

@ Camil 4T24 & 2024

Divulgação de Resultados





4T24

2024

▲ **R\$3,0 bilhões** Receita Líquida
(+11,7% YoY)

▼ **R\$193 milhões** EBITDA
(-23,6% YoY)

▼ **6,5%** Margem EBITDA
(-3,0pp YoY)

▲ **458 mil tons** Volume
(+5,3% YoY)

Alto Giro Brasil: +1,0% YoY
Alto Valor Brasil: +17,7% YoY
Internacional: +10,1% YoY

▲ **R\$12,3 bilhões** Receita Líquida
Recorde (+9,0% YoY)

▼ **R\$907 milhões** EBITDA
(-0,7% YoY)

▼ **7,4%** Margem EBITDA
(-0,7pp YoY)

▼ **2.114 mil tons** Volume
(-3,5% YoY)

Alto Giro Brasil: -3,0% YoY
Alto Valor Brasil: +10,7% YoY
Internacional: -8,2% YoY



Destques 4T24 e 2024

Alto Giro: Grãos e Açúcar no Brasil

Volume das vendas:

266,8 mil tons; +1,0% YoY e -21,1% QoQ no 4T24
1.301,5 mil tons; -3,0% YoY em 2024

Preço Líquido Camil:

R\$4,48/kg; -11,0% YoY e +5,2% QoQ no 4T24
R\$4,55/kg; +8,4% YoY em 2024

Preço médio da matéria-prima¹:

Arroz:

R\$98,11/saca; -20,0% YoY e -16,0% QoQ e no 4T24
R\$109,23/saca; +9,2% YoY em 2024

Feijão:

R\$205,79/saca; -33,6% YoY e -7,3% QoQ no 4T24
R\$231,31/saca; -18,1% YoY em 2024

Açúcar:

R\$153,49/saca; +3,9% YoY e +0,3% QoQ no 4T24
R\$145,57/saca; +0,2% YoY em 2024

Principais Marcas



Evolução Volumes vs. Preço Líquido

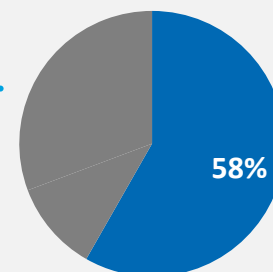
4T24

+1,0%

Volume YoY

-11,0%

Preço Líquido YoY



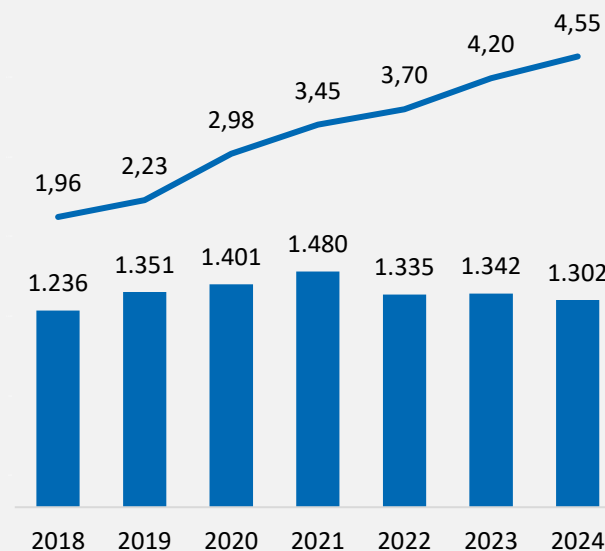
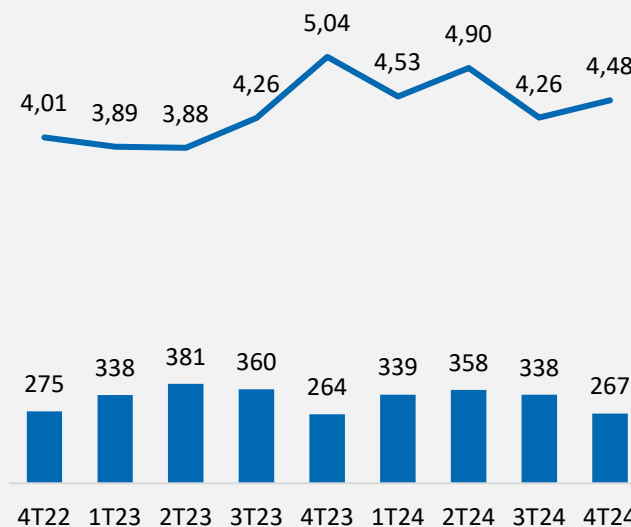
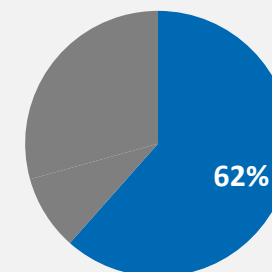
2024

-3,0%

Volume YoY

+8,4%

Preço Líquido YoY



Volume Preço Líquido

Destques 4T24 e 2024

Alto Valor: Massas, Biscoitos, Café e Pescados no Brasil

Volume das vendas:

50,6 mil tons; +17,7% YoY e +11,0% QoQ no 4T24
193,1 mil tons; +10,7% YoY em 2024

Preço Líquido Camil:

R\$18,40/kg; +21,9% YoY e +45,6% QoQ no 4T24
R\$14,04/kg; +7,6% YoY em 2024

Preço médio da matéria-prima¹:

Trigo:

R\$1.418,66/saca; +12,5% YoY e -2,0% QoQ no 4T24
R\$1.424,27/saca; +8,0% YoY em 2024

Café:

R\$2374,12/saca; +139,5% YoY e +51,1% QoQ no 4T24
R\$1611,34/saca; +70,9% YoY em 2024

