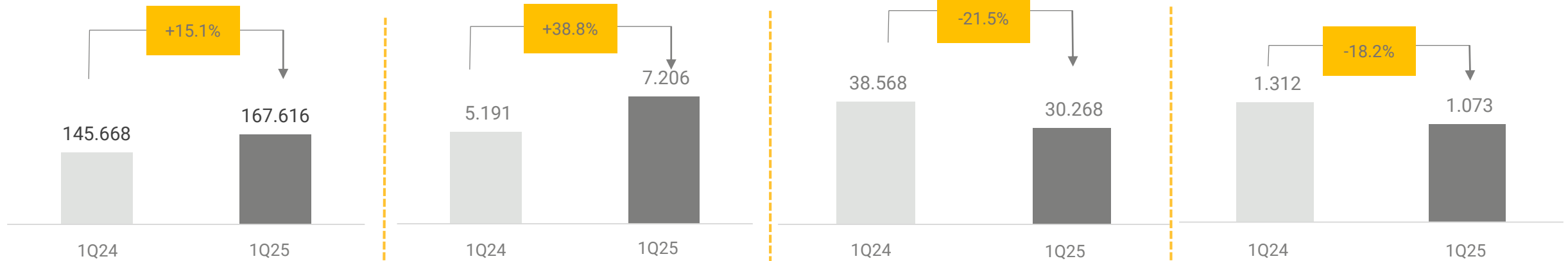
Construction Systems (t)



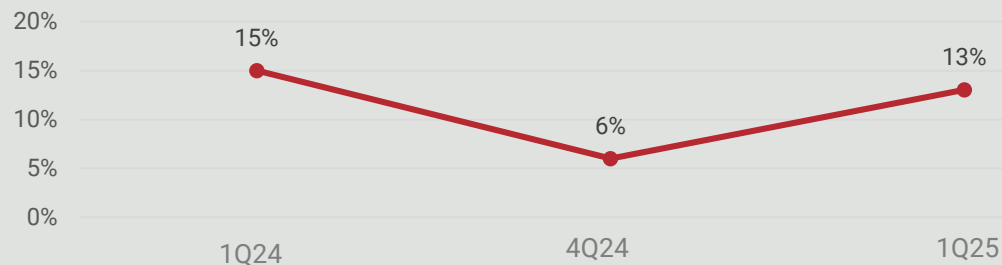
Chrysotile Mineral (t)



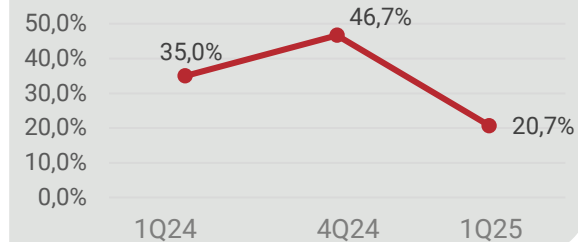
Concrete roofing tiles ('000 units)



