



movida

»» 2T24

Divulgação de Resultados

UMA EMPRESA DO GRUPO



Este material foi preparado pela MOVIDA e pode incluir declarações que representem expectativas sobre eventos ou resultados futuros. Tais informações constituem-se em crenças e premissas da Diretoria da Companhia, bem como em informações atualmente disponíveis. Considerações futuras dependem, substancialmente, das condições de mercado, regras governamentais, do desempenho do setor e da economia brasileira, entre outros fatores, dados operacionais podem afetar o desempenho futuro da MOVIDA e podem conduzir a resultados que diferem materialmente daqueles expressos em tais considerações futuras.

Esta apresentação foi resumida e não tem o objetivo de ser completa. Os acionistas da Companhia e os potenciais investidores devem realizar a leitura da presente apresentação sempre acompanhada das Informações Trimestrais.

Destaque do 2T24 (vs. 2T23)



Lucro líquido e ROIC combinados com novo patamar operacional mostram avanço do ciclo de geração de valor aos acionistas

Receita Líquida

Consolidada

Recorde!

R\$ **3,436** bi

Locação

R\$ **1,608** bi **↑ +30,3%**

EBITDA

Consolidado

Recorde!

R\$ **1,149** bi

Locação

R\$ **1,125** bi **↑ +41,8%**

EBIT aj.¹ Varições 2T24 vs 2T23

Consolidado

Recorde!

R\$ **654** mm

Locação

R\$ **648** mm **↑ +53,8%**

¹EBIT ajustado pelo efeito negativo de R\$27 mm do impacto da catástrofe climática no Rio Grande do Sul.

Frota

Total

246 mil

Operacional (média)

213 mil **↑ +14,0%**

Lucro Líquido aj.²

R\$ **80** mm²

↑ +R\$96 mm

Lucro líquido

R\$ **43** mm

↑ +R\$60 mm

ROIC anualizado

11,7%

↑ +3,7 p.p
VS. 2023

²Lucro líquido ajustado por: a) No 2T24, desconsidera os efeitos negativos após IR: i) R\$20 mm do impacto da catástrofe climática no Rio Grande do Sul; ii) R\$15mm após do término dos contratos de swap, relacionados a operação de bond no exterior, que estão sendo reconhecidos mensalmente no resultado até o final do contrato do bond. O efeito caixa desta operação ocorreu em nov/23, e o reconhecimento na DRE deste valor, registrado na rubrica "outros resultados abrangentes" no patrimônio líquido, está sendo feito nas despesas financeiras; iii) R\$3 mm do pré pagamento e recompra de títulos de dívida; e b) No 2T23, desconsidera o efeito líquido negativo de operações de recompra dos bonds na despesa financeira do período (R\$2mm após IR).

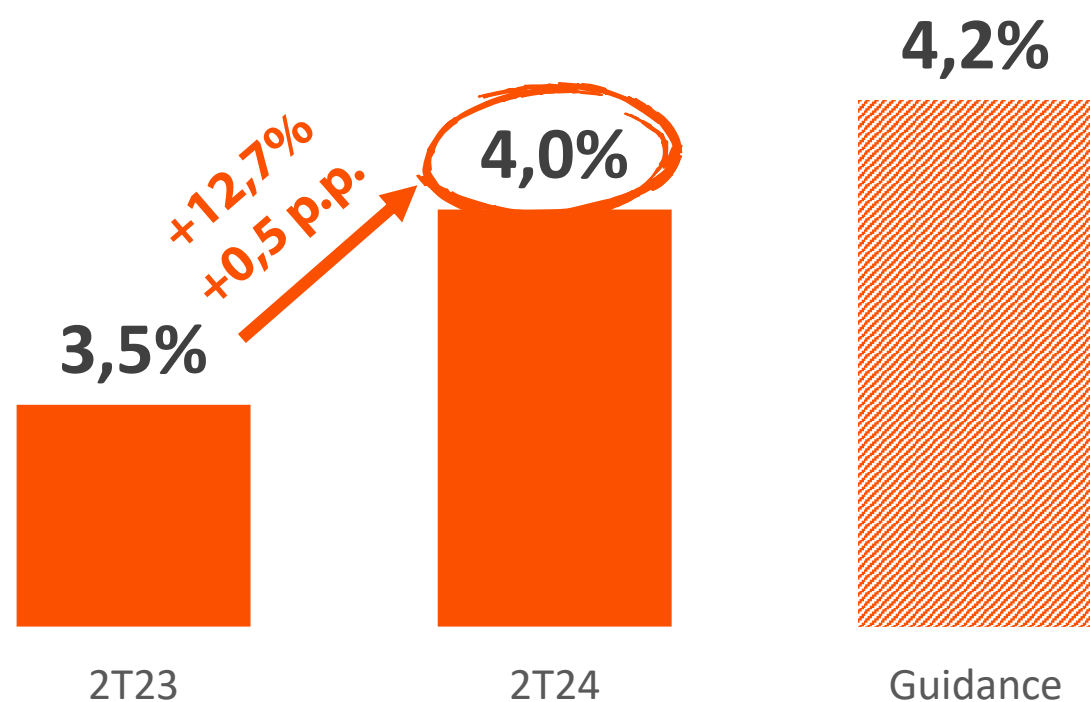


RAC: Disciplina na recomposição do preço da diária e do *yield*¹ mov(da)



Continuidade da evolução da “tarifa eventual” e da “tarifa mensal” estabelecem patamares superiores de diária média com reflexo imediato na rentabilidade

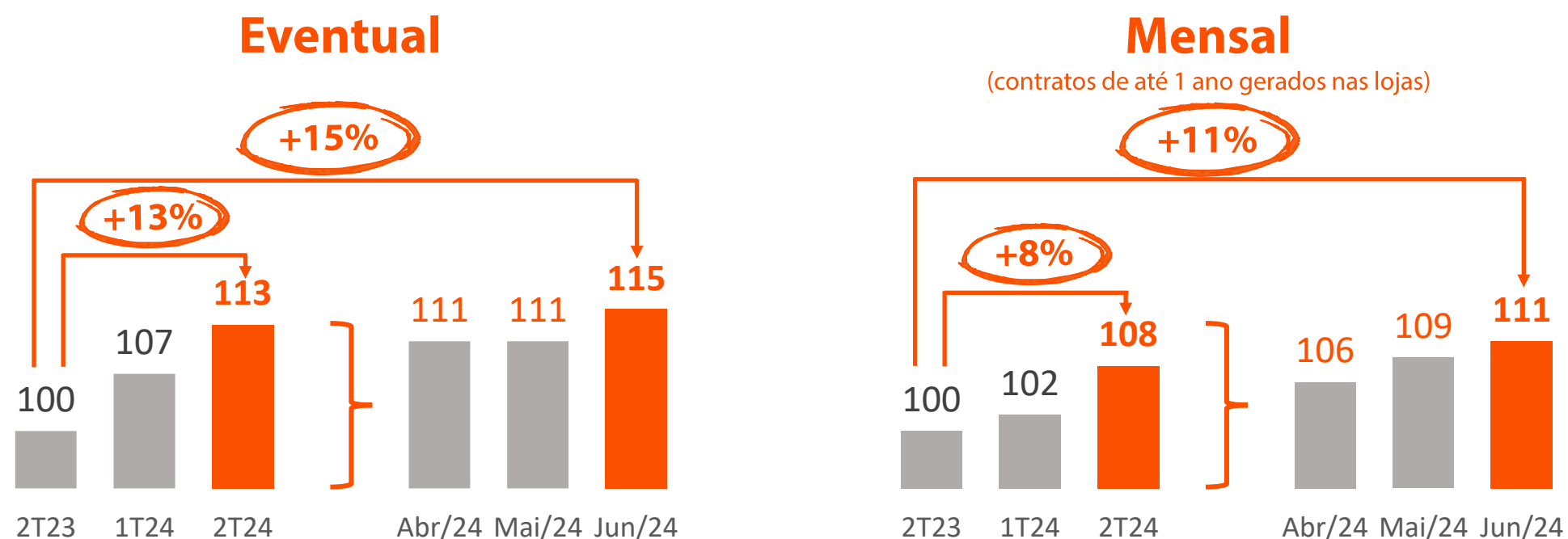
Yield (% a.m.)



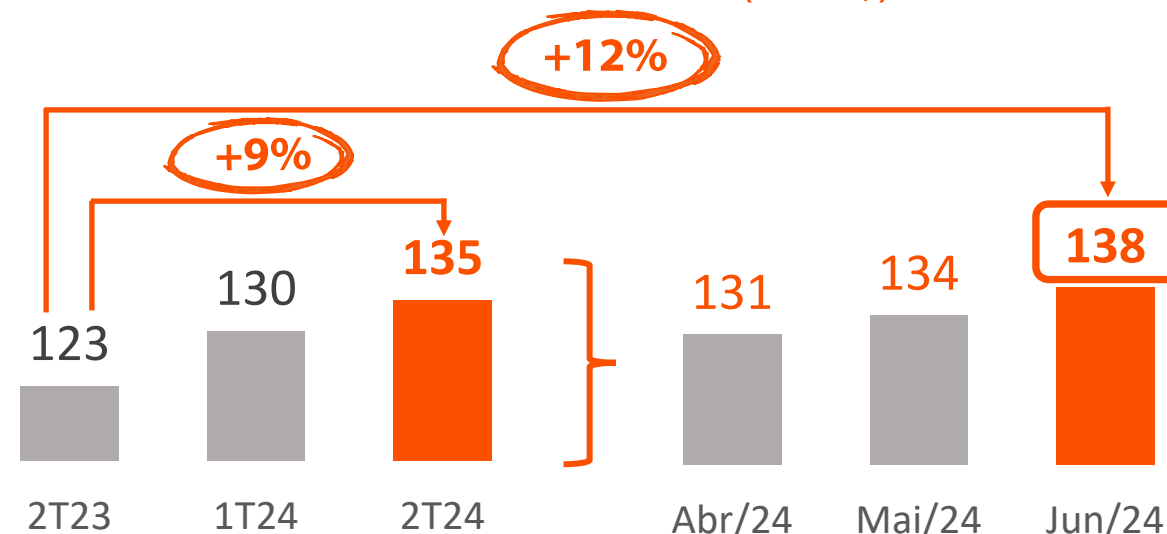
Participação no volume de diárias	% Var	
	2T23	2T24
Eventual	38%	35%
Mensal	62%	65%

	2T23	2T24	% Var
Eventual	38%	35%	- 3 p.p.
Mensal	62%	65%	+ 3 p.p.

Diária média (base 100)



Consolidado (em R\$)



Novo patamar de preços terá reflexo nos resultados dos próximos trimestres

¹ Indicadores consideram ticket médio de aquisição da frota média operacional. OBS: Guidances para 2024 divulgados pela Companhia via Fato Relevante de 12/04/2024.

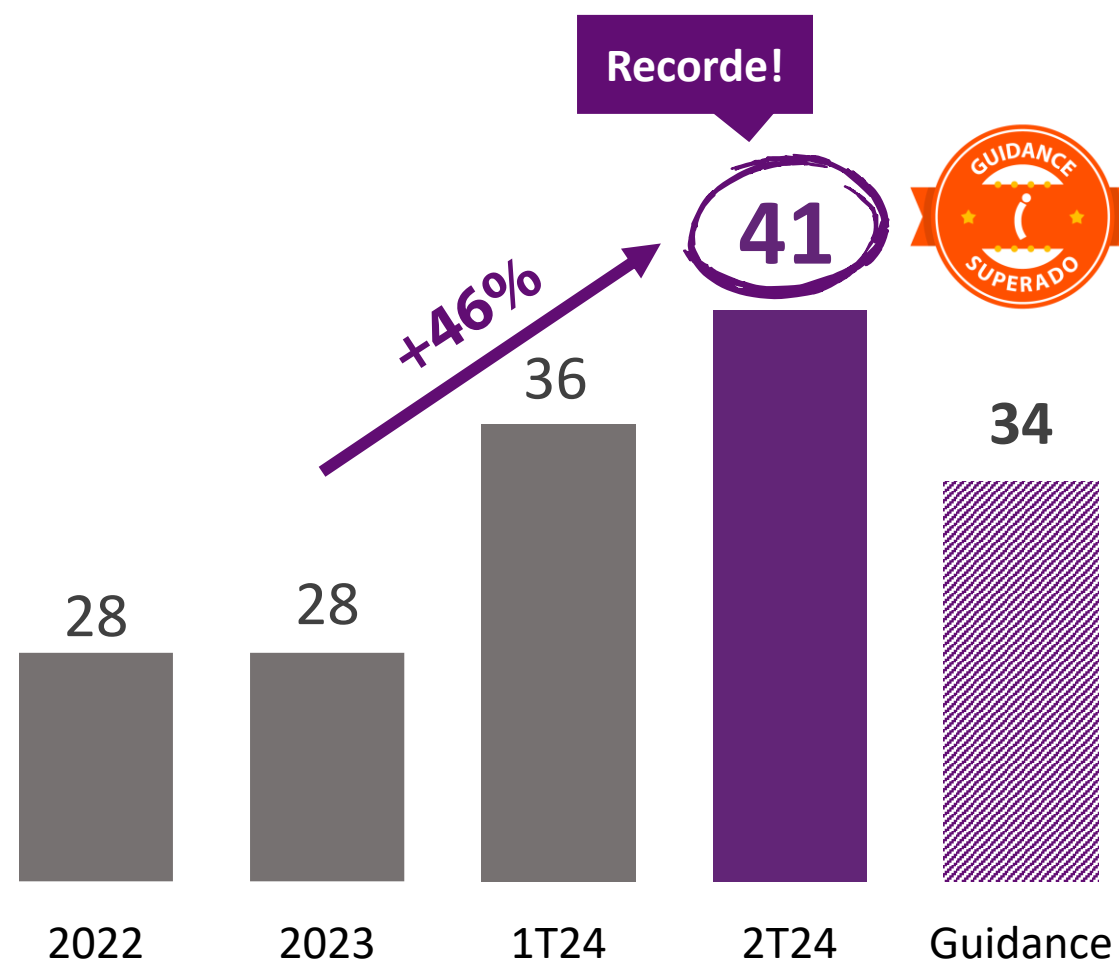


Ganho de produtividade em Seminovos em níveis acima dos guidances do ano



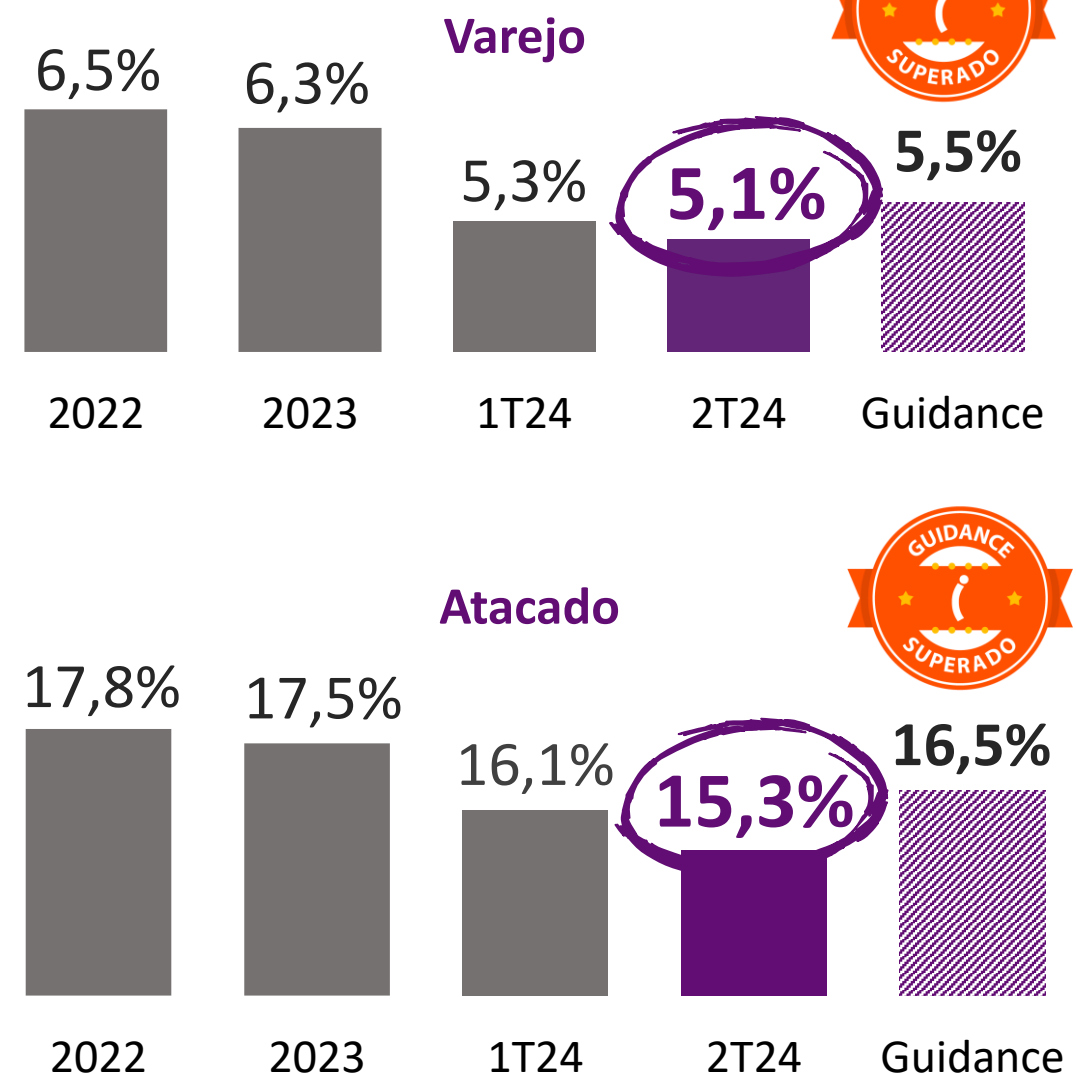
Maior produtividade por loja e diluição de custos fixos

Vendas varejo por loja (mensal)