Principais Marcas



Evolução Volumes vs. Preço Líquido

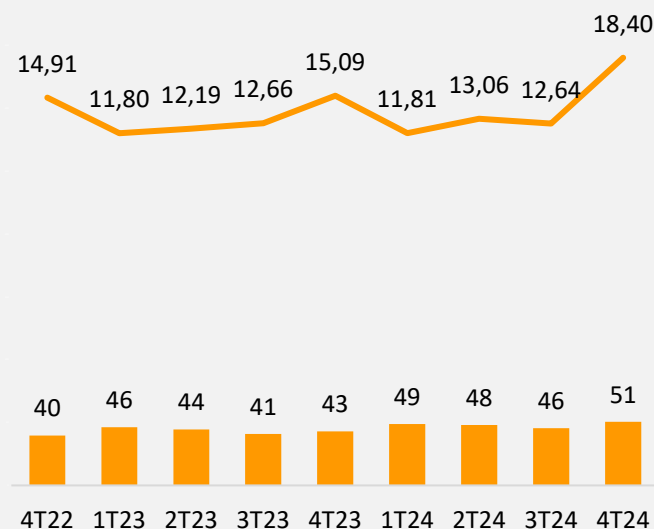
4T24

+17,7%

Volume YoY

+21,9%

Preço Líquido YoY



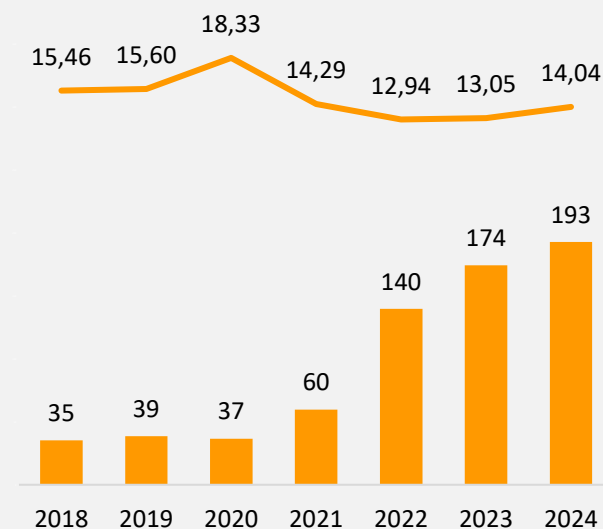
2024

+10,7%

Volume YoY

+7,6%

Preço Líquido YoY



Volume Preço Líquido

Destques 4T24 e 2024

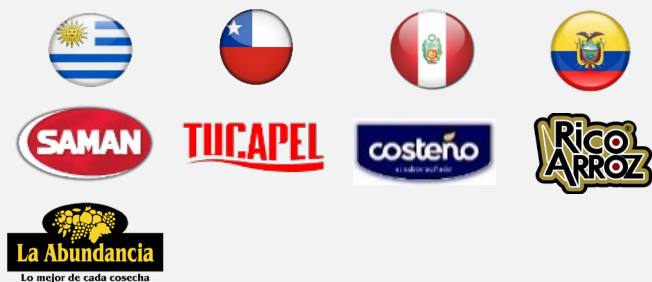
Internacional: Uruguai, Chile, Peru e Equador Volume das vendas:

140,7 mil tons; +10,1% YoY e -10,0% QoQ no 4T24
620,1 mil tons; -8,2% YoY em 2024

Preço Líquido:

R\$6,50/kg; +16,6% YoY e +11,6% QoQ no 4T24
R\$5,61/kg; +19,0% YoY em 2024

Principais Marcas



Evolução Volumes vs. Preço Líquido

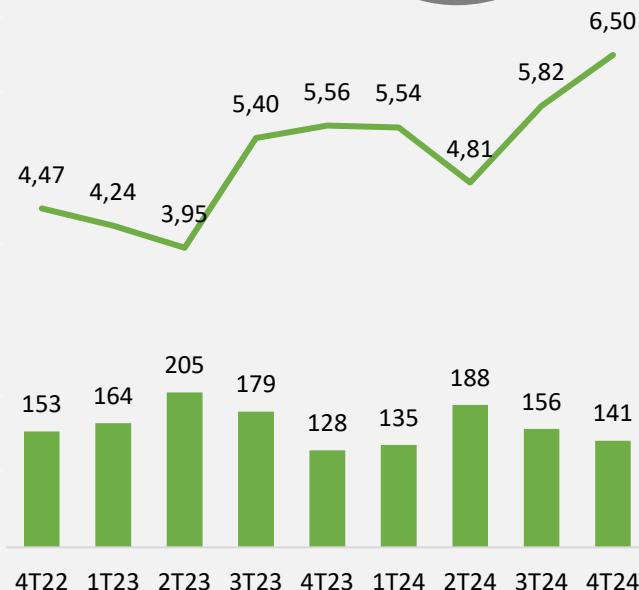
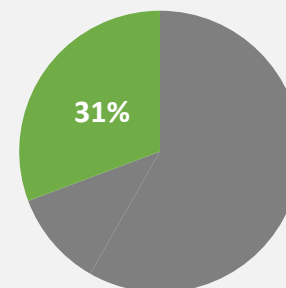
4T24

+10,1%

Volume YoY

+16,6%

Preço Líquido YoY



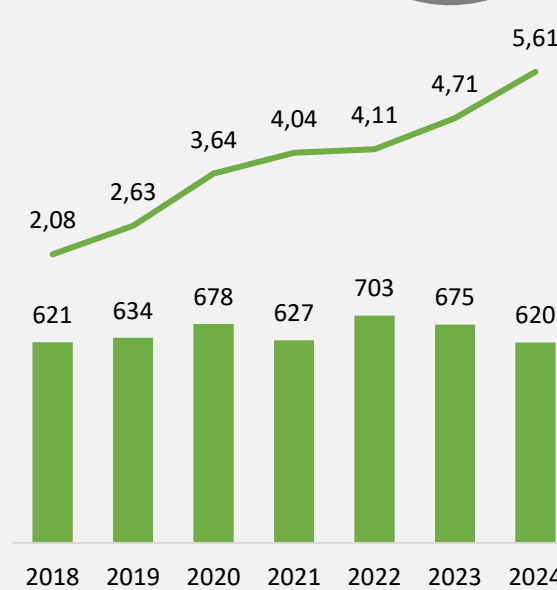
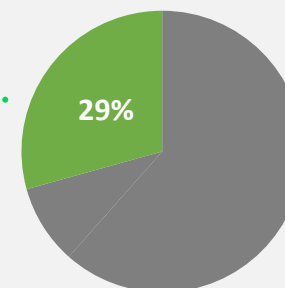
2024