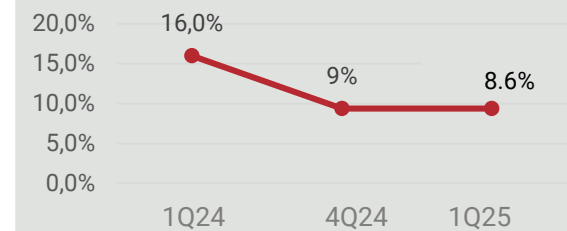
Gross Margin - Fiber-cement



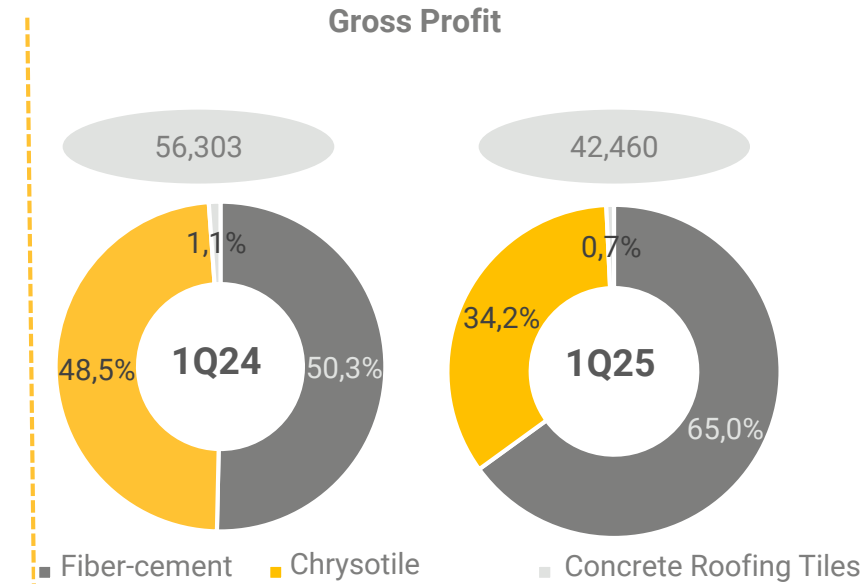
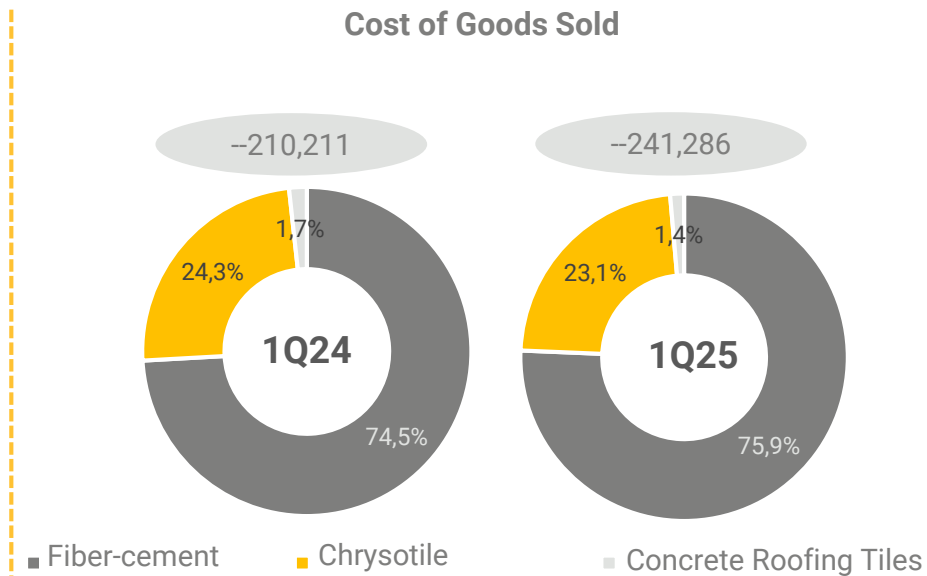
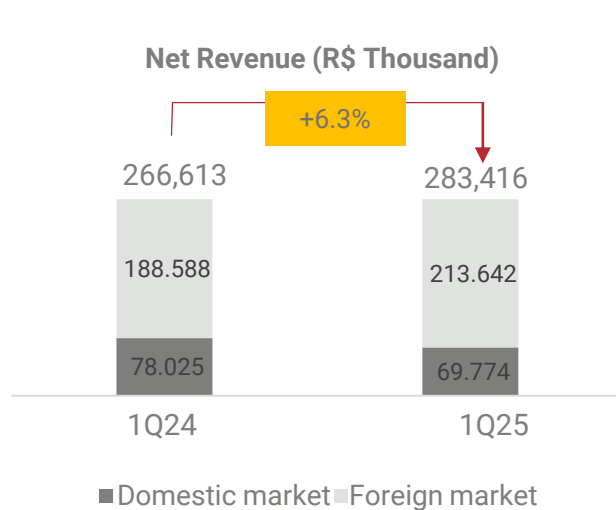
Gross Margin - Chrysotile



Gross Margin - Concrete Roofing Tiles

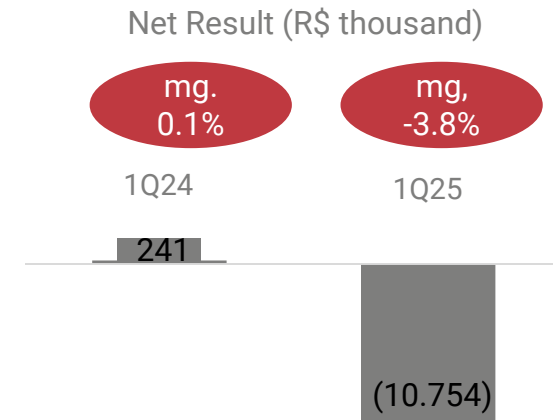
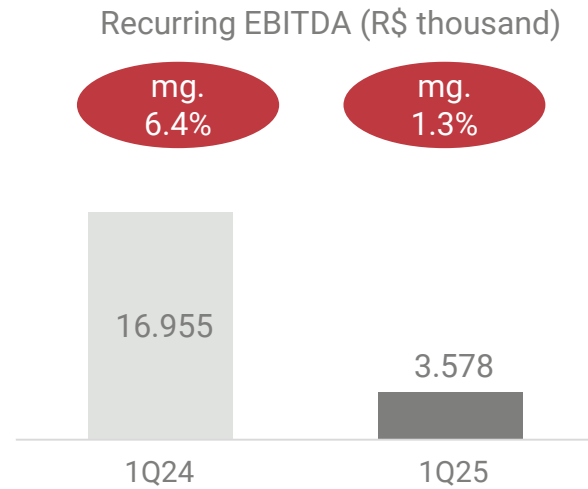
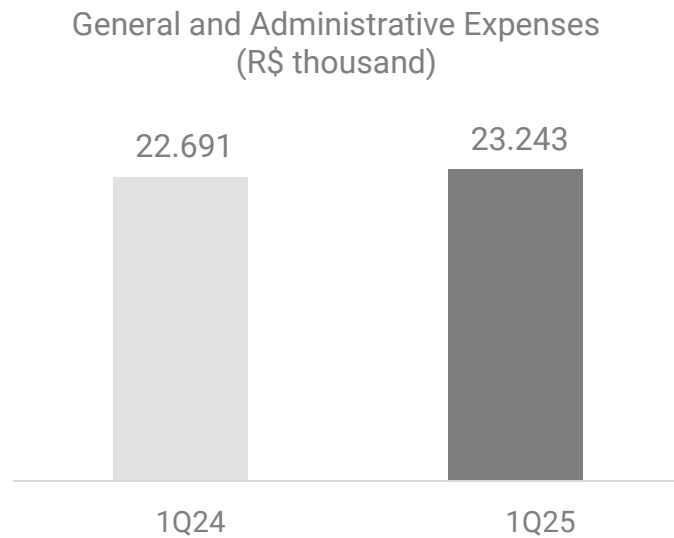