Melhora no modelo de precificação e distribuição

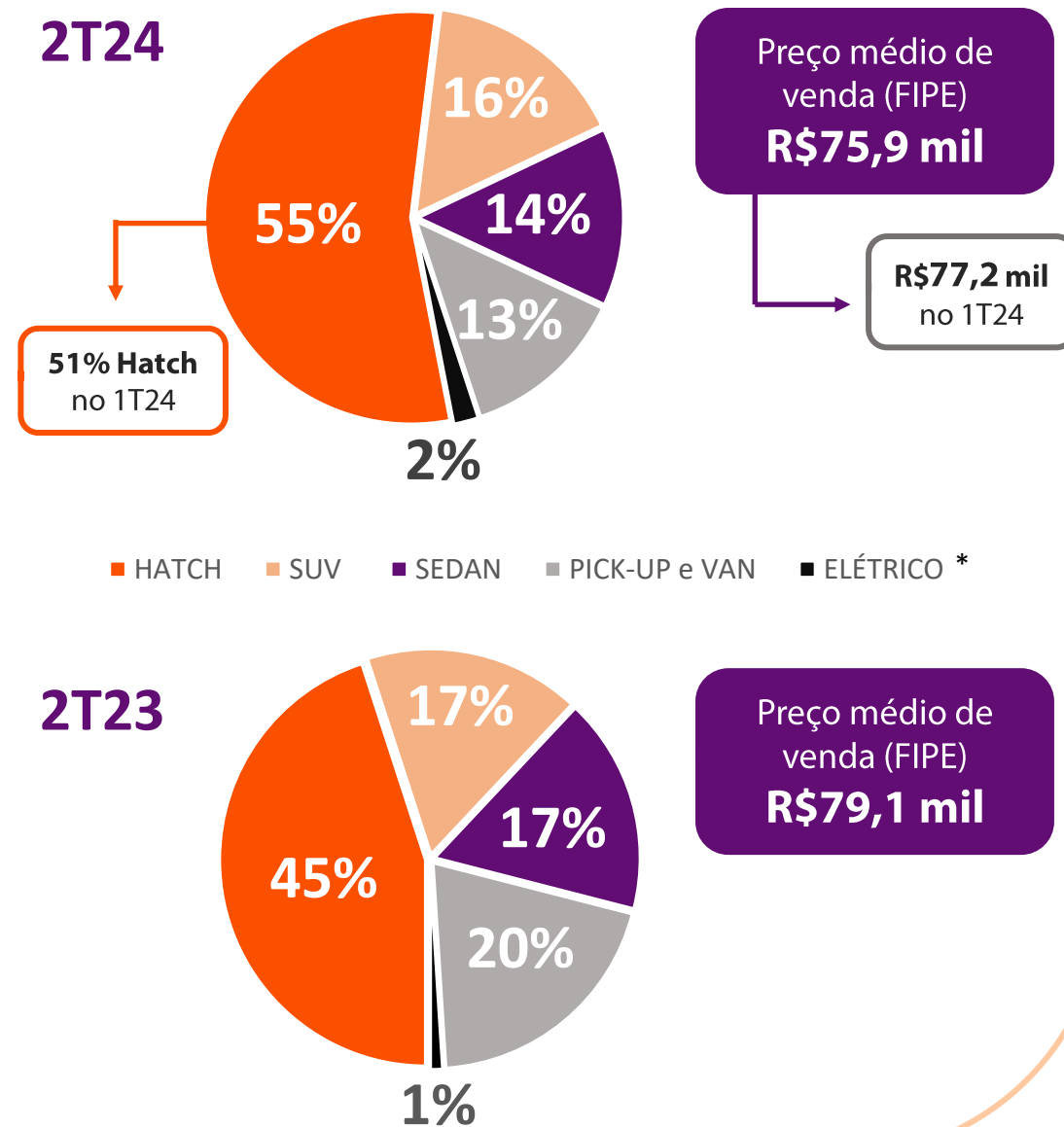
Desconto tabela FIPE por canais de venda



Mix de carros mais básicos e com maior liquidez

Perfil do estoque

(percentual no estoque por categoria)



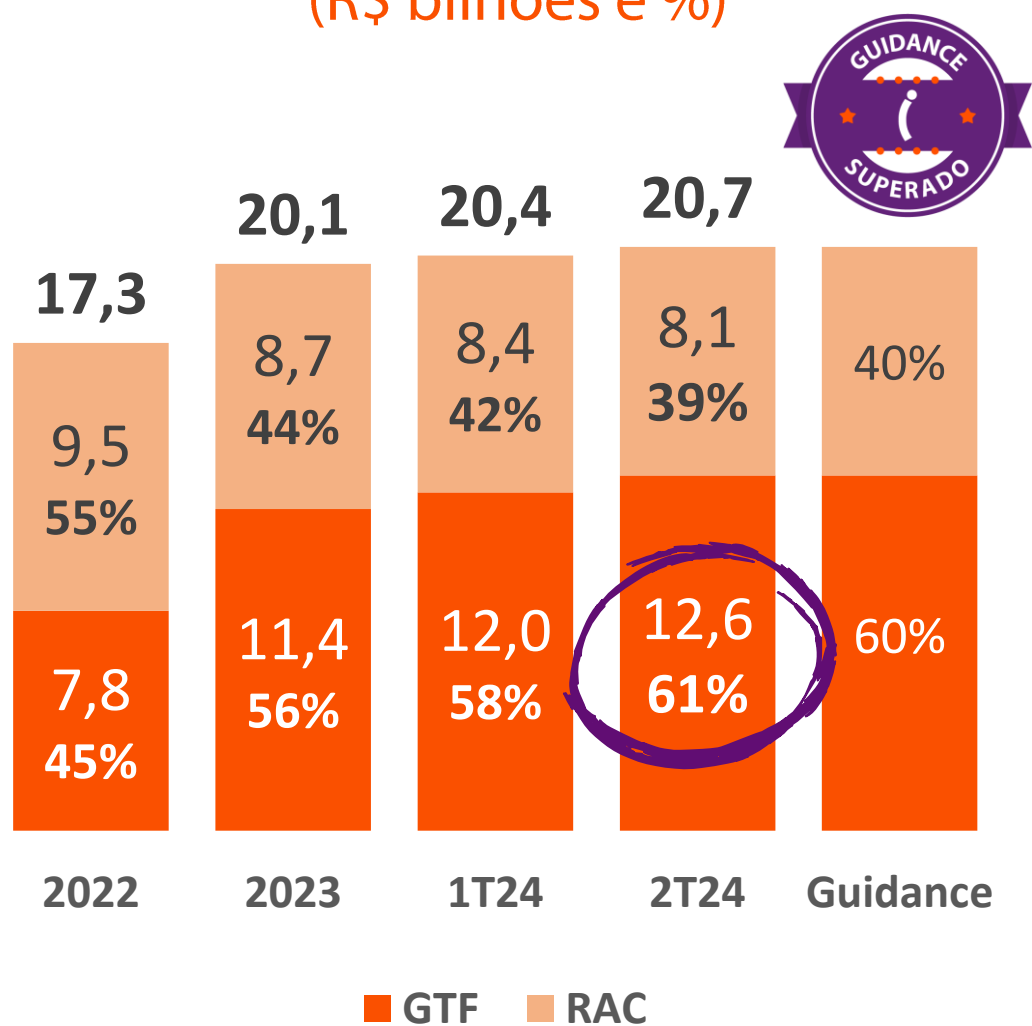
* Temos 249 carros elétricos no estoque e 49 carros elétricos na frota operacional da companhia. OBS: Guidances para 2024 divulgados pela Companhia via Fato Relevante de 12/04/2024.



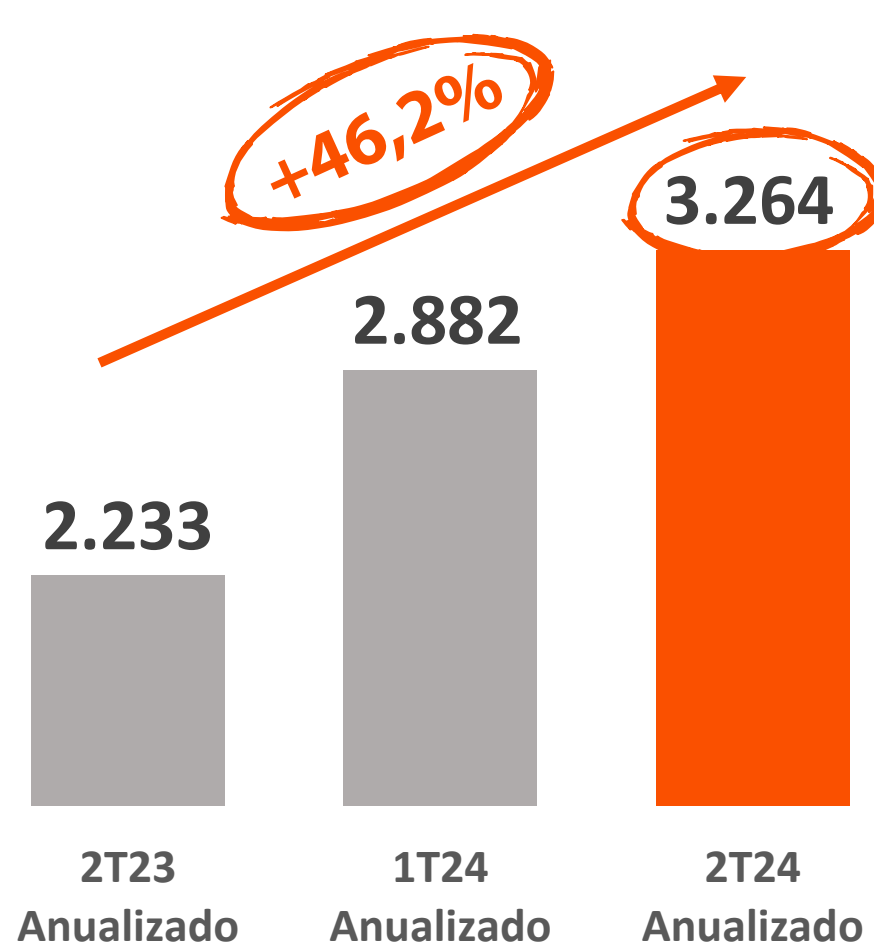
Disciplina na alocação de capital com priorização em GTF



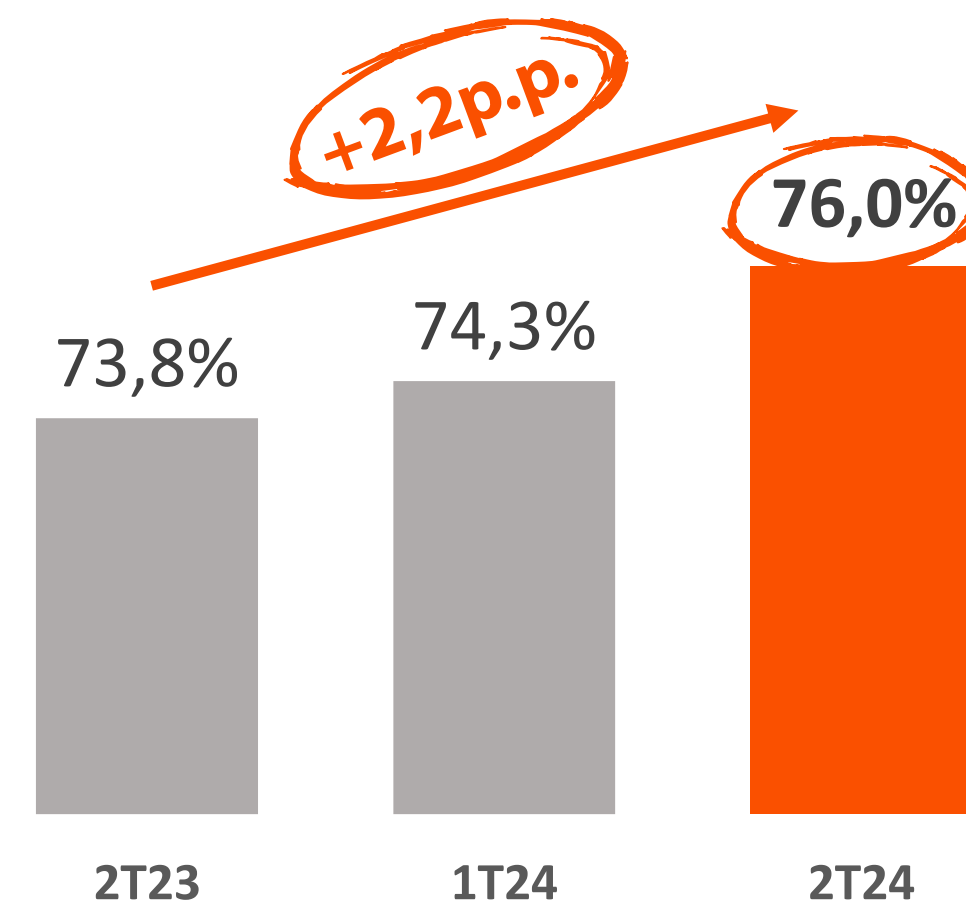
Imobilizado bruto¹ (R\$ bilhões e %)



Receita líquida de locação de GTF anualizada (R\$ milhões)



Margem EBITDA (%)



Maior representatividade do capital investido em GTF impulsiona o retorno com maior estabilidade e previsibilidade no resultado e na geração de caixa

¹ Não considera operação de Portugal. OBS: Guidance para 2024 divulgados pela Companhia via Fato Relevante de 12/04/2024.

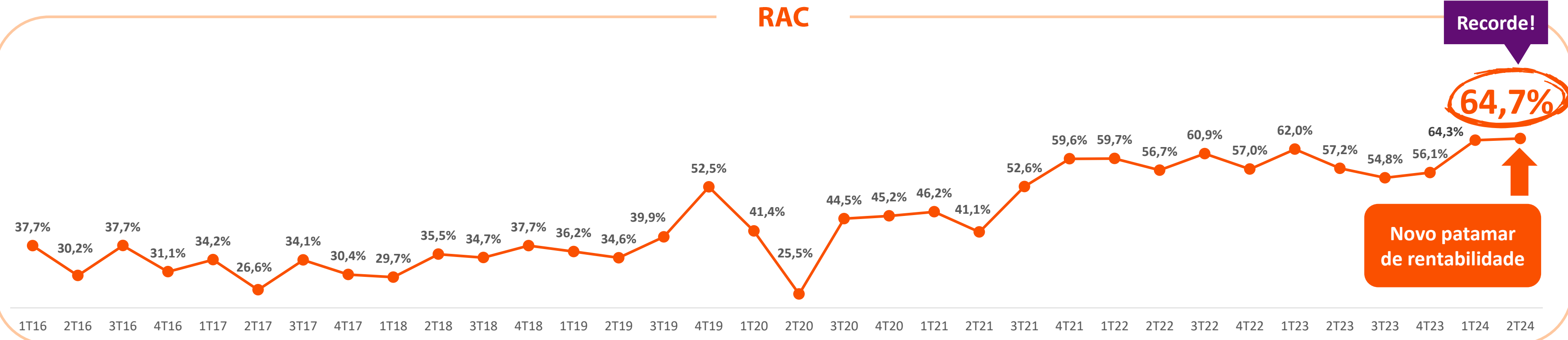
Melhor margem EBITDA desde o IPO – novos recordes

Reflexo de evoluções contínuas na utilização do capital investido e ações de redução de custos e despesas

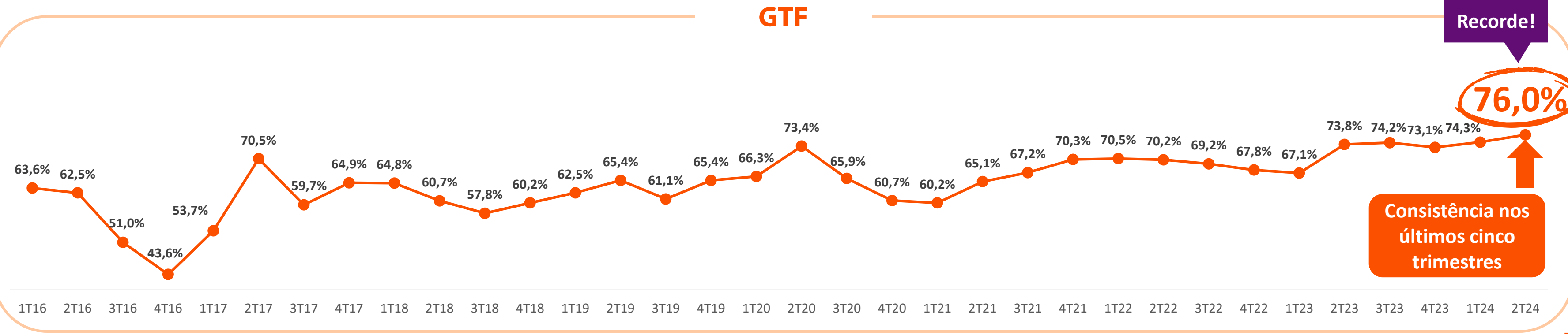


Evolução da margem EBITDA

RAC



GTF



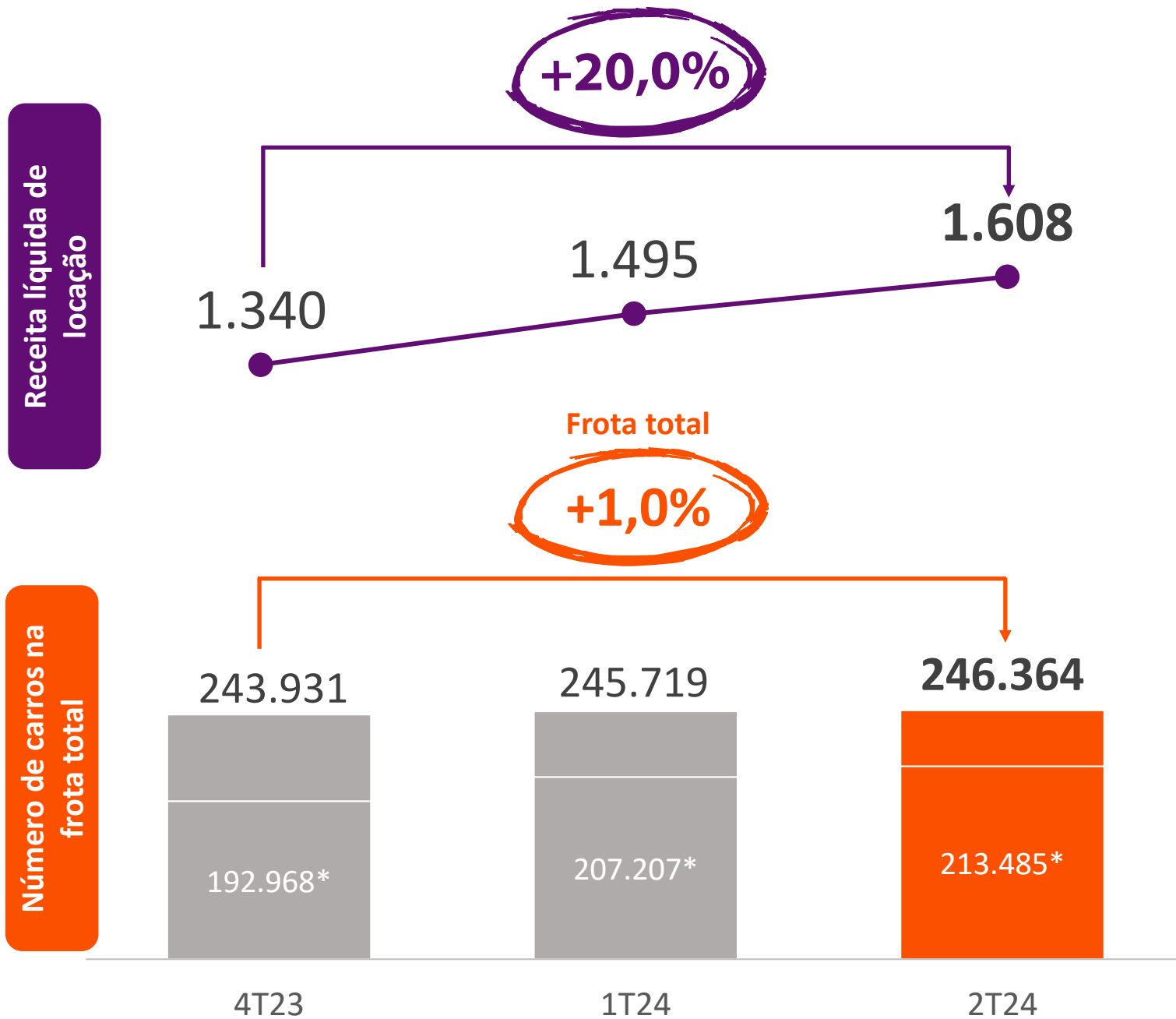
OBS: Considera apenas operação no Brasil

Aumento da receita com frota estável evidencia ganhos de eficiência e produtividade