-8,2%

Volume YoY

+19,0%

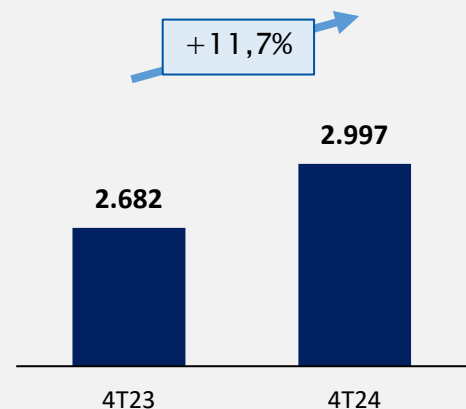
Preço Líquido YoY



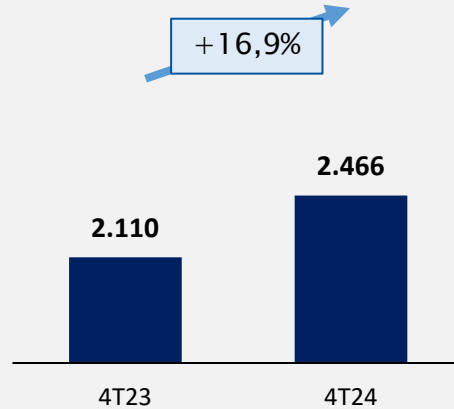
Volume Preço Líquido

Destaques Financeiros | 4T23 vs. 4T24

Receita Líquida

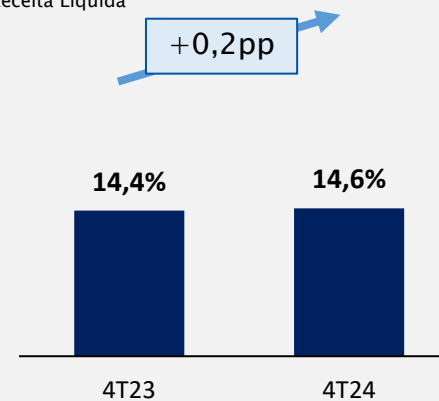


CPV

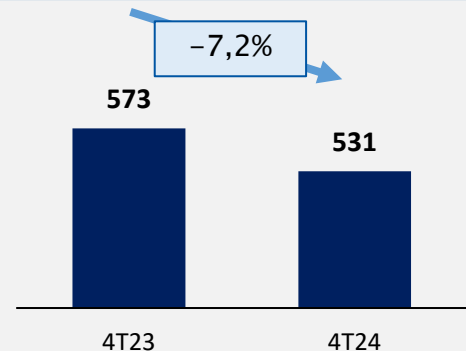


SG&A

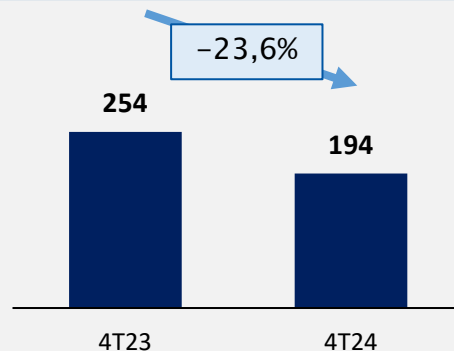
% Receita Líquida



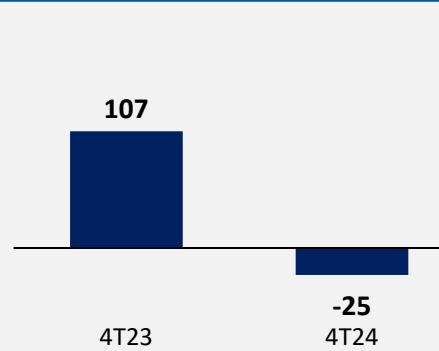
Lucro Bruto



EBITDA



Lucro Líquido



Margens

(% Receita líquida)



Receita Líquida: R\$3,0 bilhões (+11,7% YoY)

Lucro Bruto: R\$531 milhões (-7,2% YoY) e margem de 17,7% no 4T24

EBITDA: R\$194 milhões (-23,6% YoY) e margem de 6,5% no 4T24



Destaques Financeiros | 2023 vs. 2024

Receita Líquida

+9,0%

11.250

12.263

12M23

12M24

CPV

+10,0%

8.974

9.873

12M23

12M24

SG&A

% Receita Líquida

-0,3pp

15,0%

14,7%

12M23

12M24

Lucro Bruto

+5,0%

2.276

2.390

12M23

12M24

EBITDA

-0,7%

914

907

12M23

12M24

Lucro Líquido

-39,8%

360

217

12M23

12M24

Margens

(% Receita Líquida)