CONSOLIDATED FINANCIAL PERFORMANCE



Change in product mix and segments

CONSOLIDATED FINANCIAL PERFORMANCE



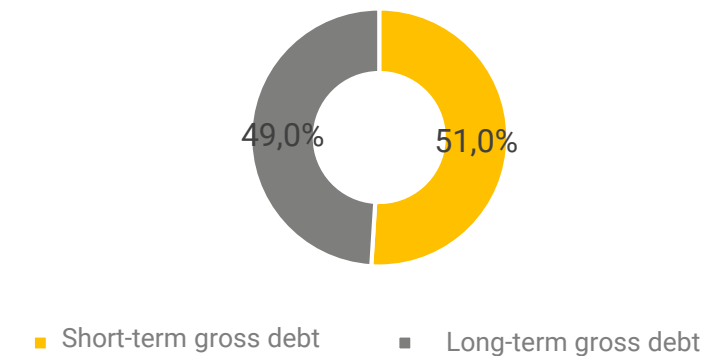
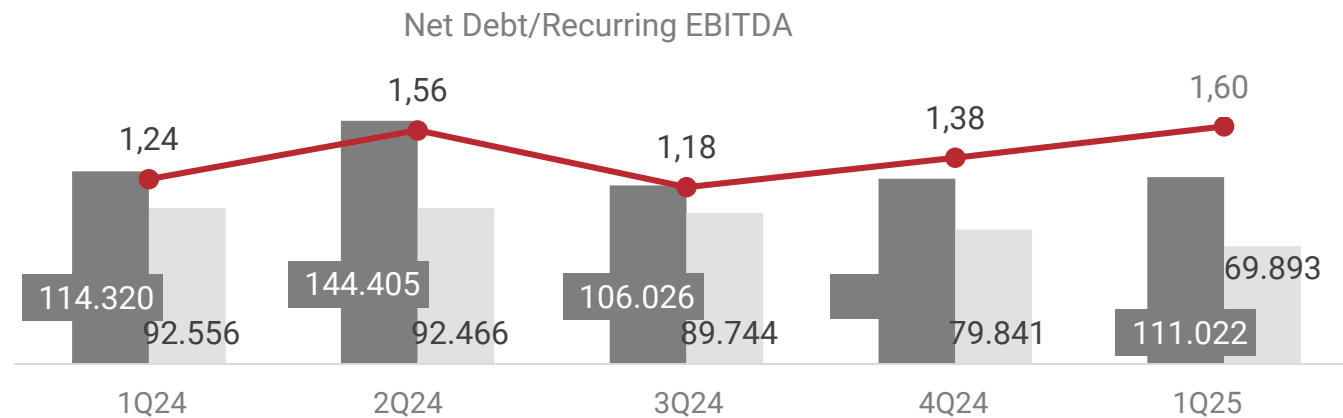
Consolidated Financial Performance

Debt

Gross debt of **R\$111,5 million**

(i) **Long-Term Lines:** (a) BASA R\$24.6 million; (b) FINAME Working Capital R\$28.0 million; (c) CCE R\$25.0 million

(ii) **Short-Term:** (a) ACE R\$45.4 million (b) ACC R\$11.4 million



Future prospects

Eternit

Presence at specialized fairs, strengthening relationships with resellers

ESG: Targets 2030

Review of the Materiality Matrix begins

Portfolio

Innovation and diversification in product lines

Q&A

Investor Relations



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