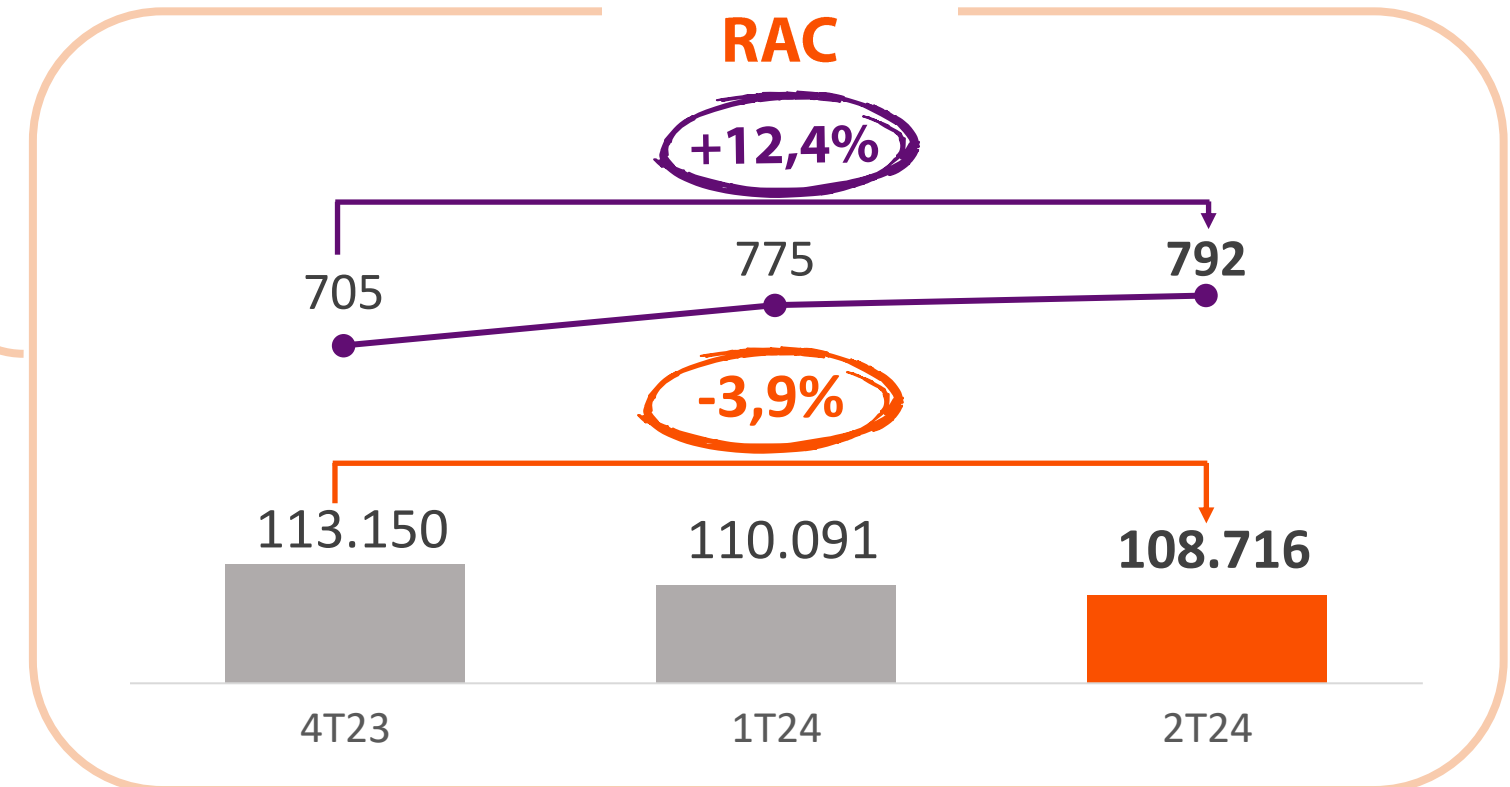
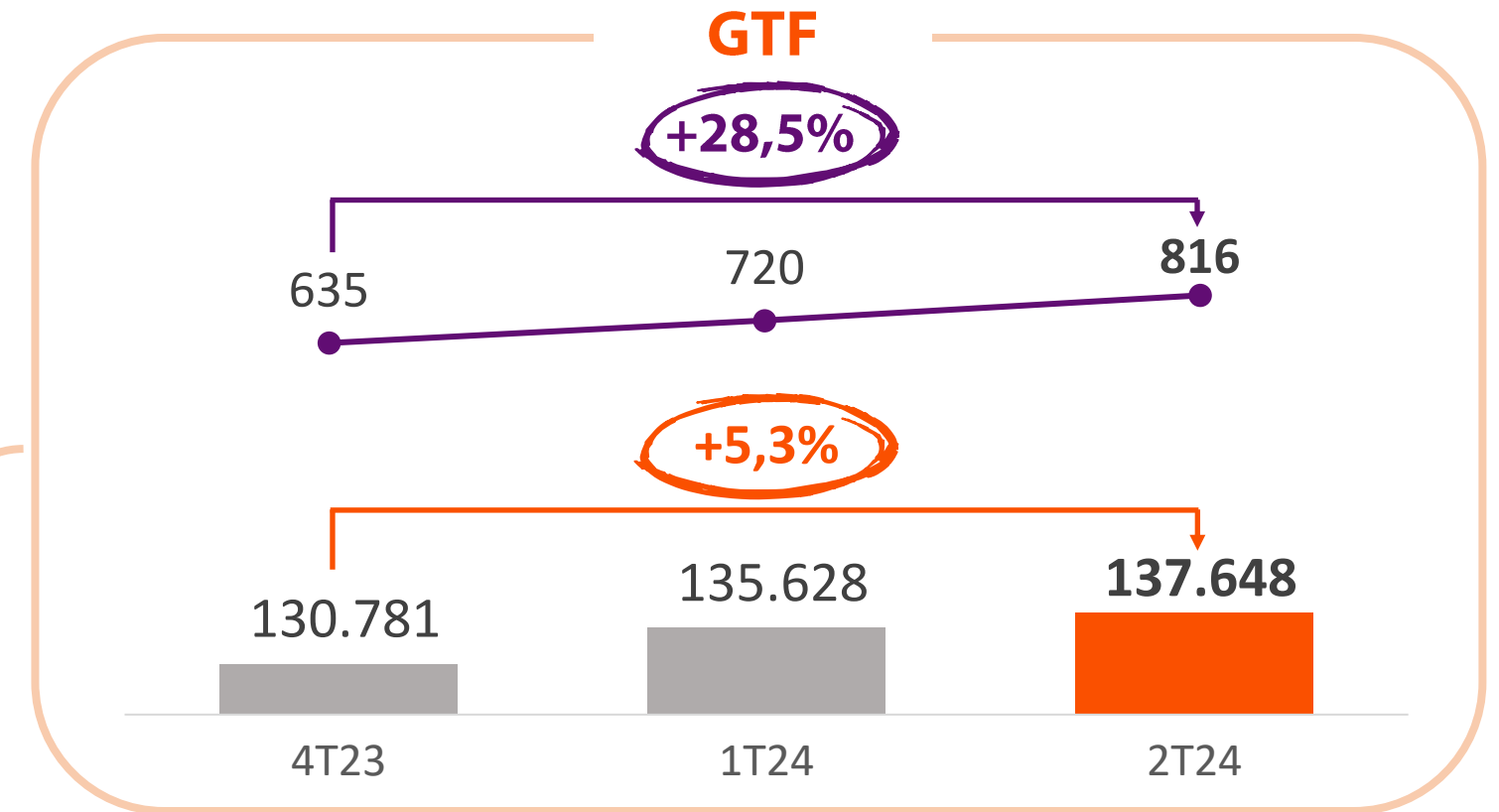


Consolidado

(Receita líquida de locação R\$ milhões e frota total final de período)



*Frota média operacional



Depreciação

RAC: manutenção do valor de depreciação por carro no RAC devido a melhora do mix da frota

GTF: taxa de depreciação em GTF estabilizada nos novos carros refletindo a renovação de contratos



Depreciação anualizada por frota média operacional¹

Depreciação de **R\$6,4 mil por carro ao ano** com uma depreciação dos novos carros entre **8,0% e 9,0% a.a.**

2T24

Carros implantados	14,6 mil
Valor de aquisição por carro ²	R\$75,7 mil
Depreciação	8,0% a.a.
Carros desmobilizados	20,7 mil
Valor médio por carro ²	R\$81,4 mil
Depreciação	7,4% a.a.

RAC

10.222

9.817

9.513

10.417

6.382

6.407

1T23

2T23

3T23

4T23

1T24

2T24

Depreciação anualizada por frota média operacional¹

Depreciação de **R\$8,9 mil por carro ao ano** com uma depreciação dos novos carros entre **8,0% e 10,0% a.a.**

2T24

Carros implantados	21,4 mil
Valor de aquisição por carro ²	R\$95,0 mil
Depreciação	9,0% a.a.
Carros desmobilizados	11,4 mil
Valor médio por carro ²	R\$73,0 mil
Depreciação	3,9% a.a.

GTF

4.227

4.937

5.664

7.188

7.585

8.898

1T23

2T23

3T23

4T23

1T24

2T24

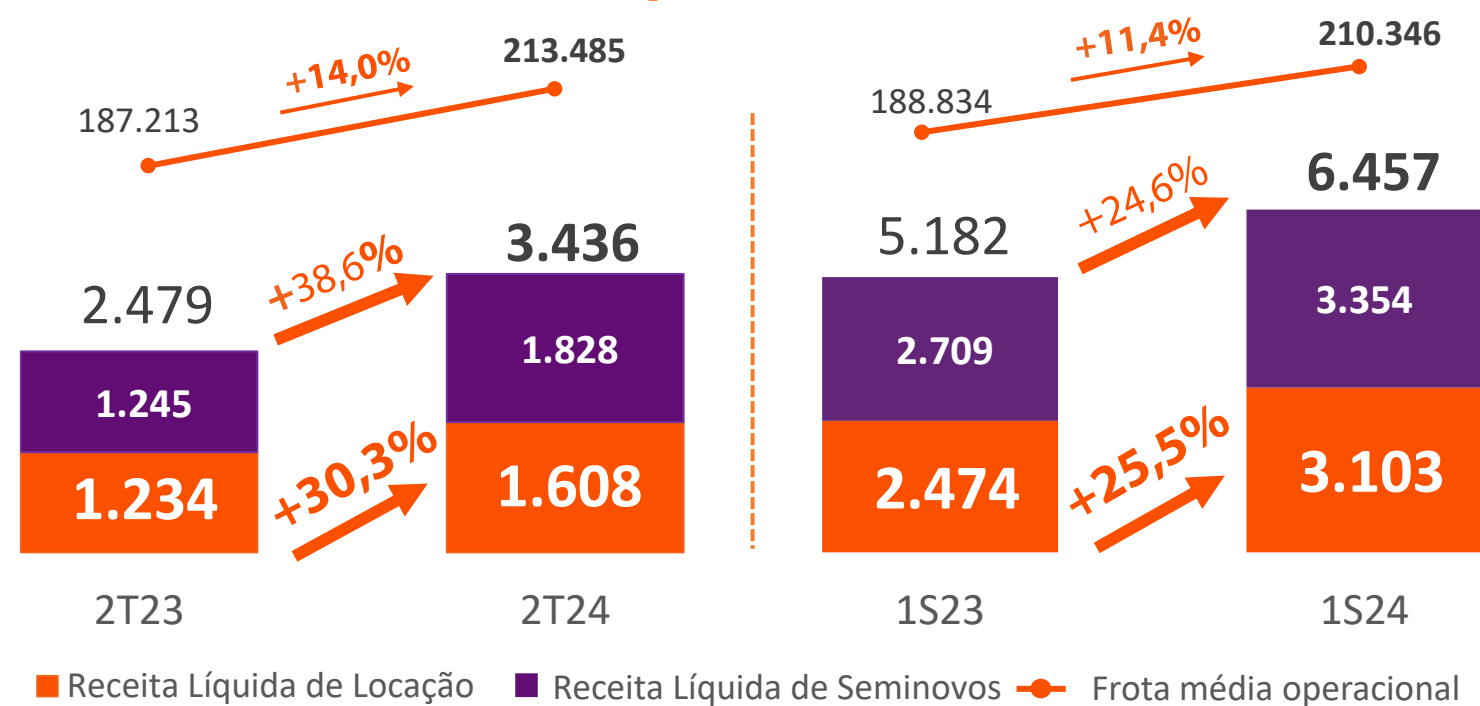
¹Depreciação por frota operacional = depreciação frota no trimestre * 4 / frota média operacional. ² Considera o imobilizado bruto.

Resultados consolidados

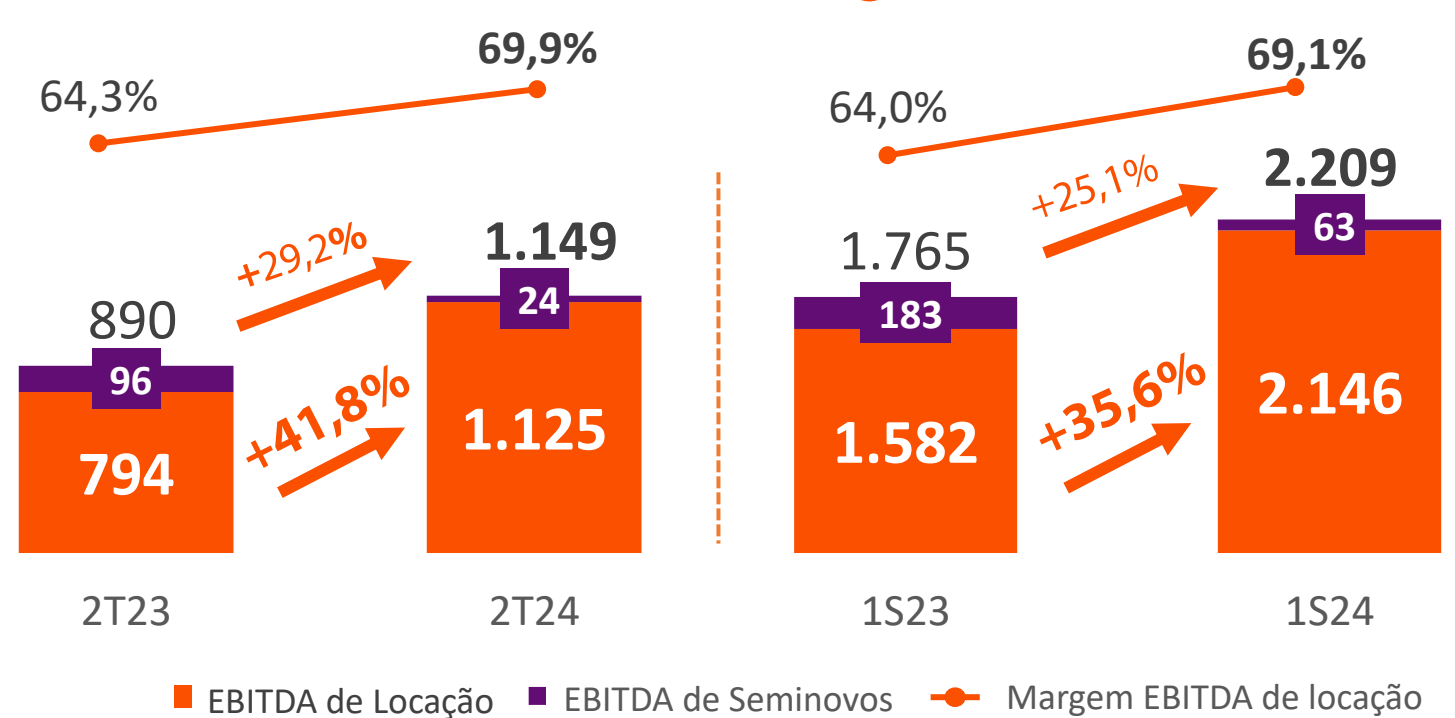
Receita, EBITDA e EBIT com crescimentos superiores aos da frota, representando uma melhora significativa de lucratividade e do retorno



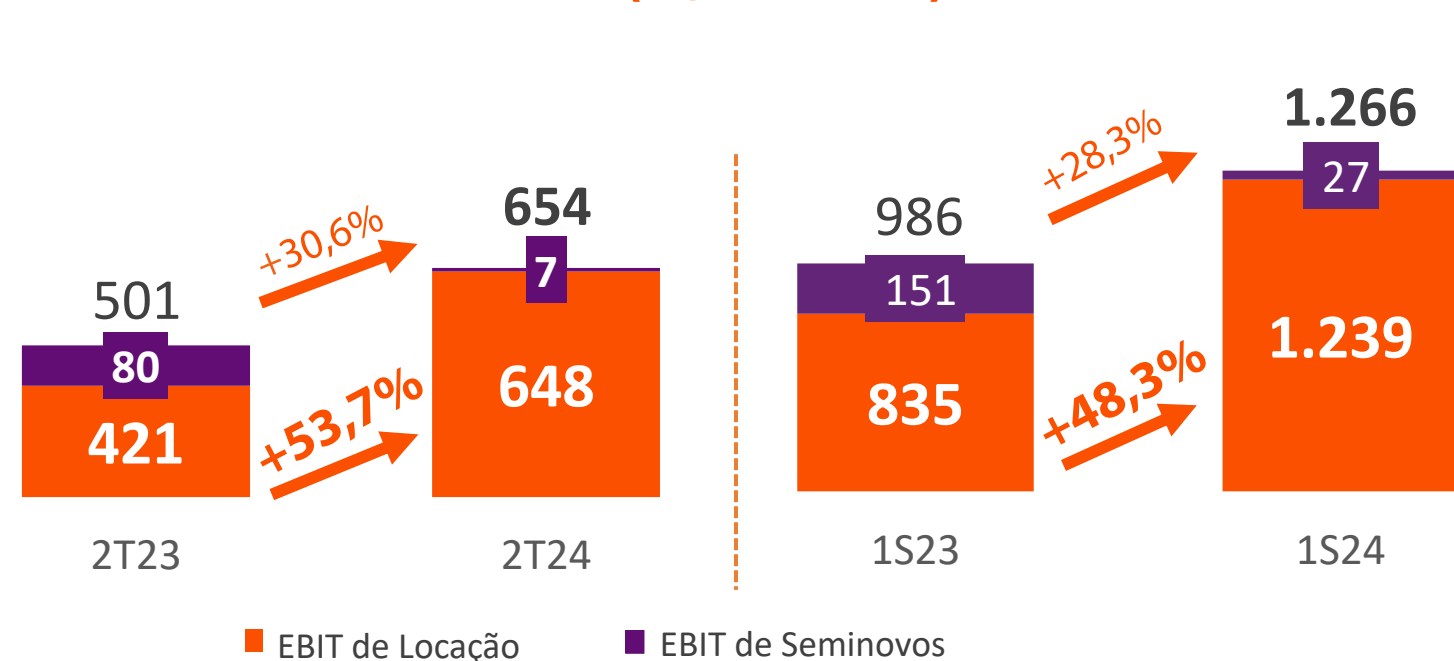
Receita Líquida (R\$ milhões)