20,2%

19,5%

8,1%

7,4%

3,2%

1,8%

Receita Líquida: R\$12,2 bilhões Recorde (+9,0% YoY) no 12M24

Lucro Bruto: R\$2,4 bilhões (+5,0% YoY) e margem de 19,5% no 12M24

EBITDA: R\$907 milhões (-0,7% YoY) e margem de 7,4% no 12M24

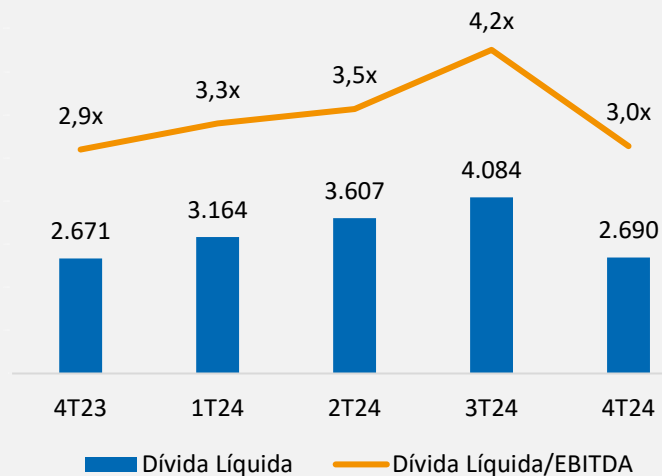


Endividamento, Capex & Capital de Giro

Endividamento

Endividamento (em R\$mn)	4T23	3T24	4T24	4T24	4T24
Data de Fechamento	fev-24	nov-24	fev-25	VS 4T23	VS 3T24
Endividamento Total	5.486,0	5.930,1	5.237,7	-4,5%	-11,7%
Empréstimos e Financiamentos	2.198,7	2.794,7	2.066,2	-6,0%	-26,1%
Debêntures	3.287,3	3.135,4	3.171,5	-3,5%	1,2%
Curto Prazo	1.669,0	1.829,8	2.110,6	26,5%	15,3%
Longo Prazo	3.817,0	4.100,3	3.127,0	-18,1%	-23,7%
Alavancagem					
Dívida Bruta	5.486,0	5.930,1	5.237,7	-4,5%	-11,7%
Caixa + aplicações fin.	2.815,2	1.845,8	2.547,0	-9,5%	38,0%
Dívida Líquida	2.670,8	4.084,3	2.690,7	0,7%	-34,1%
Dív.Líq./EBITDA UDM (x)	2,9x	4,2x	3,0x	0,1x	-1,3x

Dívida Líquida/ EBITDA UDM



Conclusão da 14ª Emissão de Debêntures - CRA

Em jun/24, conclusão da emissão de R\$650,0 milhões.

MOODY'S

Nacional: BrAA+ (estável)

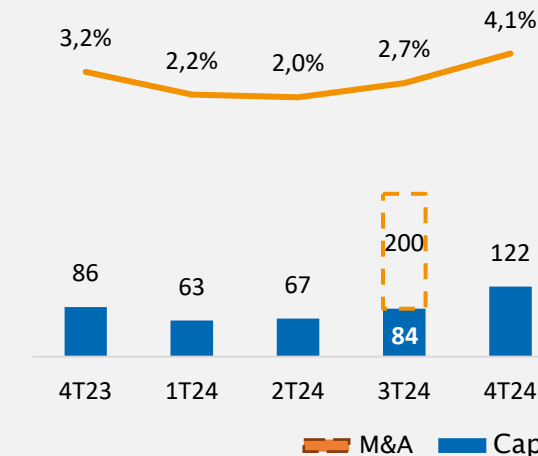
Capital de Giro

Capital de Giro	4T23	3T24	4T24	4T24	4T24
Data de Fechamento	fev-24	nov-24	fev-25	VS 4T23	VS 3T24
Estoques	1.412,0	2.234,5	1.551,7	9,9%	-30,6%
Adiantamento a Fornecedores	562,0	727,6	726,7	29,3%	-0,1%
Contas a Receber	1.359,4	1.977,5	1.154,0	-15,1%	-41,6%
Fornecedores	945,7	1.202,7	1.284,8	35,9%	6,8%
Outros Ativos Correntes	271,3	418,4	311,7	14,9%	-25,5%
Outros Passivos Correntes	330,7	458,5	386,5	16,9%	-15,7%
Capital de Giro	2.328,3	3.696,8	2.072,6	-11,0%	-43,9%
Dias Capital de Giro	76 d	113 d	62 d	-14 d	-51 d

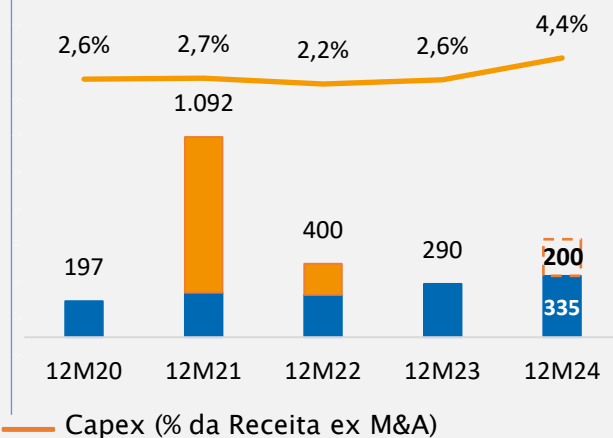
A Camil possui **sazonalidade** de capital de giro para arroz e pescados: os primeiros trimestres do ano apresentam, normalmente, um incremento de capital de giro e o quarto trimestre usualmente apresenta liberação.

Capex (R\$mn)

Capex Trimestral



Capex Anual



M&A Capex Capex (% da Receita ex M&A)

Alimentando nossa Transformação em ESG



Todas as ações ESG alinhadas aos **Pilares:**



Propósito e Pessoas



Eficiência e Crescimento



Qualidade e Vendas



ISE B3

- **Relatório de Sustentabilidade**

Detalhes das iniciativas de todas as categorias e países, o relatório segue as **diretrizes da Global Reporting Initiative (GRI)** e da **Sustainability Accounting Standards Board (SASB)**, alinhado aos **Objetivos de Desenvolvimento Sustentável da ONU**.

- **Governança**

Informe Brasileiro de Governança Corporativa.
Destaque para 92,5% de atendimento aos itens.

Camil novamente na carteira do **Índice de Sustentabilidade Empresarial (ISE)** da B3 em **Maio/25**.

ISE B3

- **Social**

Novas turmas e fortalecimento da **Escola de Negócios Grãos da Base**, com a **marca Camil e Doce Futuro**, com a **marca União** — ambos baseados em metodologia proprietária que capacita pequenos empreendedores e negócios locais em gestão, com foco em rentabilidade e sustentabilidade.

- **Meio Ambiente**

Destaque para a geração de energia a partir da casca de arroz, **transformando resíduos de subproduto do nosso processo produtivo em energia renovável**, fortalecendo o pilar de economia circular, redução de geração de resíduos e energia limpa.