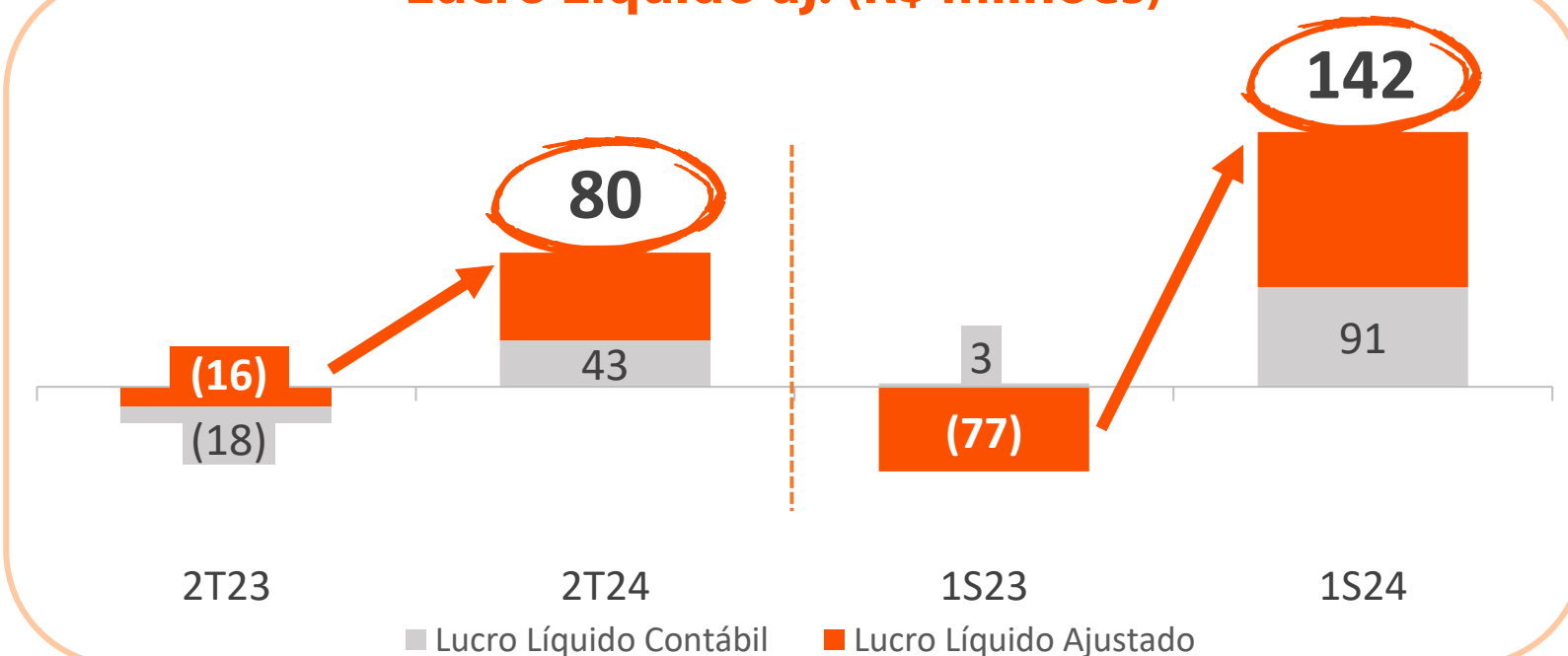
EBITDA (R\$ milhões) e Margem EBITDA (%)



EBIT (R\$ milhões)¹



Lucro Líquido aj. (R\$ milhões)²

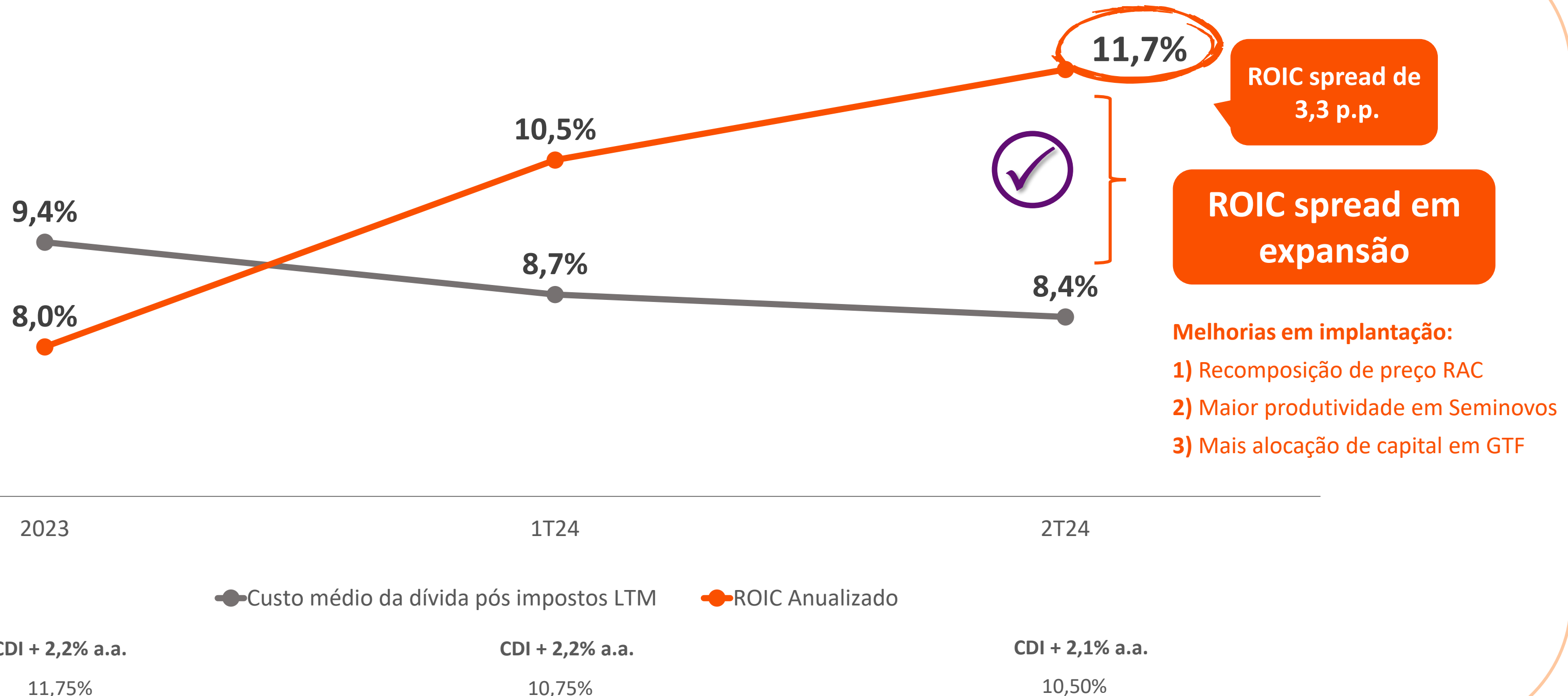


¹EBIT ajustado pelo efeito negativo de R\$27 mm do impacto da catástrofe climática no Rio Grande do Sul.

²Lucro líquido ajustado por: a) No 2T24, desconsidera os efeitos negativos após IR: i) R\$20 mm do impacto da catástrofe climática no Rio Grande do Sul; ii) R\$15mm após do término dos contratos de swap, relacionados a operação de bond no exterior, que estão sendo reconhecidos mensalmente no resultado até o final do contrato do bond. O efeito caixa desta operação ocorreu em nov/23, e o reconhecimento na DRE deste valor, registrado na rubrica "outros resultados abrangentes" no patrimônio líquido, está sendo feito nas despesas financeiras; iii) R\$3 mm do pré pagamento e recompra de títulos de dívida; e b) No 2T23, desconsidera o efeito líquido negativo de operações de recompra dos bonds na despesa financeira do período (R\$2mm após IR).

ROIC do 2T24 com expansão contínua projeta ROIC spread sustentável após implantação de ações em andamento

Evolução do ROIC



OBS: Desconsidera efeitos não recorrentes de *impairment* em 2023, usando alíquota de IR 34%. Não anualiza efeito não recorrente de reversão da provisão de bônus no 1T24. Desconsidera efeito não recorrente do impacto da catástrofe climática no Rio Grande do Sul no 2T24. Cálculo do ROIC do 1T24 e 2T24 considera alíquotas efetivas de IR acumuladas dos períodos.

Gestão e Terceirização de Frotas

movida

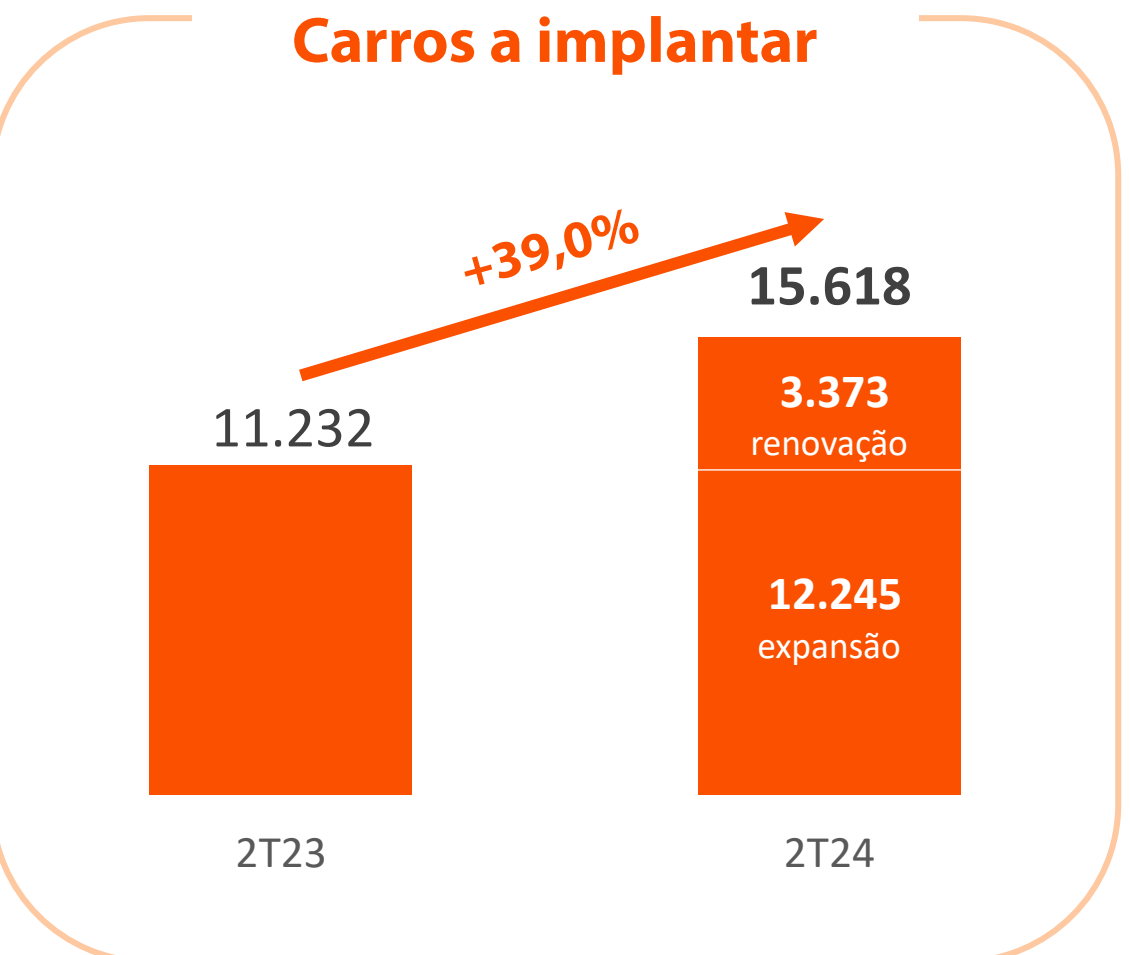
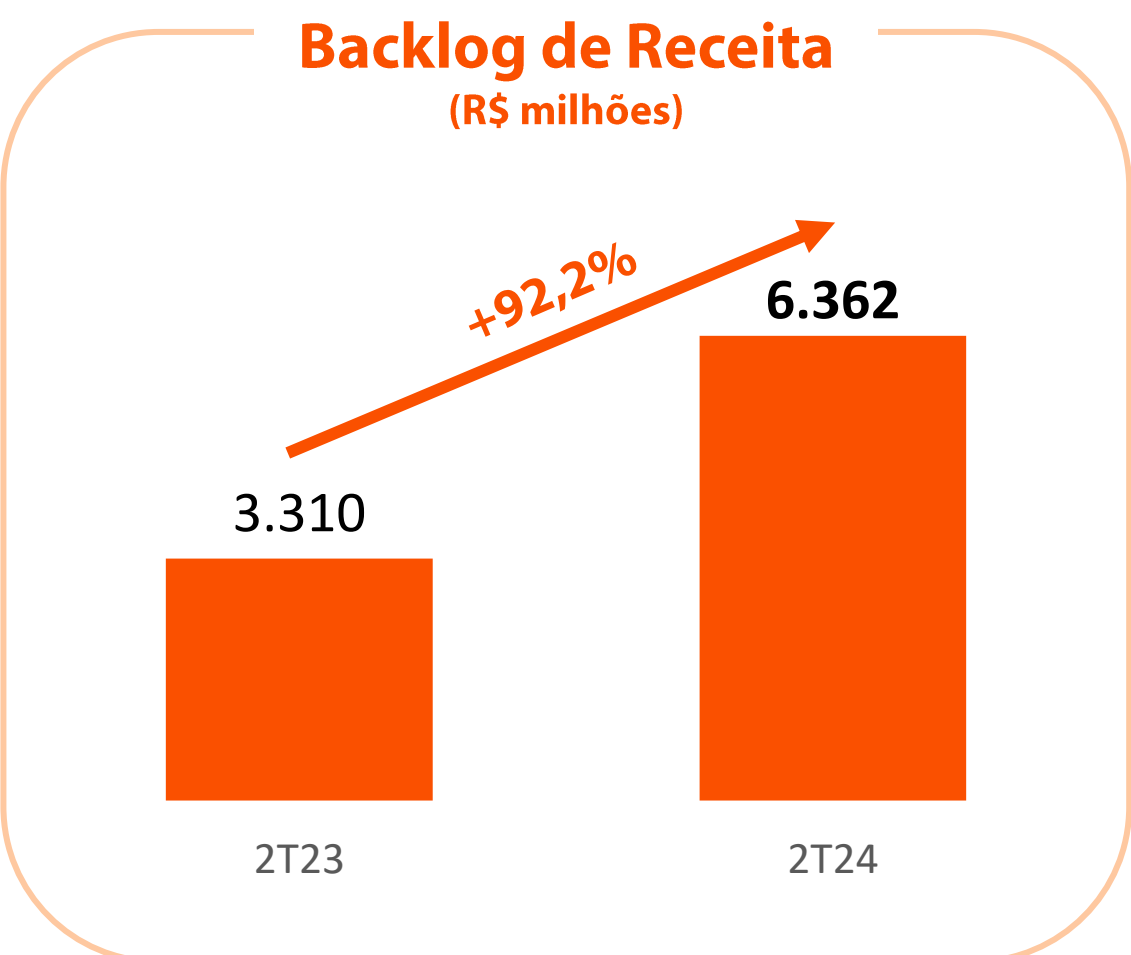
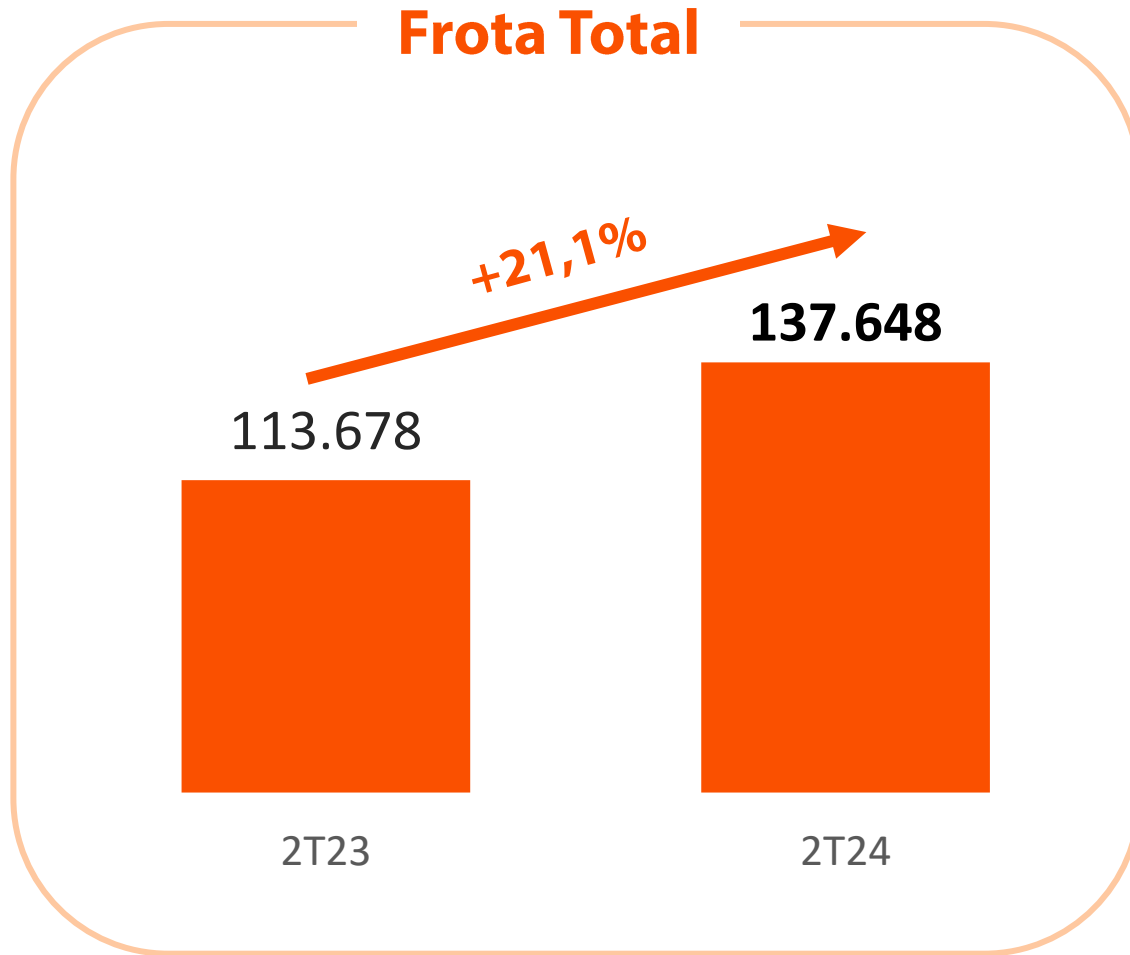
aluguel de carros



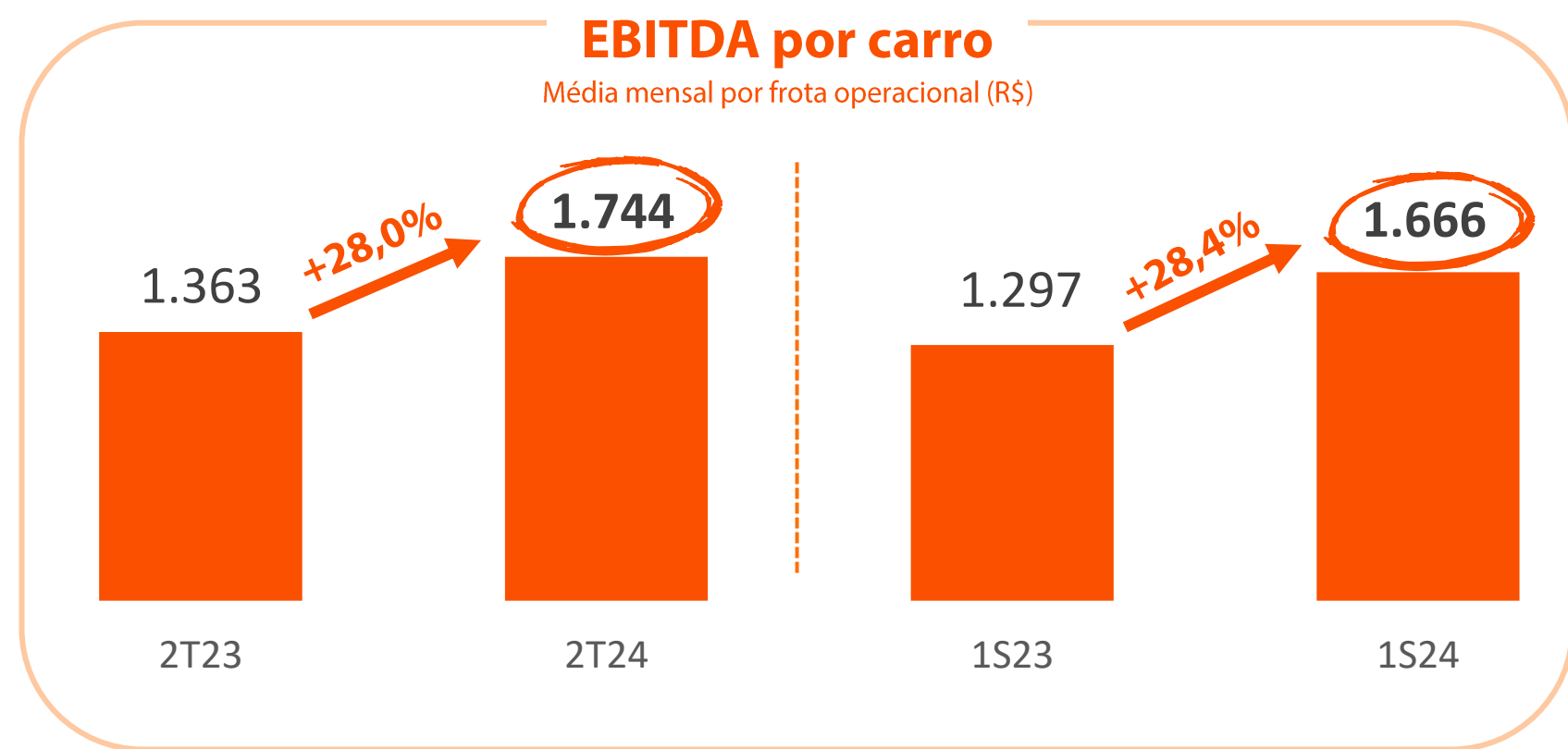
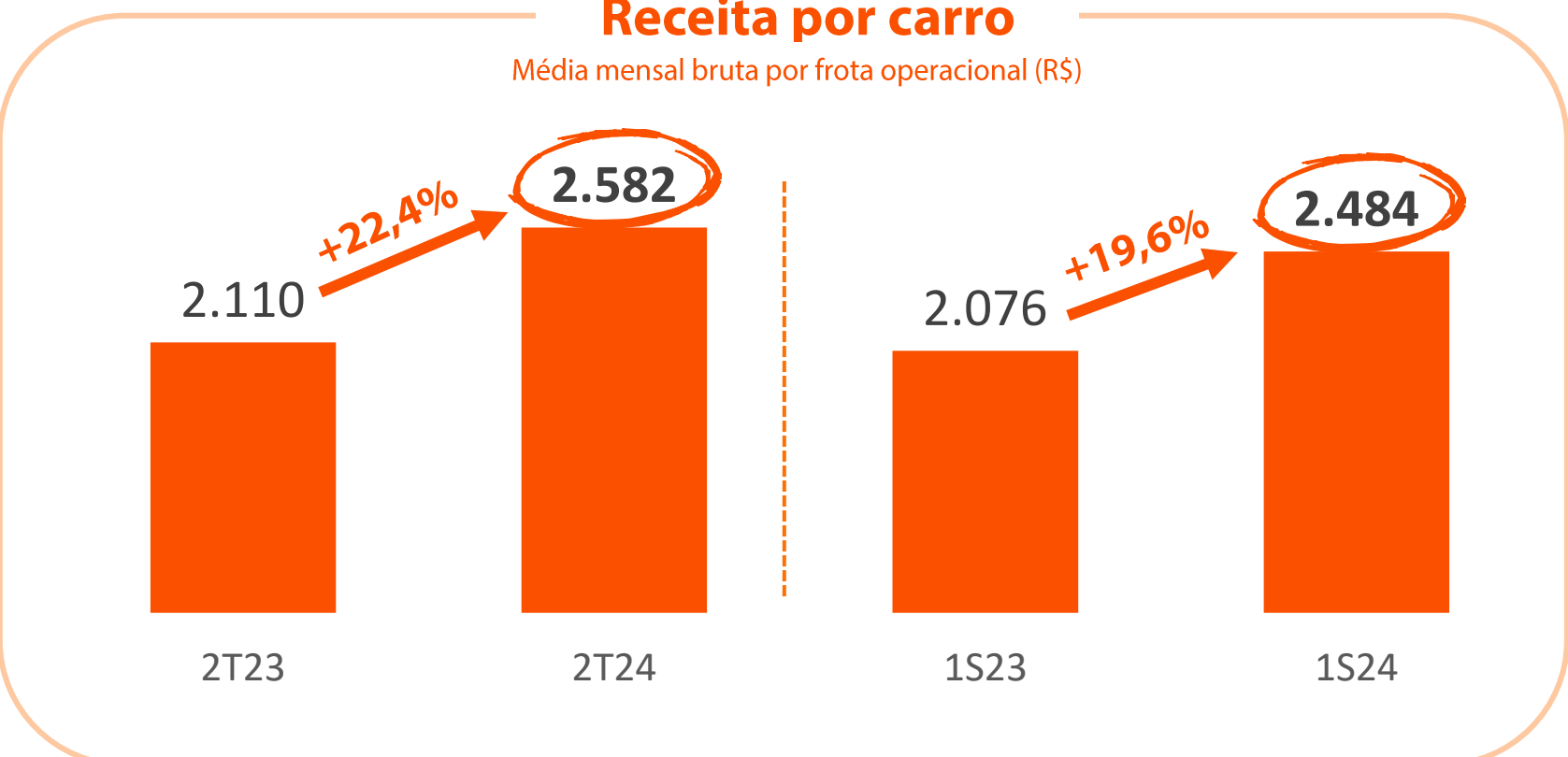
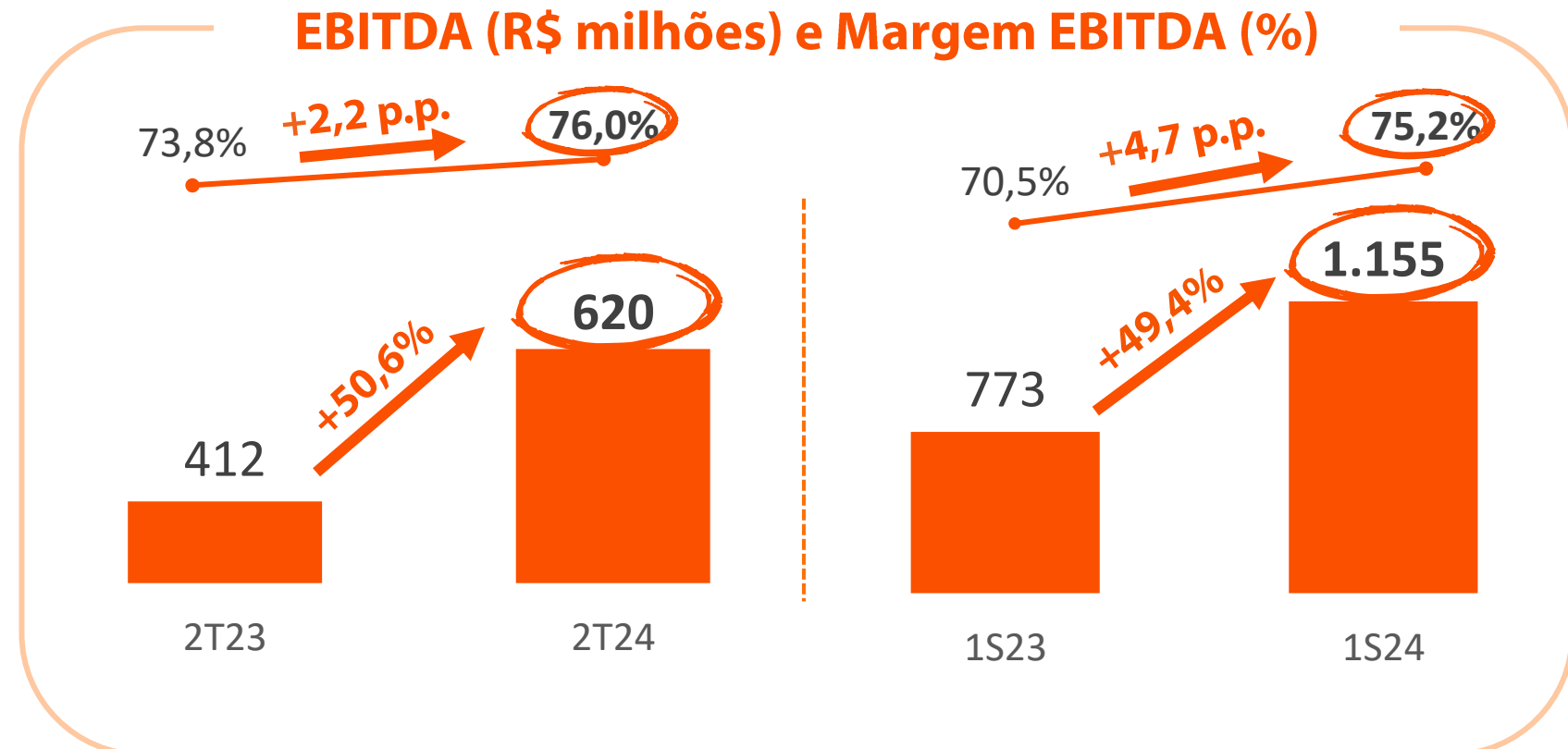
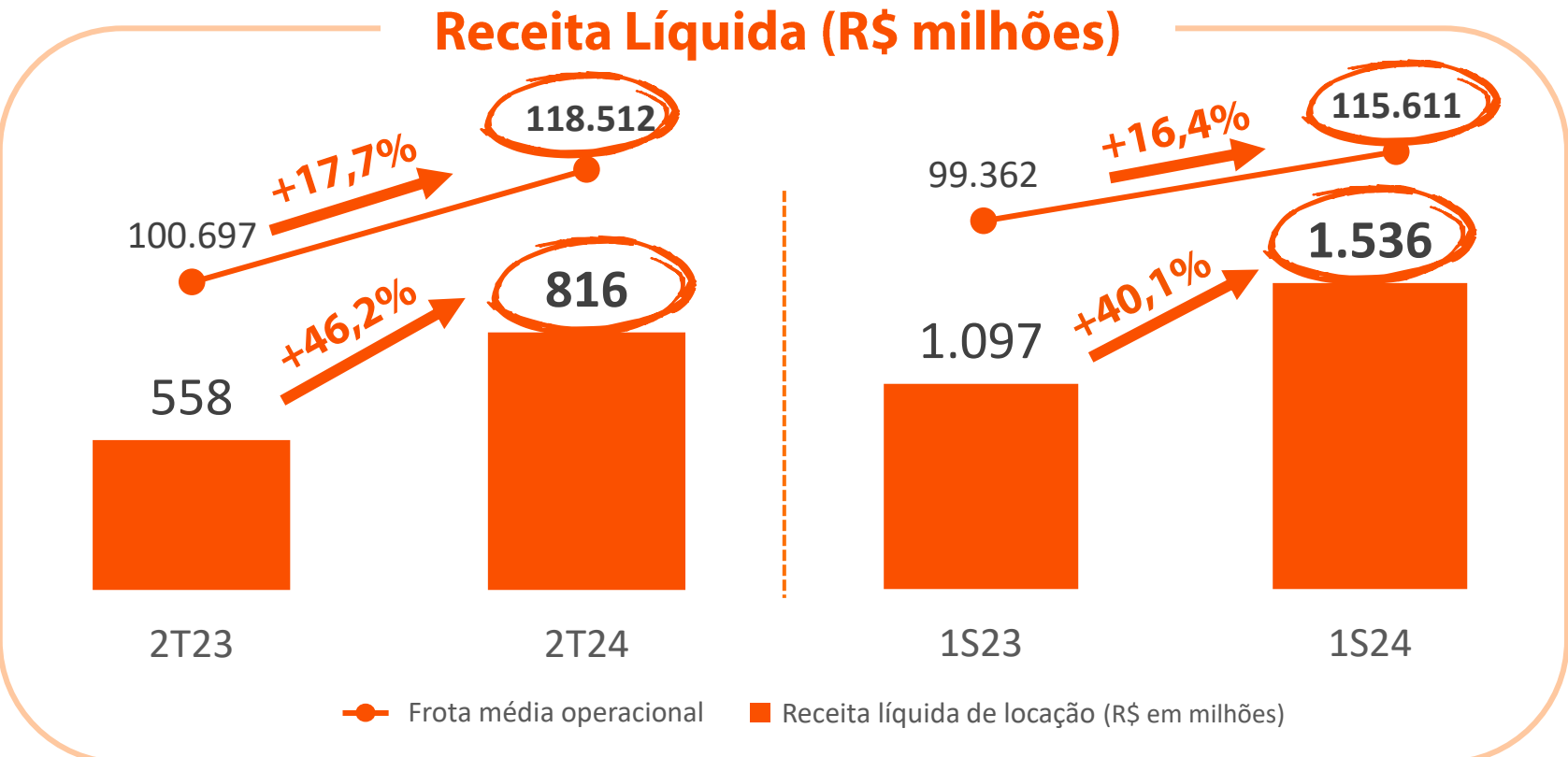
UMA EMPRESA DO GRUPO



GTF: Crescimento da participação dos contratos de longo prazo garante expansão e previsibilidade dos resultados consolidados nos próximos períodos



GTF: Aceleração na receita com ganho de margem EBITDA traz mais previsibilidade no resultado consolidado



Rent-A-Car movida

aluguel de carros

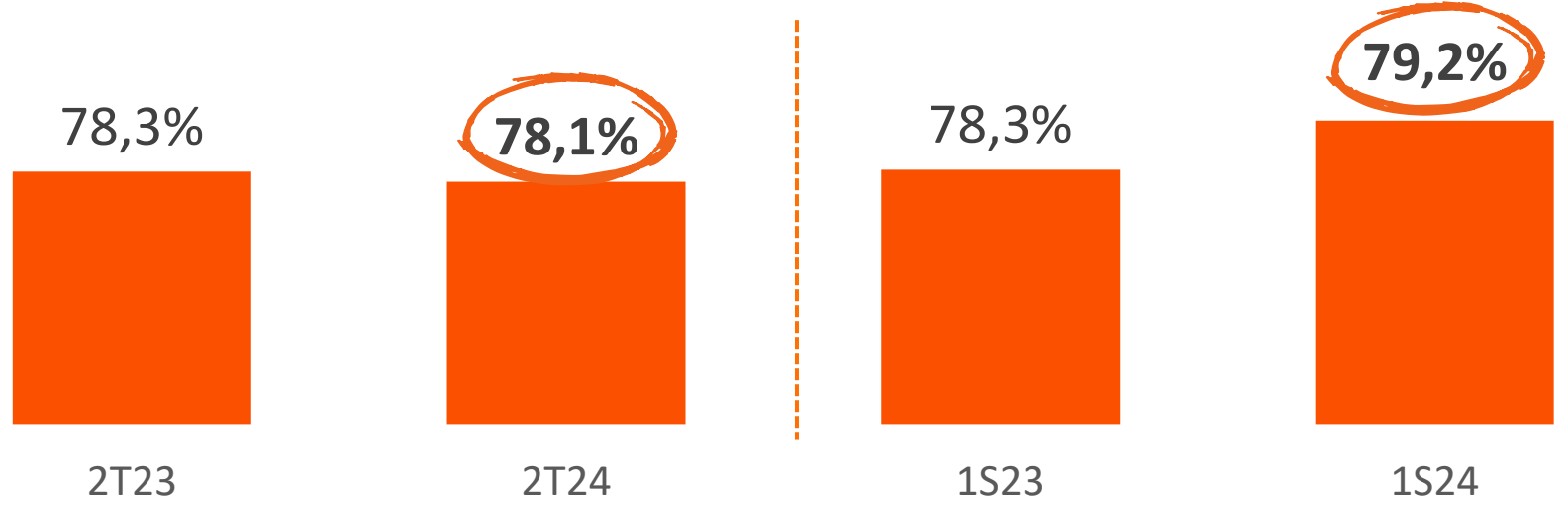


RAC: Otimização do capital investido e recomposição de preço das diárias impulsionam o yield