Q&A

Luciano Quartiero – CEO

Flavio Vargas – CFO

Relações com Investidores

Jenifer Nicolini – Gerente RI e ESG

Marco Correia – Analista de RI

Yuri Ferreira – Analista de RI

ri@camil.com.br



@ Camil 4Q24 & 2024

Earnings Presentation





4Q24

2024

▲ **R\$3,0 billions** Net Revenue
(+11.7% YoY)

▼ **R\$193 millions** EBITDA
(-23.6% YoY)

▼ **6.5%** Margin EBITDA
(-3.0pp YoY)

▲ **458 k tons** Volume
(+5.3% YoY)

High Turnover Brazil: +1.0% YoY
High Growth Brazil: +17.7% YoY
International: +10.1% YoY

▲ **R\$12.3 billion** Record Net Revenue (+9.0% YoY)

▼ **R\$907 million** EBITDA
(-0.7% YoY)

▼ **7.4%** Margin EBITDA
(-0.7pp YoY)

▼ **2.114 k tons** Volume
(-3.5% YoY)

High Turnover Brazil: -3.0% YoY
High Growth Brazil: +10.7% YoY
International: -8.2% YoY



Highlights 4Q24 & 2024

High Turnover: Grains and Sugar in Brazil

Sales Volumes:

266.8 k tons; +1.0% YoY and -21.1% QoQ in 4Q24
1,301.5 k tons; -3.0% YoY in 2024

Net Price Camil:

R\$4.48/kg; -11.0% YoY and +5.2% QoQ in 4Q24
R\$4.55/kg; +8.4% YoY in 2024

Average price of raw material¹:

Rice:

R\$98.11 /bag; -20.0% YoY and -16.0% QoQ in 4Q24
R\$109.23 /bag; +9.2% YoY in 2024

Beans:

R\$205.79 /bag; -33.6% YoY and -7.3% QoQ in 4Q24
R\$231.31 /bag; -18.1% YoY in 2024

Sugar:

R\$153.49 /bag; +3.9% YoY and +0.3% QoQ in 4Q24
R\$145.57 /bag; +0.2% YoY in 2024

Main Brands



Volumes Evolution vs. Net Price

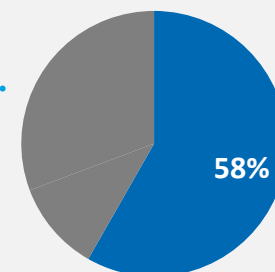
4Q24

+1.0%

Volume YoY

-11.0%

Net Price YoY



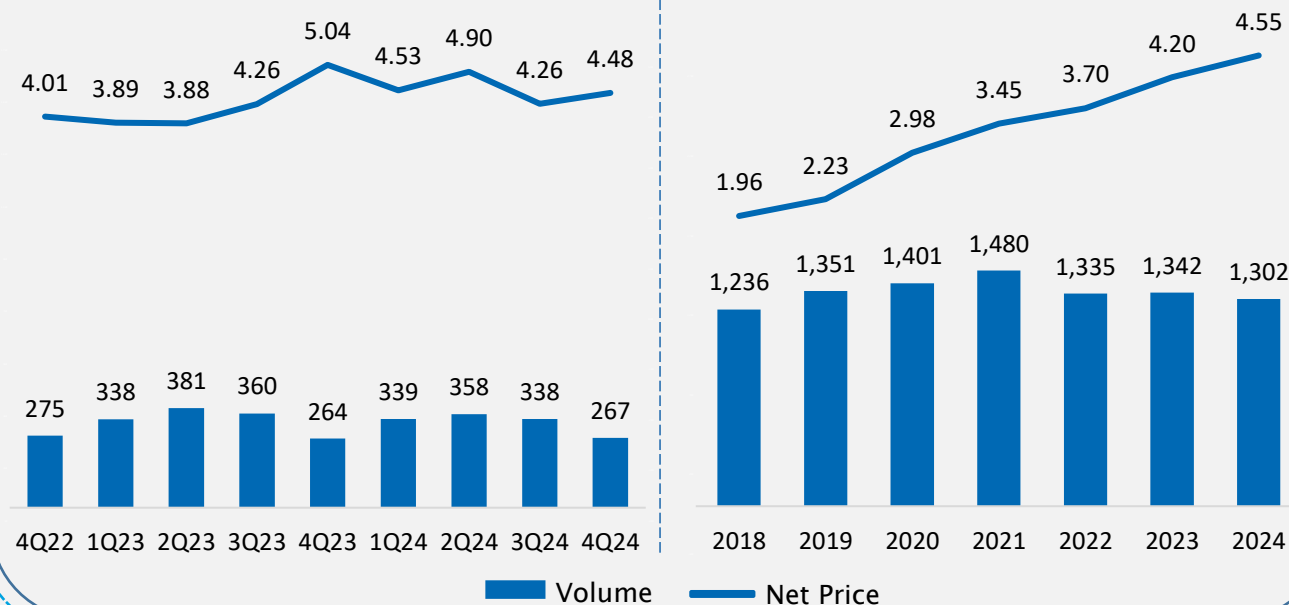
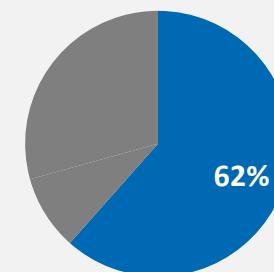
2024

-3.0%

Volume YoY

+8.4%

Net Price YoY



Highlights 4Q24 & 2024

High Growth: Pasta, Biscuits, Coffee and Fish in Brazil Sales Volumes:

50.6 k tons; +17.7% YoY and +11.0% QoQ in 4Q24
193.1 k tons; +10.7% YoY in 2024

Net Price Camil:

R\$18.40/kg; +21.9% YoY and +45.6% QoQ in 4Q24
R\$14.04/kg; +7.6% YoY in 2024

Average price of raw material¹:

Wheat:

R\$1,418.66/bag; +12.5% YoY and -2.0% QoQ in 4Q24
R\$1,424.27/bag; +8.0% YoY in 2024

Coffee:

R\$2374.12/bag; +139.5% YoY and +51.1% QoQ in 4Q24
R\$1611.34/bag; +70.9% YoY in 2024