Taxa de Ocupação Operacional

Frota Alugada/Frota Operacional



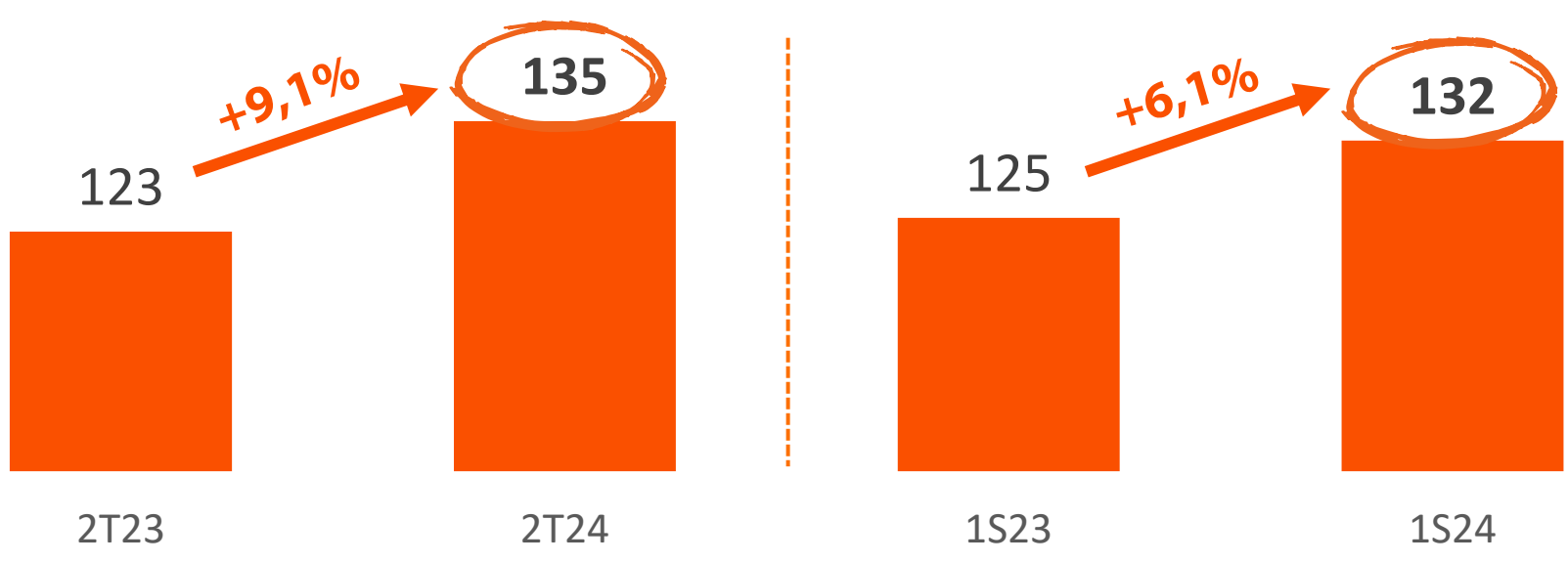
Participação no volume de diárias

- Eventual
- Mensal

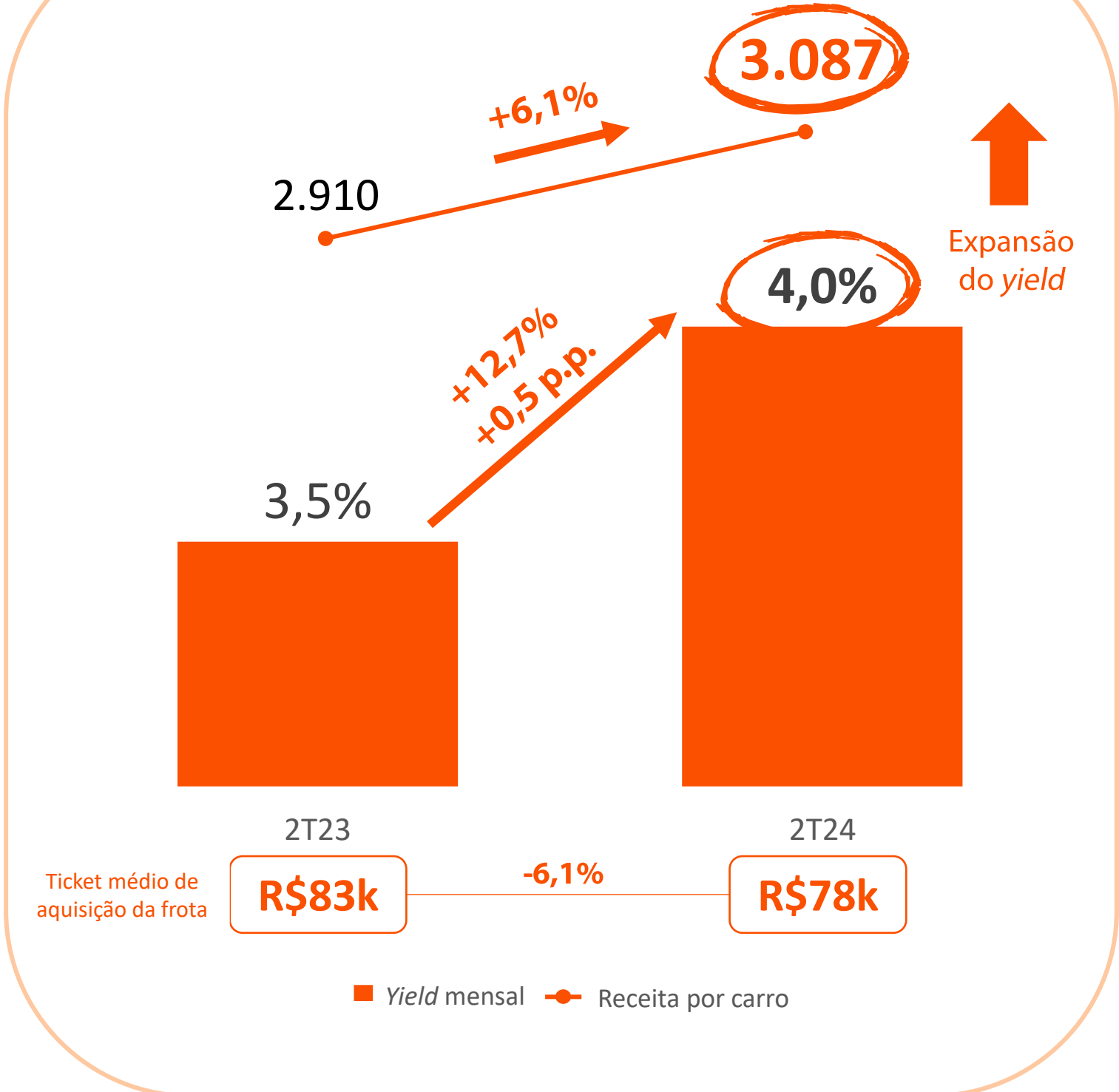
	2T23	2T24	1S23	1S24
Eventual	38%	35%	42%	37%
Mensal	62%	65%	58%	63%

Diária média

(em R\$)

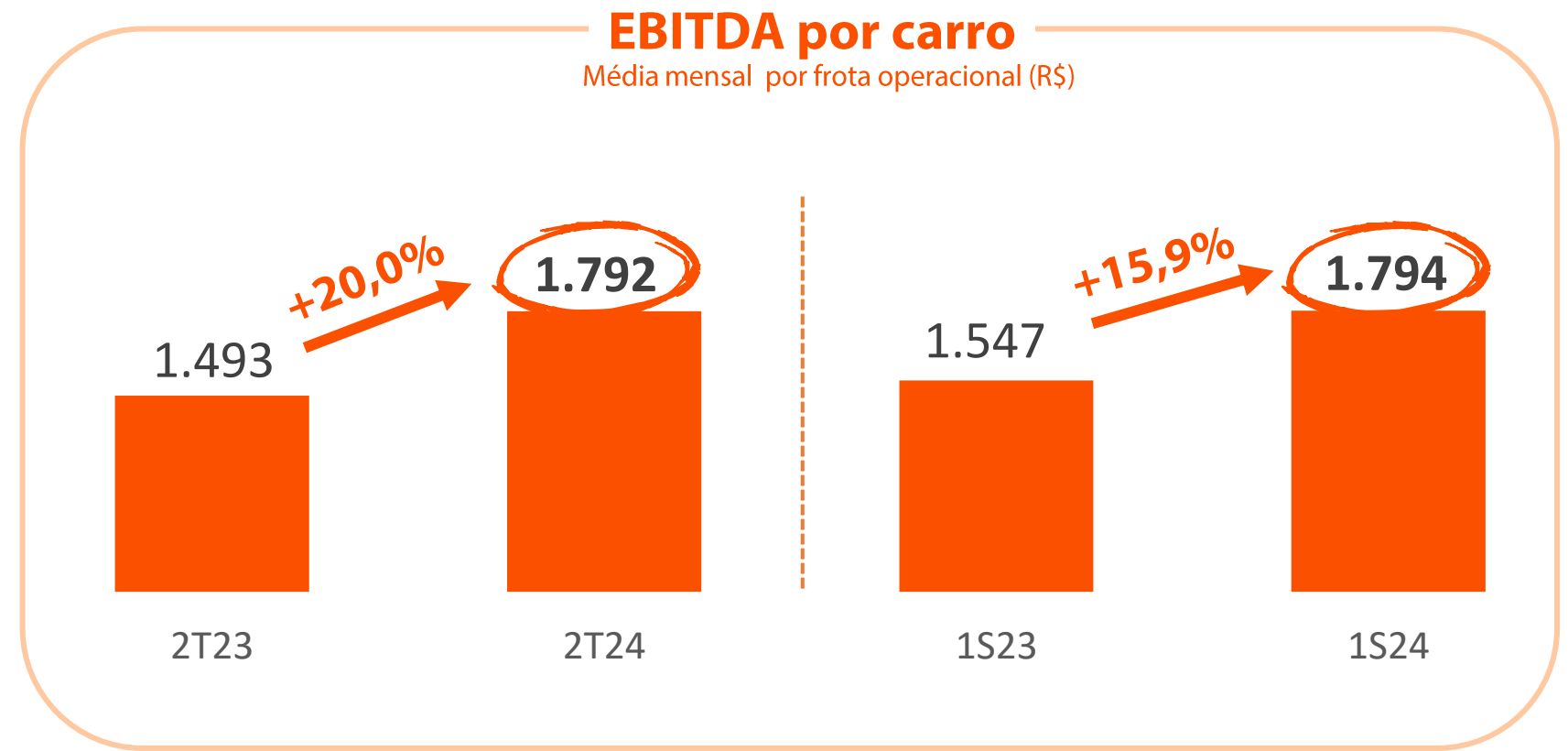
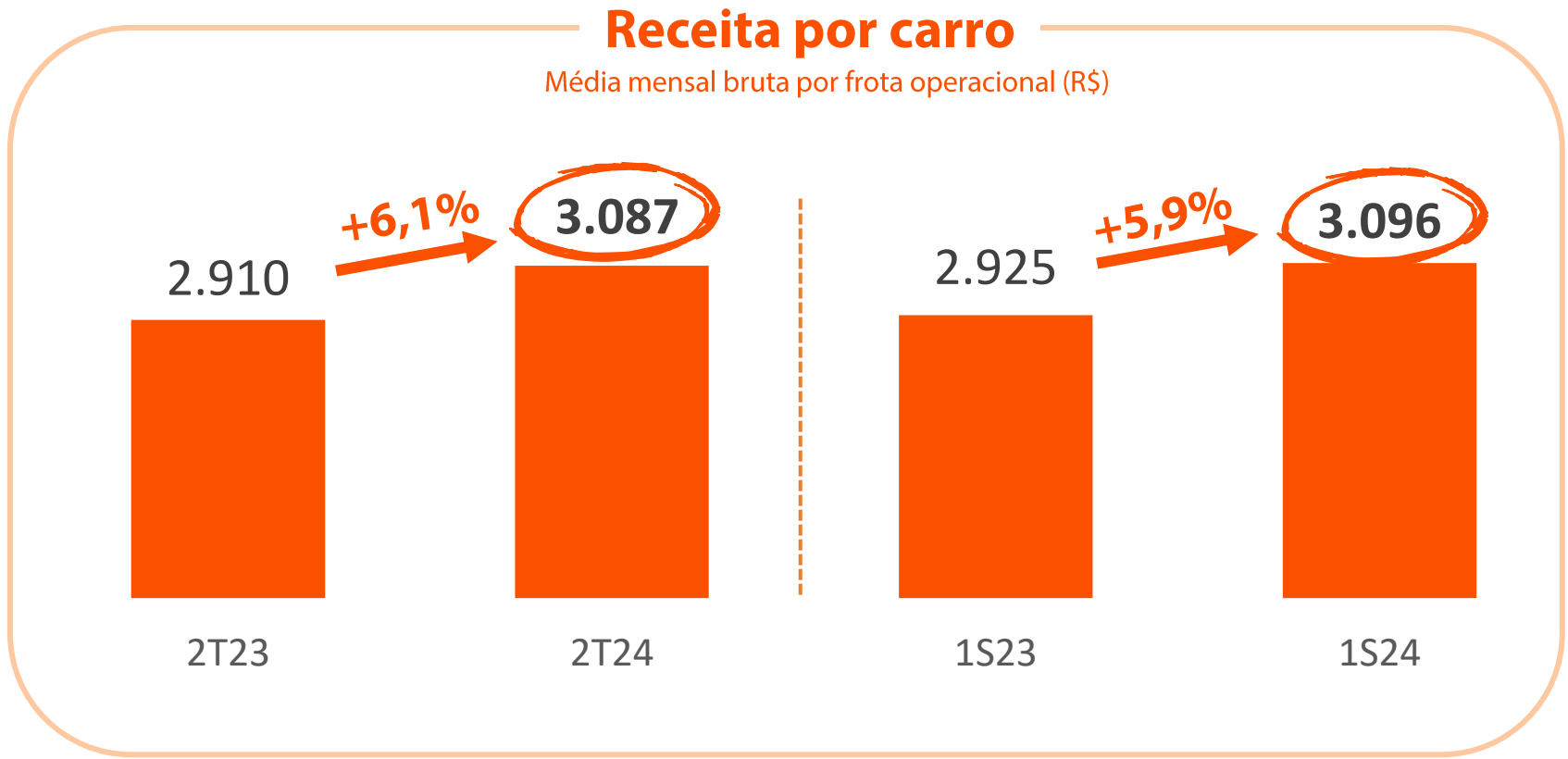
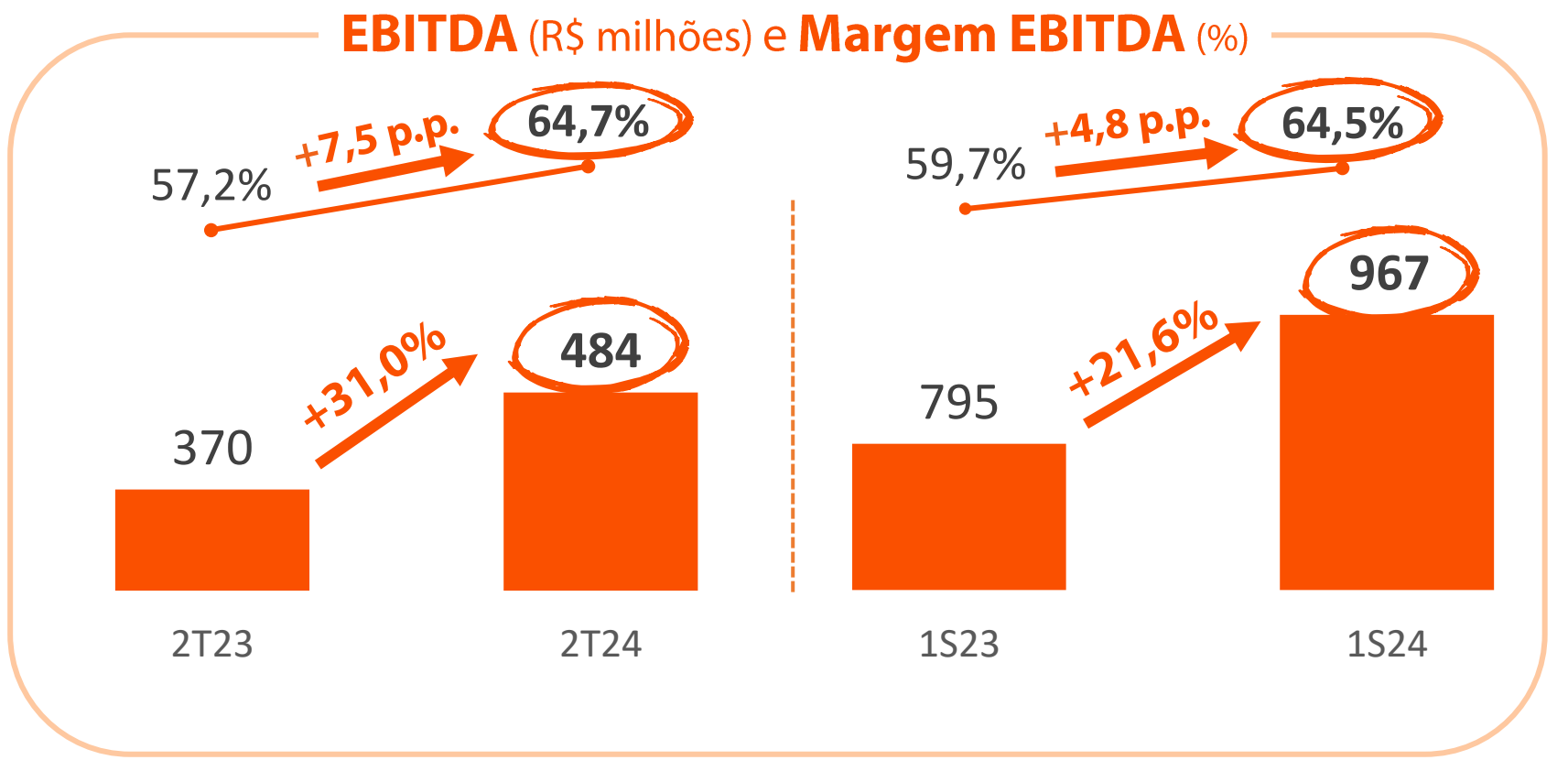
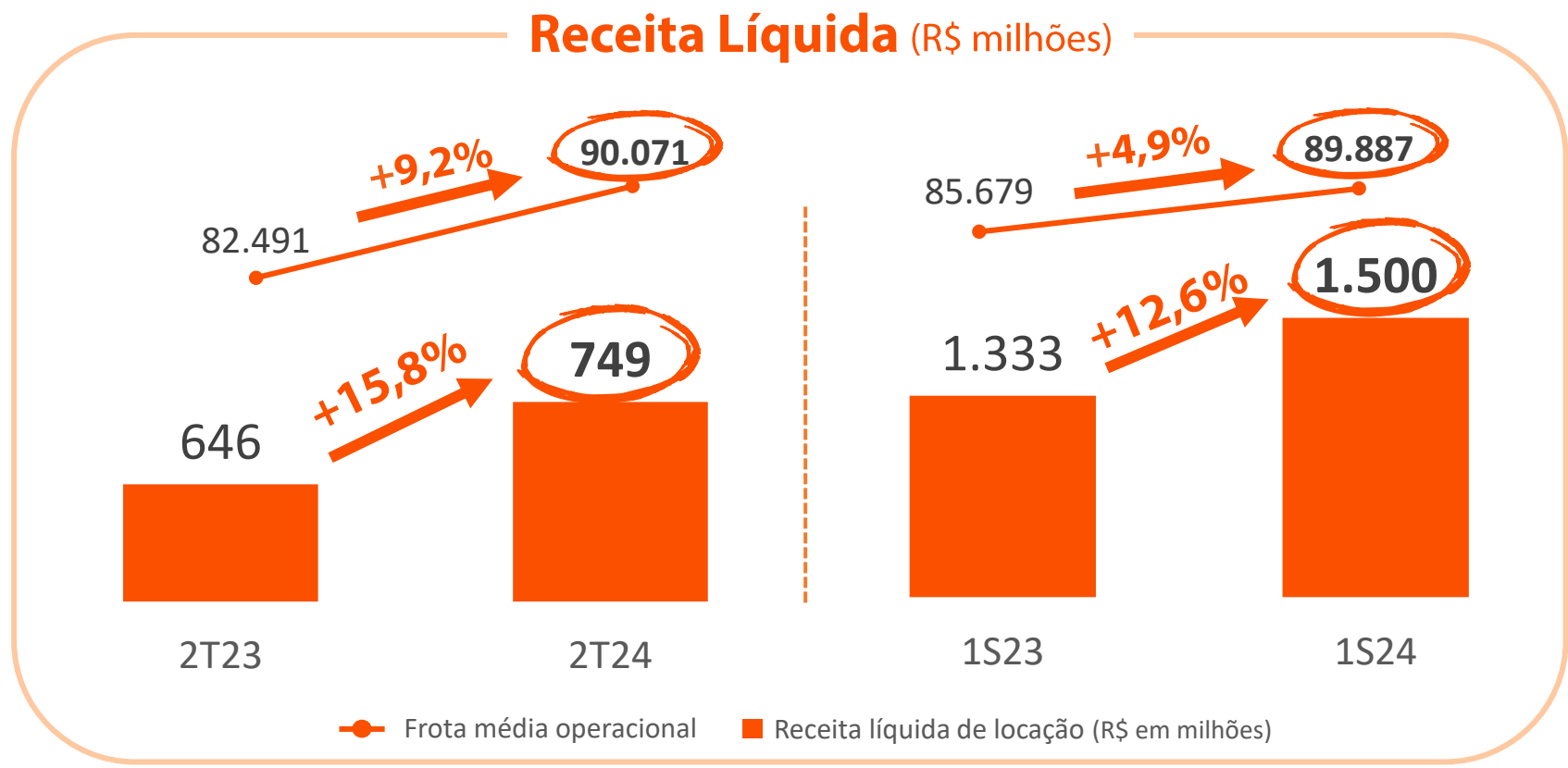


Receita por carro, ticket médio da frota e yield¹ mensal²



OBS: Considera somente operação Brasil.
¹Yield calculado pela divisão da receita mensal por carro operacional pelo ticket médio de aquisição da frota no RAC

RAC: Expansão da receita e EBITDA com patamares superiores ao crescimento da frota como resultado do foco na rentabilidade



OBS: Considera somente operação Brasil.

seminovos mov(da)



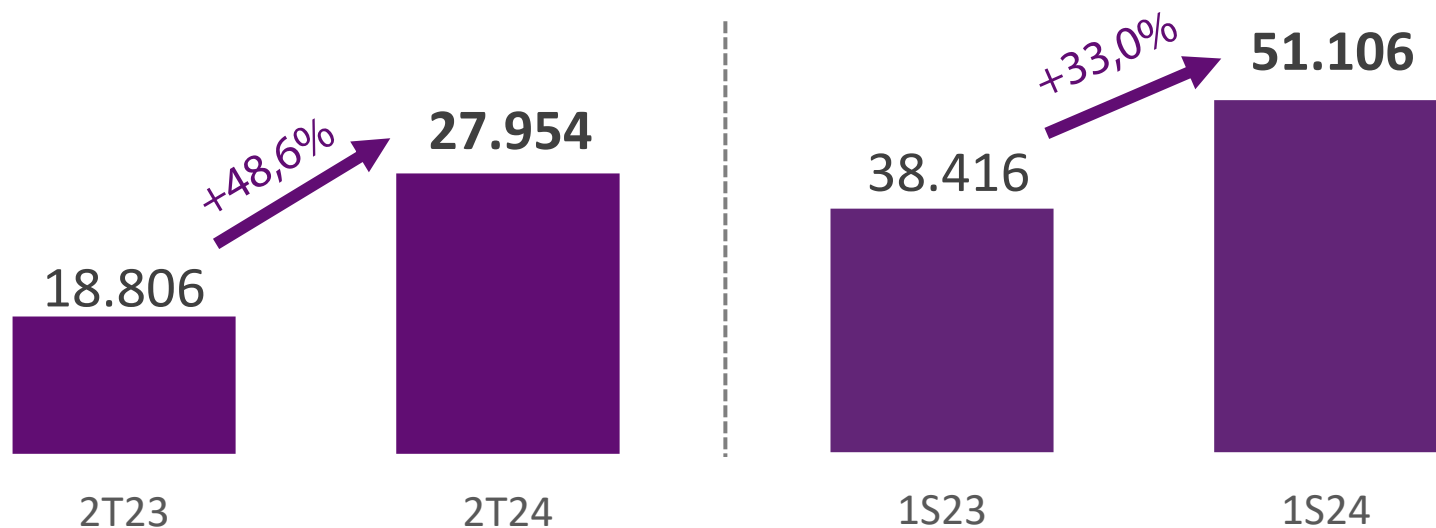
UMA EMPRESA DO GRUPO



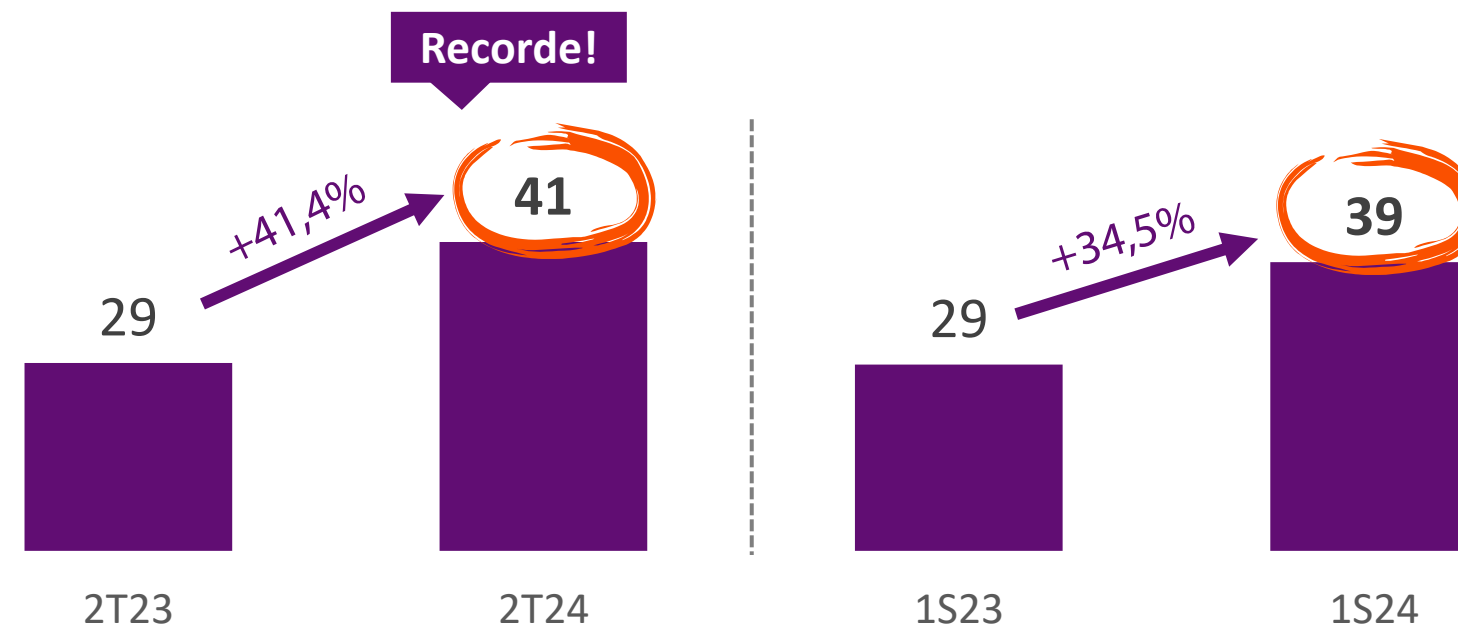
Seminovos: Maior volume de venda de carros com recorde na produtividade por loja no varejo e política adequada de depreciação se refletem na normalização das margens



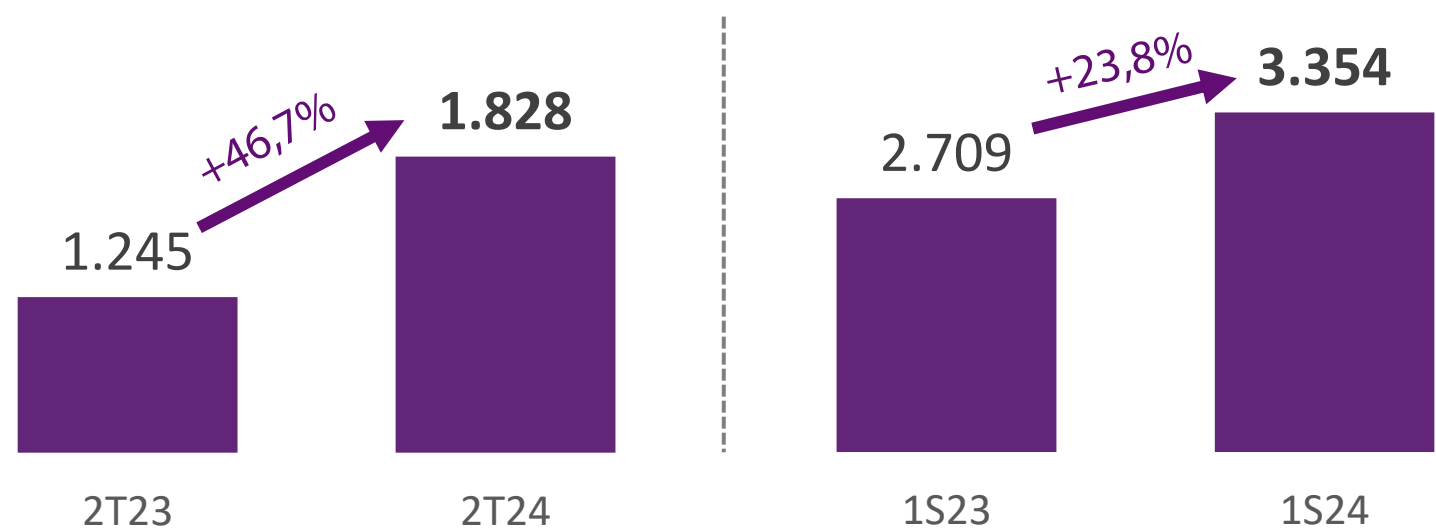
Carros Vendidos



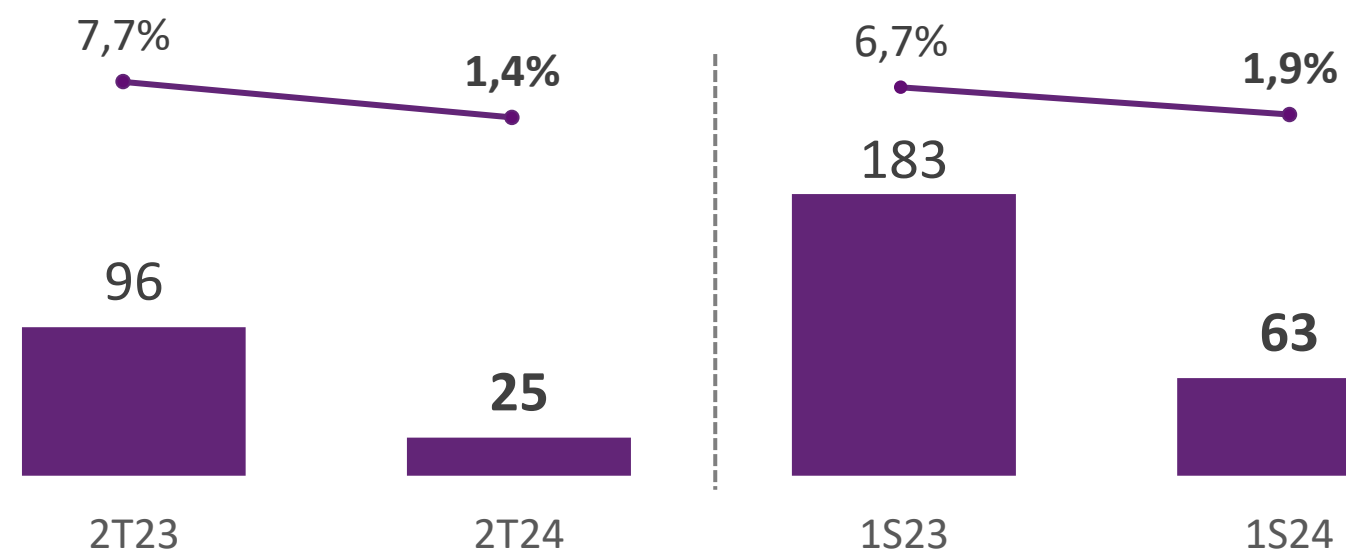
Vendas por Loja (carros por mês no varejo)



Receita Líquida (R\$ milhões)



EBITDA (R\$ milhões) e Margem EBITDA(%)



Balanço e Estrutura de Capital

movida

aluguel de carros

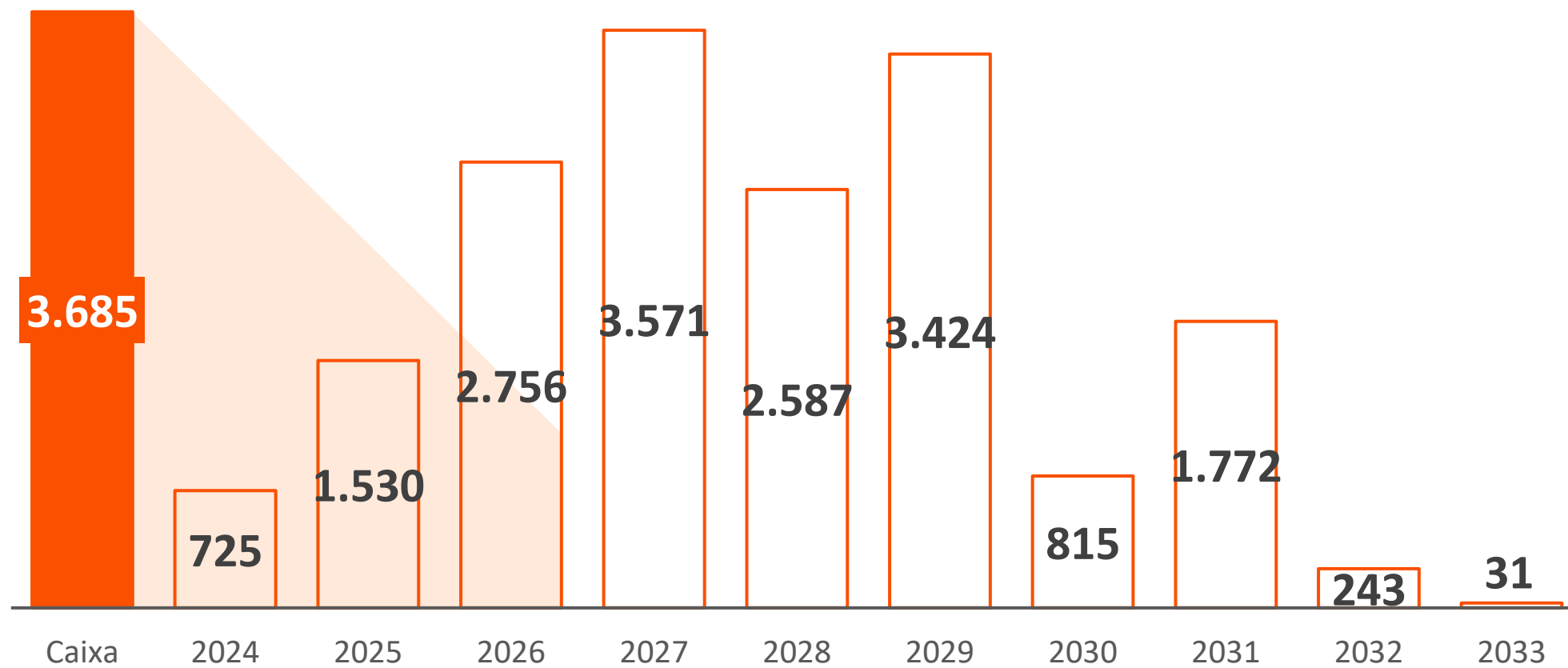


Melhora significativa no perfil da dívida, com alongamento dos vencimentos e redução do custo médio, contribui para geração de valor



Cronograma de vencimento de dívidas proforma¹

(considera as operações negociadas após o encerramento do trimestre)



100%
das dívidas
livres de
garantia real
(unsecured)

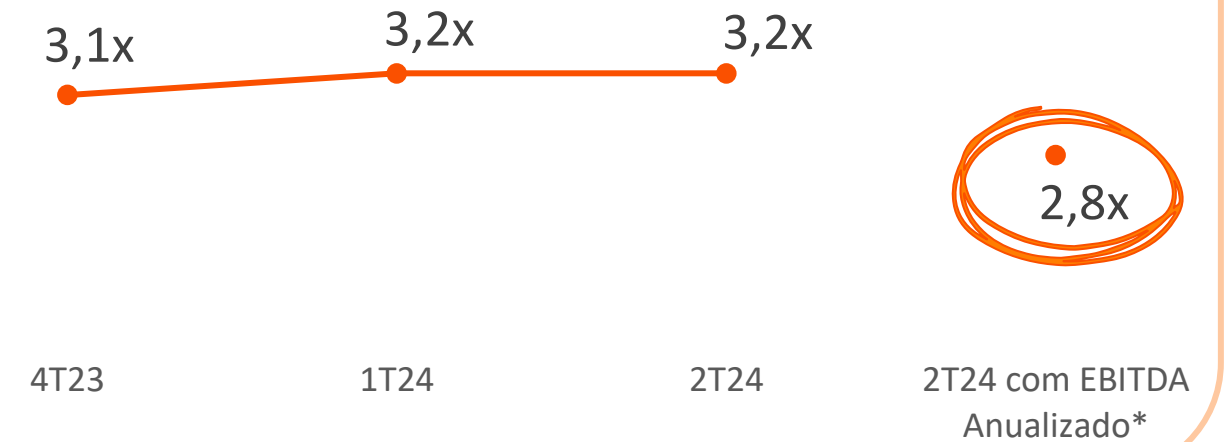
Caixa
R\$ **3,7** bi

Vencimento em 2025
R\$ **1,5** bi

Custo médio da dívida
CDI + **2,1%** a.a.

Prazo médio da dívida líquida
4,2 anos

Alavancagem (Dívida Líquida / EBITDA)



Gestão Financeira | (R\$ milhões)

Dívida (R\$ milhões)	4T23	1T24	2T24	Var% vs. 4T23	Var% vs. 1T24
Dívida bruta	14.988	15.838	17.104	14,1%	8,0%
Caixa	2.999	3.210	3.685	22,9%	14,8%
Dívida Líquida	11.989	12.628	13.419	11,9%	6,3%
Fornecedores	4.751	4.073	3.642	-23,3%	-10,6%
Dívida Líquida + Fornecedores	16.740	16.701	17.061	1,9%	2,2%

*Dívida líquida 2T24 dividida pelo EBITDA 2T24 anualizado (*4)

¹Proforma considera gestão de passivos realizada em julho de 2024.

Nova fase Movida 2024 com gestão assertiva em todos os pilares do ciclo do ativo para geração de valor sustentável



Consistência na evolução dos resultados

- | | | |
|---|---|--|
| 1 Nova fase de recomposição das tarifas do RAC | ✓ Melhora no Yield de 3,5% para 4,0% a.m. no 2T24 -----> | Contínua recomposição de preço para atingir guidance de 4,2% |
| 2 Priorização na alocação de capital em GTF | ✓ 61% do imobilizado bruto dedicado a contratos de longo prazo --> | Captura no resultado nos próximos trimestres |
| 3 Ganho de produtividade em Seminovos | ✓ 41 carros vendidos por loja no varejo e redução no desconto FIPE --> | Melhora do mix dos carros em estoque com maior liquidez |
| 4 Perfil da dívida possibilita geração de valor | ✓ Menor patamar de custo da dívida de ~CDI + 2,1% a.a. -----> | Desalavancagem pautada por geração de caixa operacional |
| 5 Crescimento sequencial no resultado líquido | ✓ Lucro líquido de R\$61 mm no 1T24 para R\$80 mm no 2T24 -----> | Aumento na receita por carro e reduções de custos/despesas |

Foco no aumento de rentabilidade

	Giro dos Investimentos <small>Receita</small> <hr style="width: 50%; margin: 0 auto;"/> <small>Capital Investido</small>	x	Margem Operacional <small>NOPLAT</small> <hr style="width: 50%; margin: 0 auto;"/> <small>Receita</small>	=	ROIC <small>retorno sobre o capital investido</small>
2T24 anualizado	0,87x	x	13,4%	=	11,7%
2023	0,69x	x	11,6%	=	8,0%
	+26,3%		+1,8p.p.		+ 3,7 p.p.

Evolução de **todos pilares da geração de valor** com crescimento da margem e do giro, combinados à **gestão conservadora da estrutura de capital e disciplina da alocação marginal**

MUITO OBRIGADO!

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mov(ida)

»» 2024

Earnings Release

UMA EMPRESA DO GRUPO



This material has been prepared by MOVIDA and may contain forward-looking statements regarding future events or results. Such information reflects the beliefs and assumptions of the Company's management and is based on currently available information. Forward-looking statements are subject to, among other things, market conditions, government regulations, industry performance and the Brazilian economy. Operating data may affect MOVIDA's future performance and may lead to results that are materially different from those expressed in such forward-looking statements.

This presentation is summarized and does not purport to be complete. The Company's shareholders and potential investors must read this presentation in conjunction with the Quarterly Information.

Net profit and ROIC combined with new operating level show beginning of a cycle of value creation for shareholders

Net Revenue

Consolidated

All time high!

R\$ **3,436** bn

Rental

R\$ **1,608** bn **↑ +30.3%**

EBITDA

Consolidated

All time high!

R\$ **1,149** bn

Rental

R\$ **1,125** bn **↑ +41.8%**

EBIT

Variations 2Q24 vs 2Q23

Consolidated

All time high!

R\$ **654** mn

Rental

R\$ **648** mn **↑ +53.8%**

¹EBIT adjusted for the negative impact of R\$27 million from the effects of the climate disaster in Rio Grande do Sul

Fleet

Total

246 k

Operating (Average)

213 k **↑ +14.0%**

Adjusted Net Profit²

R\$ **80** mn²

↑ +R\$96 mn

Net Profit

R\$ **43** mm

↑ +R\$60 mm

Annualized ROIC

11.7%

↑ +3.7 p.p

VS. 2023

²Net income adjusted by: a) In 2Q24, excluding the negative after-tax effects of: i) R\$20 million from the impact of the climate disaster in Rio Grande do Sul; ii) R\$15 million after the expiration of the swap contracts related to the foreign bond operation, which will be recognized in the results on a monthly basis until the expiration of the bond contract. The cash effect of this operation took place in Nov/23, and the recognition in the income statement of this amount, recorded in "other comprehensive income" in shareholders' equity, is included in financial expenses; iii) R\$ 3 million from the prepayment and repurchase of debt securities; and b) in 2Q23, it excludes the negative net effect of the bond repurchase operations on the financial expenses of the period (R\$ 2 million after tax).