Main Brands



Volumes Evolution vs. Net Price

4Q24

+17.7%

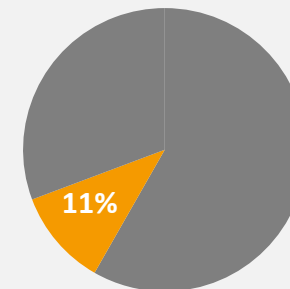
Volume YoY

+21.9%

Net Price YoY

Volumes

Net Price (R\$/Kg)



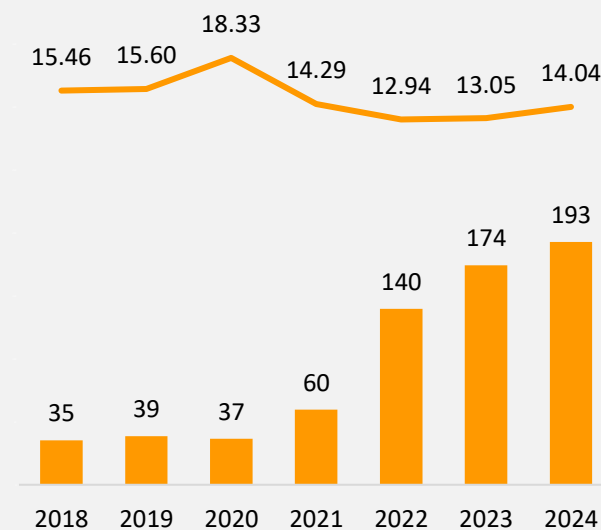
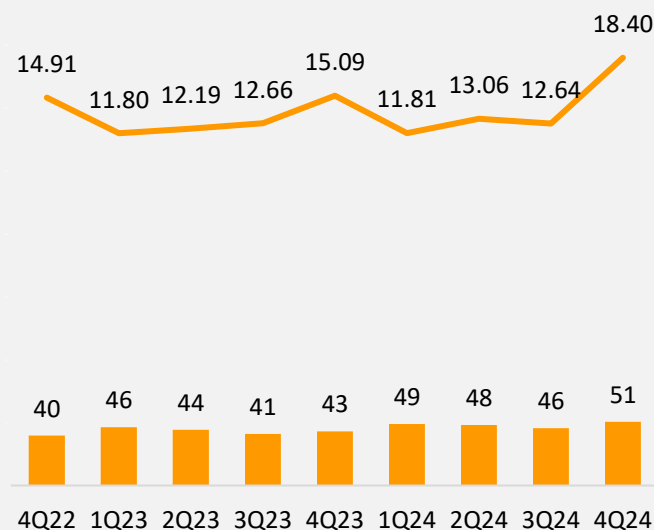
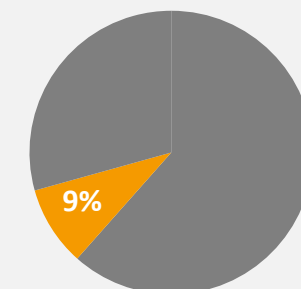
2024

+10.7%

Volume YoY

+7.6%

Net Price YoY



Volume Net Price

Highlights 4Q24 & 2024

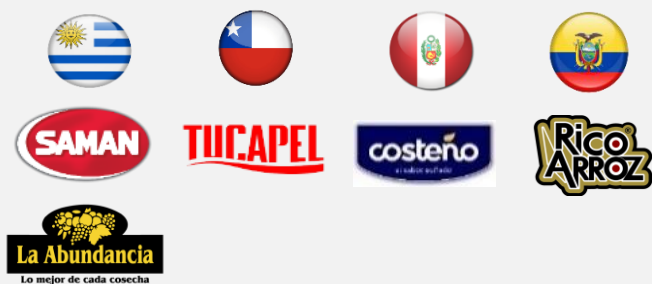
International: Uruguay, Chile, Peru e Ecuador Sales Volume:

140.7 k tons; +10.1% YoY and -10.0% QoQ in 4Q24
620.1 k tons; -8.2% YoY in 2024

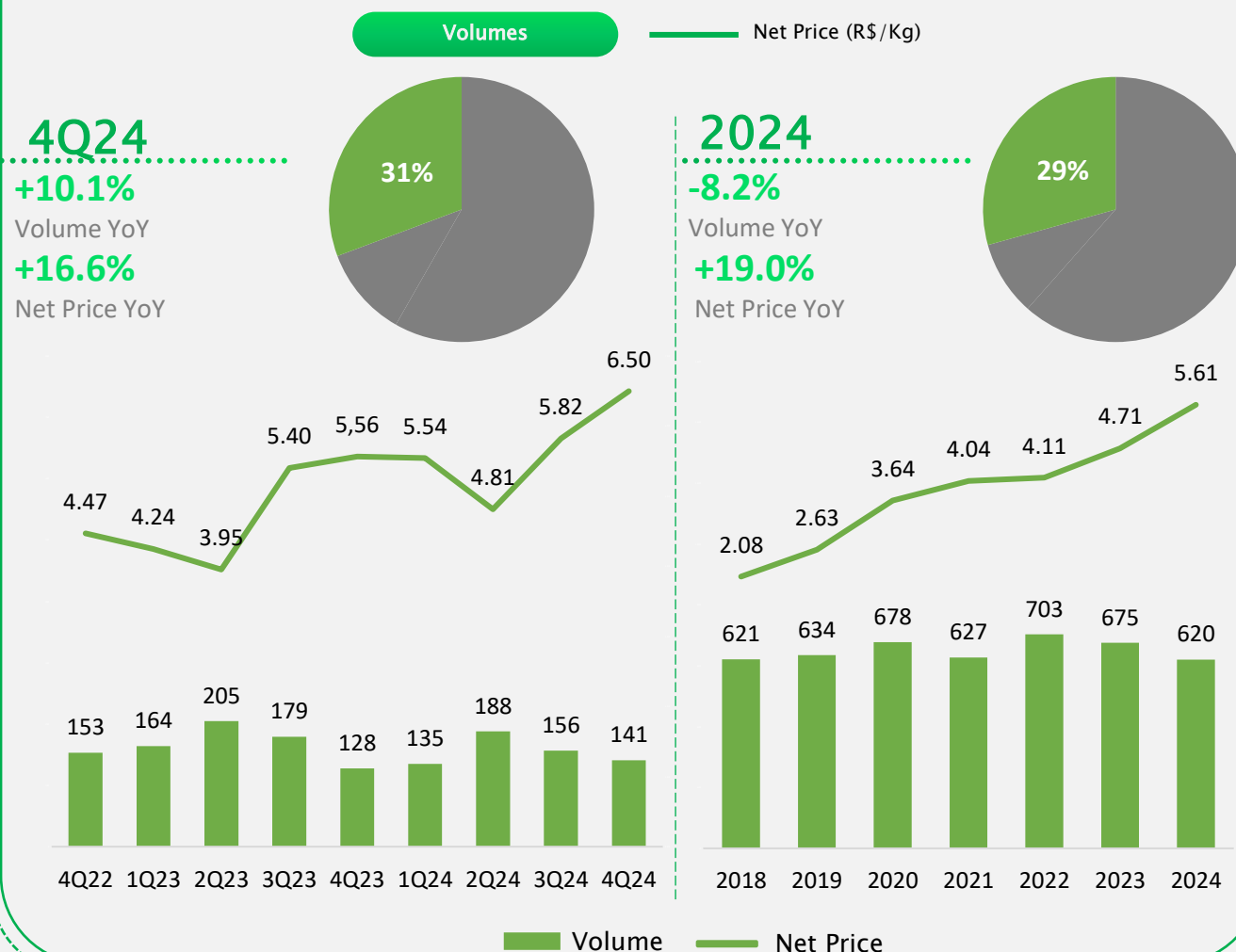
Net Price:

R\$6.50/kg; +16.6% YoY and +11.6% QoQ in 4Q24
R\$5.61/kg; +19.0% YoY in 2024

Main Brands



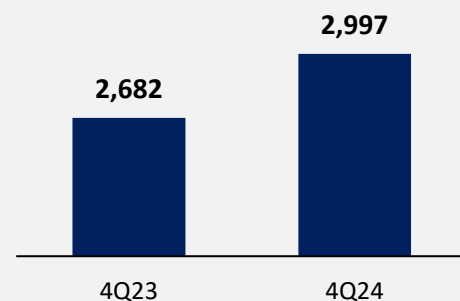
Volumes Evolution vs. Net Price



Financial Highlights | 4Q23 vs. 4Q24

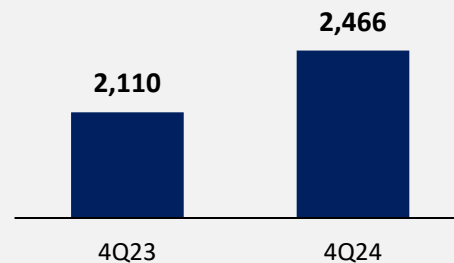
Net Revenue

+11.7%



COGS

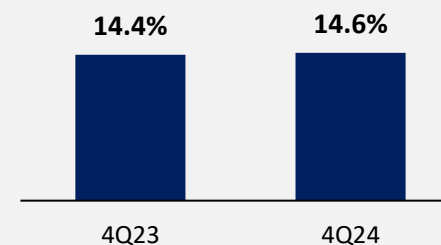
+16.9%



SG&A

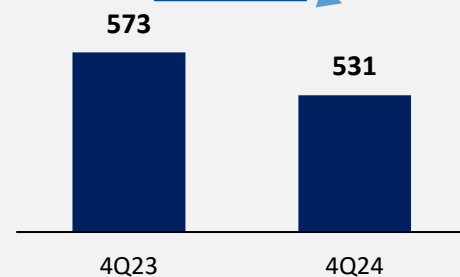
% Net Revenue

+0.2pp



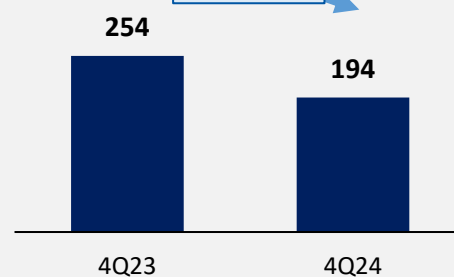
Gross Profit

-7.2%



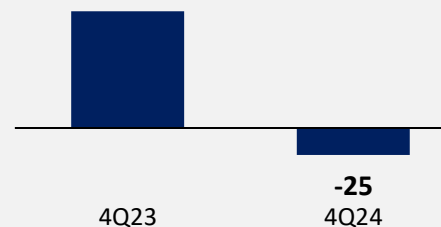
EBITDA

-23.6%



Net Profit/Loss

107



Margins (% Net Revenue)

21.3%

17.7%

9.5%

6.5%

4.0%

-0.8%

Net Revenue: R\$3.0 billions (+11.7% YoY)

Gross Profit: R\$531 millions (-7.2% YoY) and margin of 17.7% in 4Q24

EBITDA: R\$194 millions (-23.6% YoY) and margin of 6.5% in 4Q24



Financial Highlights| 2023 vs. 2024

Net Revenue

+9.0%

11,250

12,263

12M23

12M24

COGS

+10.0%

8,974

9,873

12M23

12M24

SG&A

% Net Revenue

-0.3pp

15.0%

14.7%

12M23

12M24

Gross Profit

+5.0%

2,276

2,390

12M23

12M24

EBITDA

-0.7%

914

907

12M23

12M24

Net Profit

-39.8%

360

217

12M23

12M24

Margins

(% Net Revenue)

20.2%

19.5%

8.1%

7.4%

3.2%

1.8%

Net Revenue: R\$12.2 billions Record (+9.0% YoY) in 12M24
Gross Profit: R\$2.4 billions (+5.0% YoY) and margin of 19.5% in 12M24
EBITDA: R\$907 millions (-0.7% YoY) and margin of 7.4% in 12M24

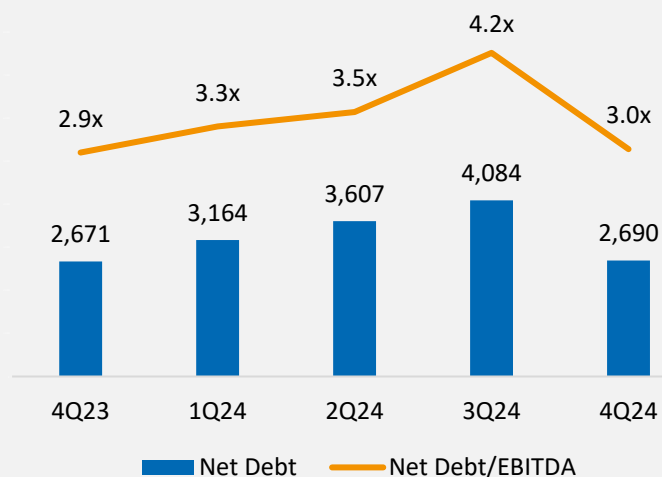


Indebtness, Capex & Working Capital

Indebtness

Debt (in R\$m)	4Q23	3Q24	4Q24	4Q24	4Q24
Closing Date	Feb-24	Nov-24	Feb-25	VS 4Q23	VS 3Q24
Total Debt	5,486.0	5,930.1	5,237.7	-4.5%	-11.7%
Loans and Financing	2,198.7	2,794.7	2,066.2	-6.0%	-26.1%
Debêntures	3,287.3	3,135.4	3,171.5	-3.5%	1.2%
Short Term	1,669.0	1,829.8	2,110.6	26.5%	15.3%
Long Term	3,817.0	4,100.3	3,127.0	-18.1%	-23.7%
Leverage					
Gross Debt	5,486.0	5,930.1	5,237.7	-4.5%	-11.7%
Cash and Equivalents	2,815.2	1,845.8	2,547.0	-9.5%	38.0%
Net Debt	2,670.8	4,084.3	2,690.7	0.7%	-34.1%
Net Debt/EBITDA LTM	2.9x	4.2x	3.0x	0.1x	-1.3x

Net Debt / EBITDA LTM



Conclusion of the 14th Debenture Issuance – CRA
In Jun/24, conclusion of the issuance of R\$650.0 million

MOODY'S National: BrAA+ (Stable)

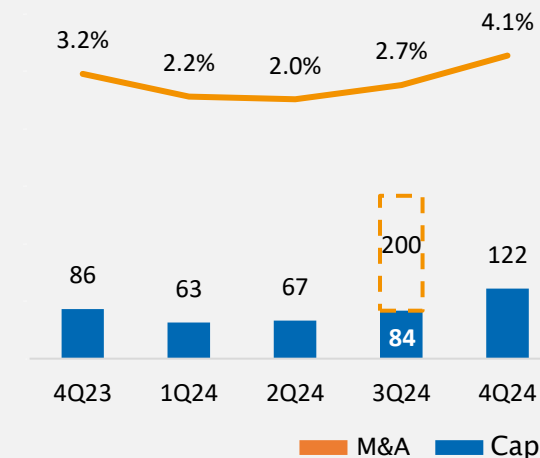
Working Capital

Working Capital	4Q23	3Q24	4Q24	4Q24	4Q24
Closing Date	Feb-24	Nov-24	Feb-25	VS 4Q23	VS 3Q24
Inventory	1,412.0	2,234.5	1,551.7	9.9%	-30.6%
Advance to Suppliers	562.0	727.6	726.7	29.3%	-0.1%
Receivable	1,359.4	1,977.5	1,154.0	-15.1%	-41.6%
Suppliers	945.7	1,202.7	1,284.8	35.9%	6.8%
Other Current Assets	271.3	418.4	311.7	14.9%	-25.5%
Other Current Liabilities	330.7	458.5	386.5	16.9%	-15.7%
Working Capital	2,328.3	3,696.8	2,072.6	-11.0%	-43.9%
Days Working Capital	76 d	113 d	62 d	-14 d	-51 d

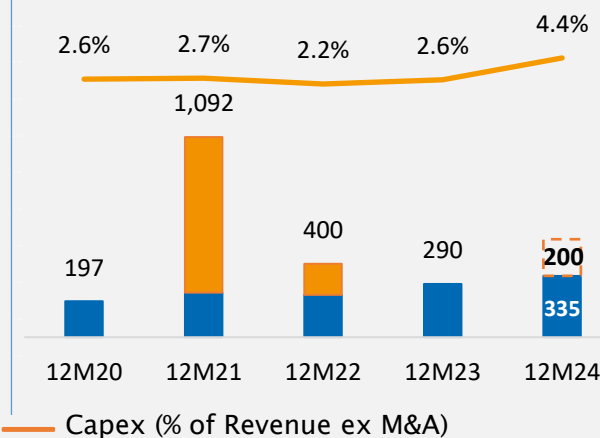
Camil has a **seasonality** in working capital for rice and fish: the first quarters of the year normally show an increase in working capital and the fourth quarter usually shows a release.

Capex (R\$m)

Quarter Capex



Annual Capex



Feeding our ESG Transformations



All ESG Actions are aligned with the Strategic Pillars:



Purpose and People



Efficiency and Growth



Quality and Sales



ISE B3

- **Sustainability Report**

Details of initiatives across all categories and countries, the report follows the guidelines of the Global Reporting Initiative (GRI) and the Sustainability Accounting Standards Board (SASB), aligned with the UN Sustainable Development Goals.

- **Governance**

Brazilian Corporate Governance Report.

Highlight for 92.5% compliance with items.

Camil maintained in the B3 Corporate Sustainability Index (ISE).

ISE B3

- **Social**

New classes and strengthening of the Grãos da Base Business School, with the Camil brand and Doce Futuro, with the União brand — both based on proprietary methodology that trains small entrepreneurs and local businesses in management, with a focus on profitability and sustainability.

- **Environment**

Highlighting the generation of energy from rice husks, transforming by-product waste from our production process into renewable energy, strengthening the pillar of circular economy, reduction of waste generation and clean energy.

Q&A

Luciano Quartiero – CEO

Flavio Vargas – CFO

Investor Relations

Jenifer Nicolini – IR and ESG Executive Manager

Marco Correia – IR Analyst

Yuri Ferreira – IR Analyst

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