1

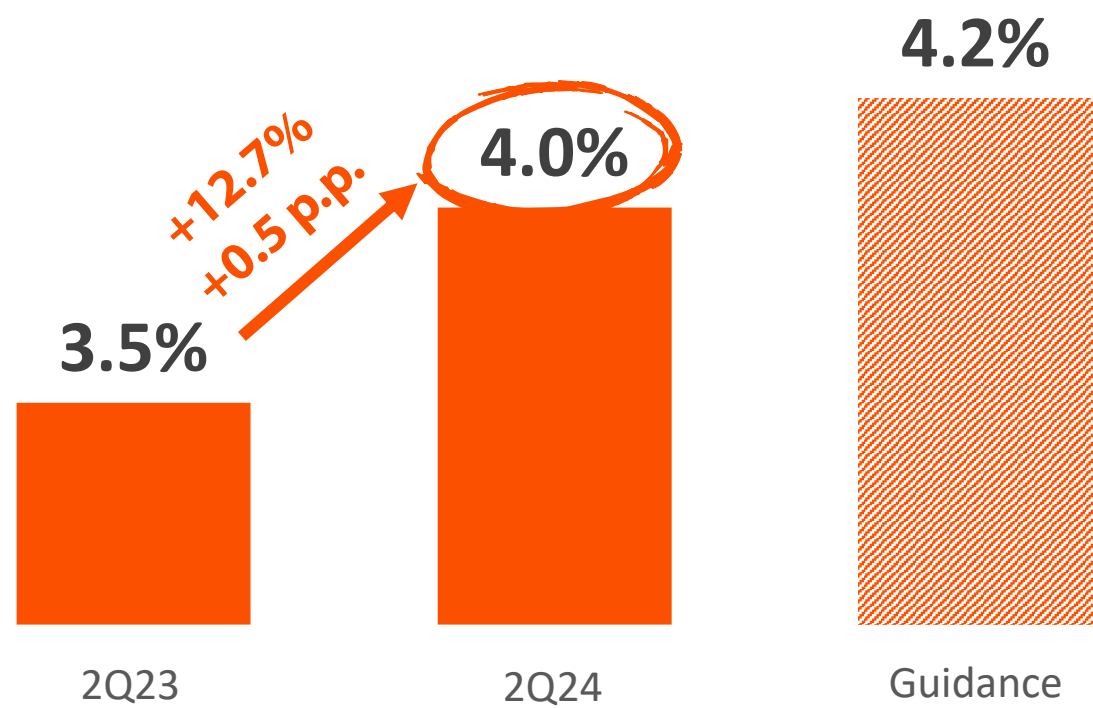
2024
Priorities

RAC : Beginning of the repricing of the average daily rates and yield ¹



The continued evolution of the “short term (daily)” rate and the “medium term (monthly)” rate create higher average daily rates with an immediate impact on profitability

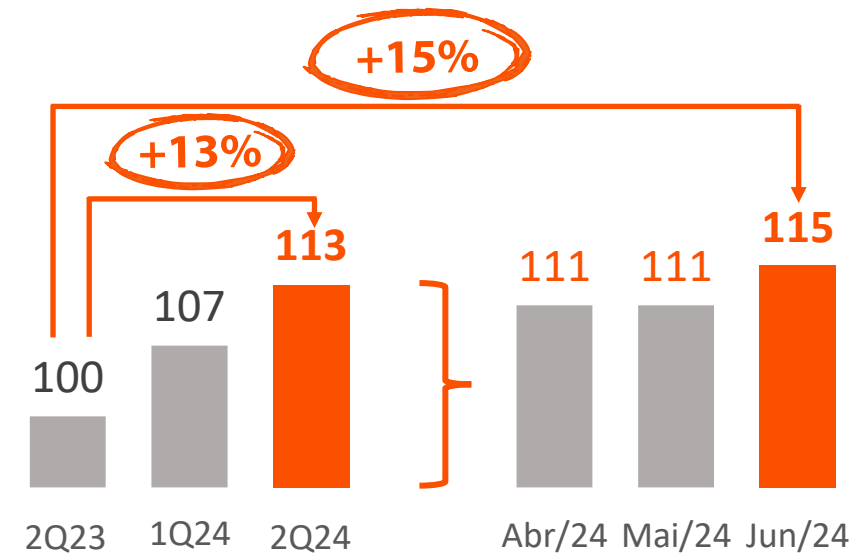
Yield (% p.m.)



Participation in the daily volume	2Q23	2Q24	% Var 2Q23 2Q24
Short Term (Daily)	38%	35%	- 3 p.p.
Long Term (Monthly)	62%	65%	+ 3 p.p.

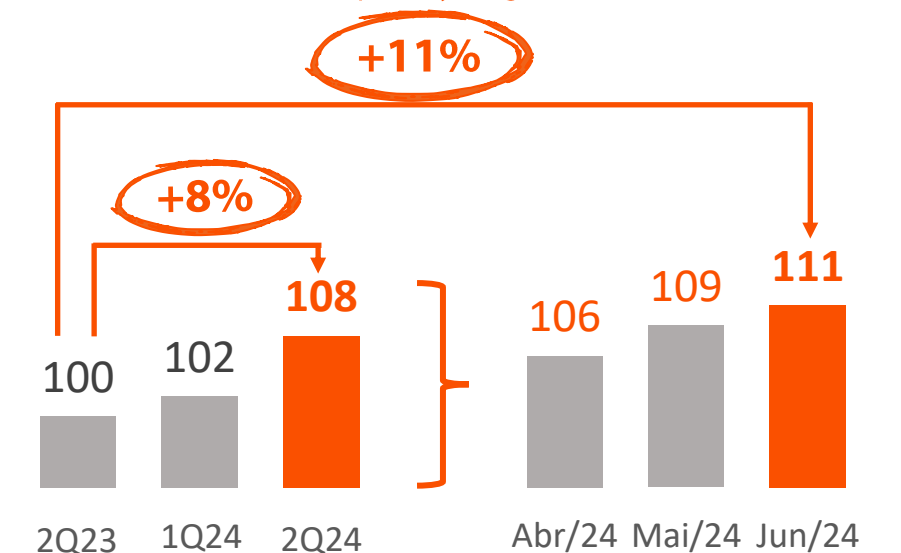
Average price per day (index base hundred)

Short term (Daily)

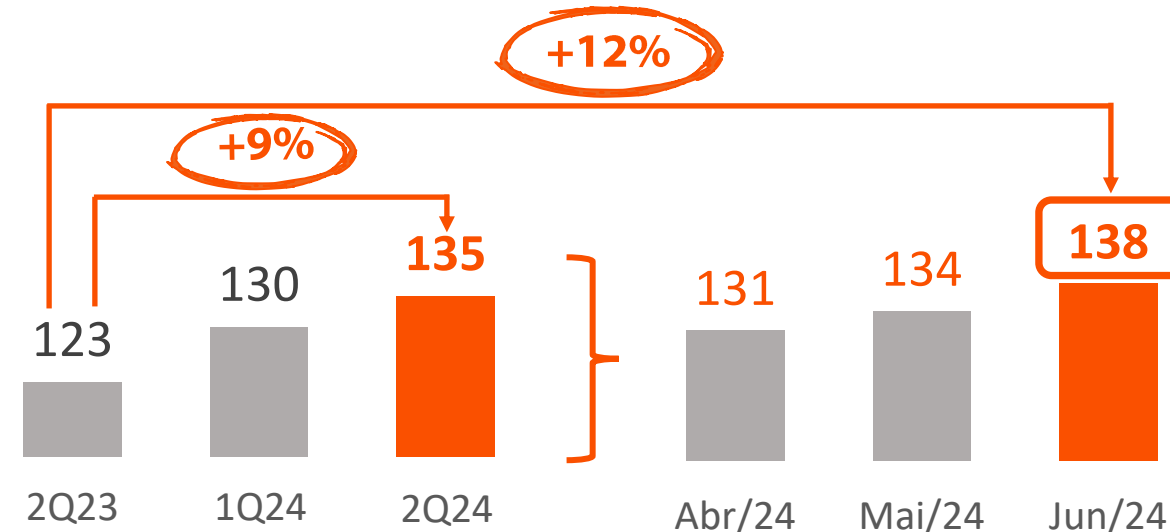


Long term (Monthly)

(contracts of up to 1 year generated in stores)



Consolidated (in R\$)



New price level will impact the results of coming quarters

¹ Indicators consider the average acquisition ticket of the average operating fleet. NOTE: Guidance for 2024 disclosed by the Company via Material Fact of 04/12/2024.

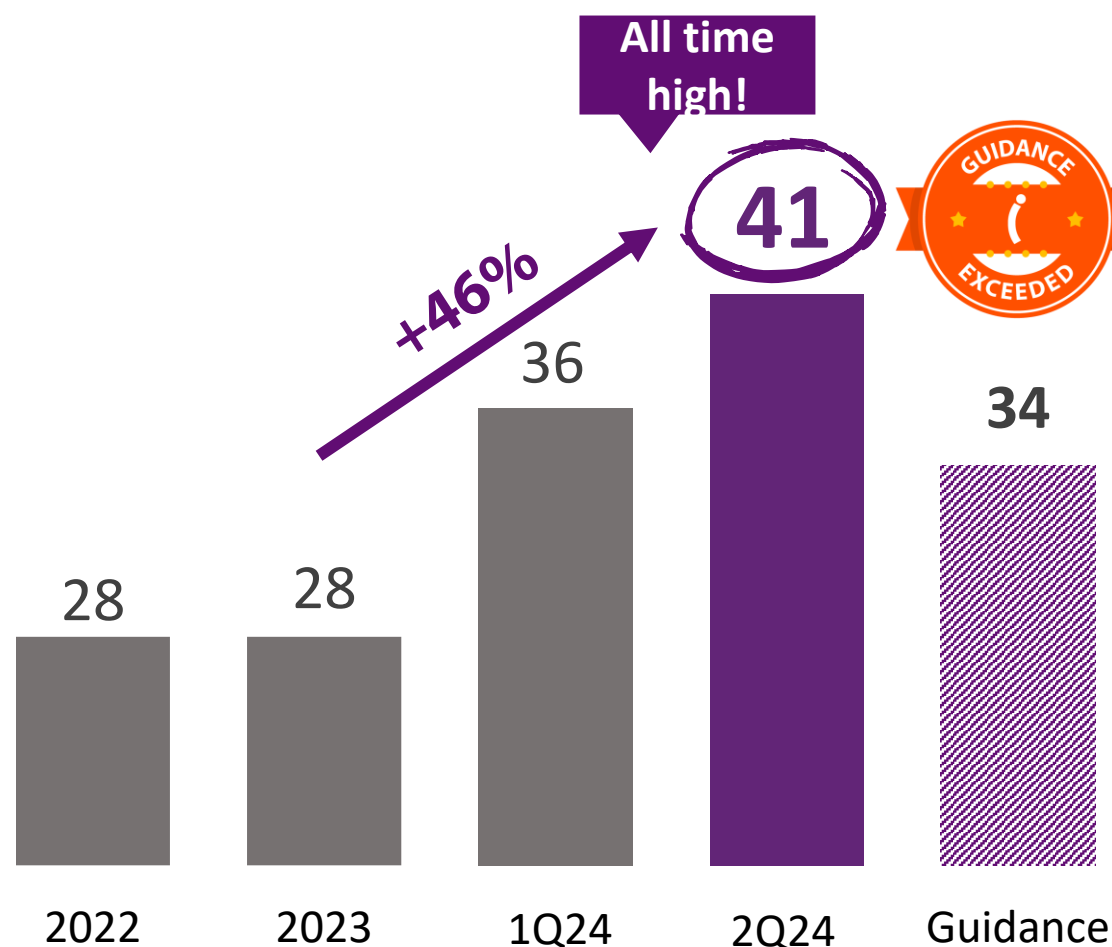


Productivity gain in Used Cars Sales at levels above the annual guidance



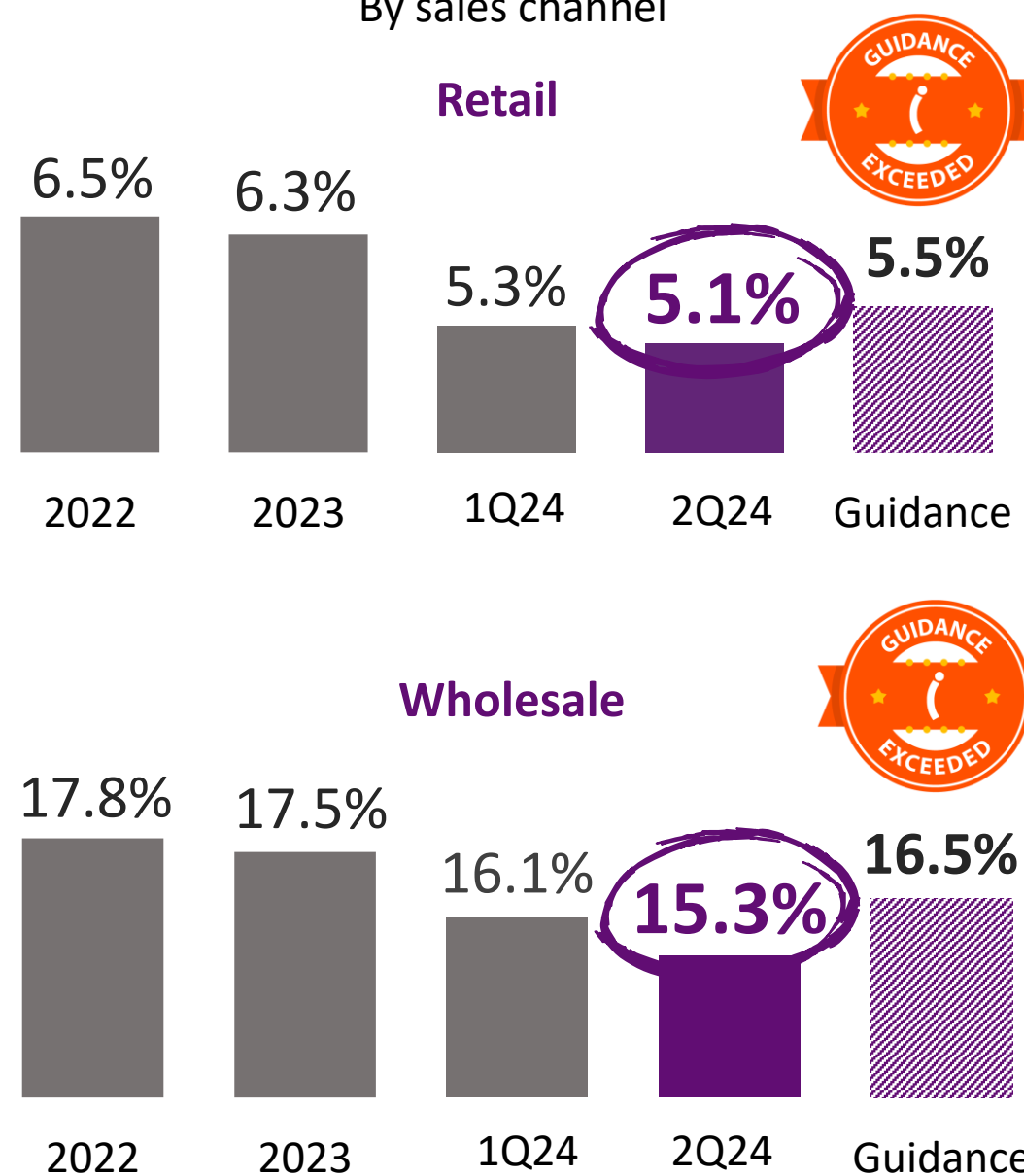
Greater productivity per store and dilution of fixed costs

Retail sales by store
(monthly)



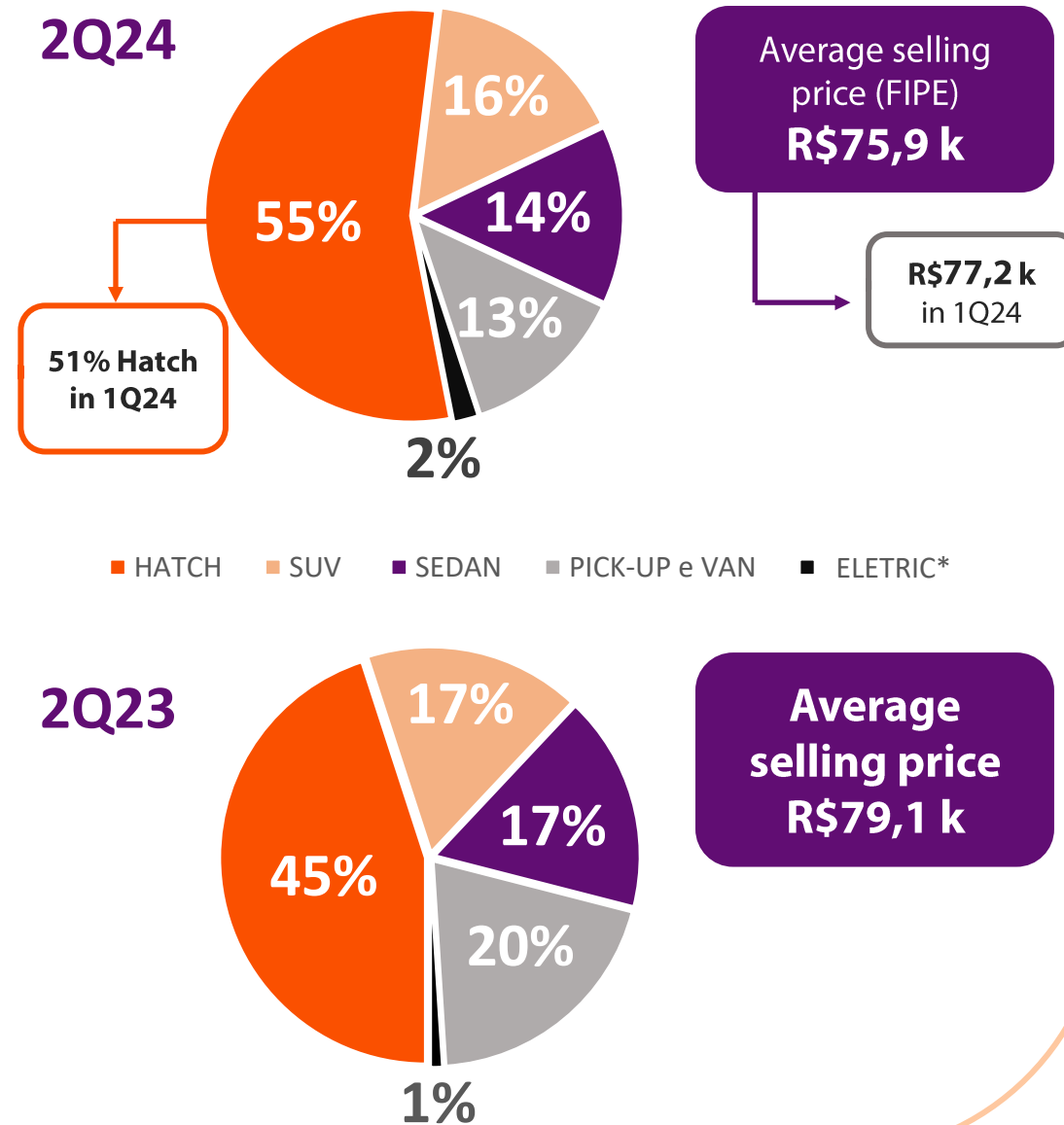
Improvement in the pricing and distribution model

FIPE Discount
By sales channel



Greater liquidity in the car profile

Inventory profile
(Inventory's percentage by category)



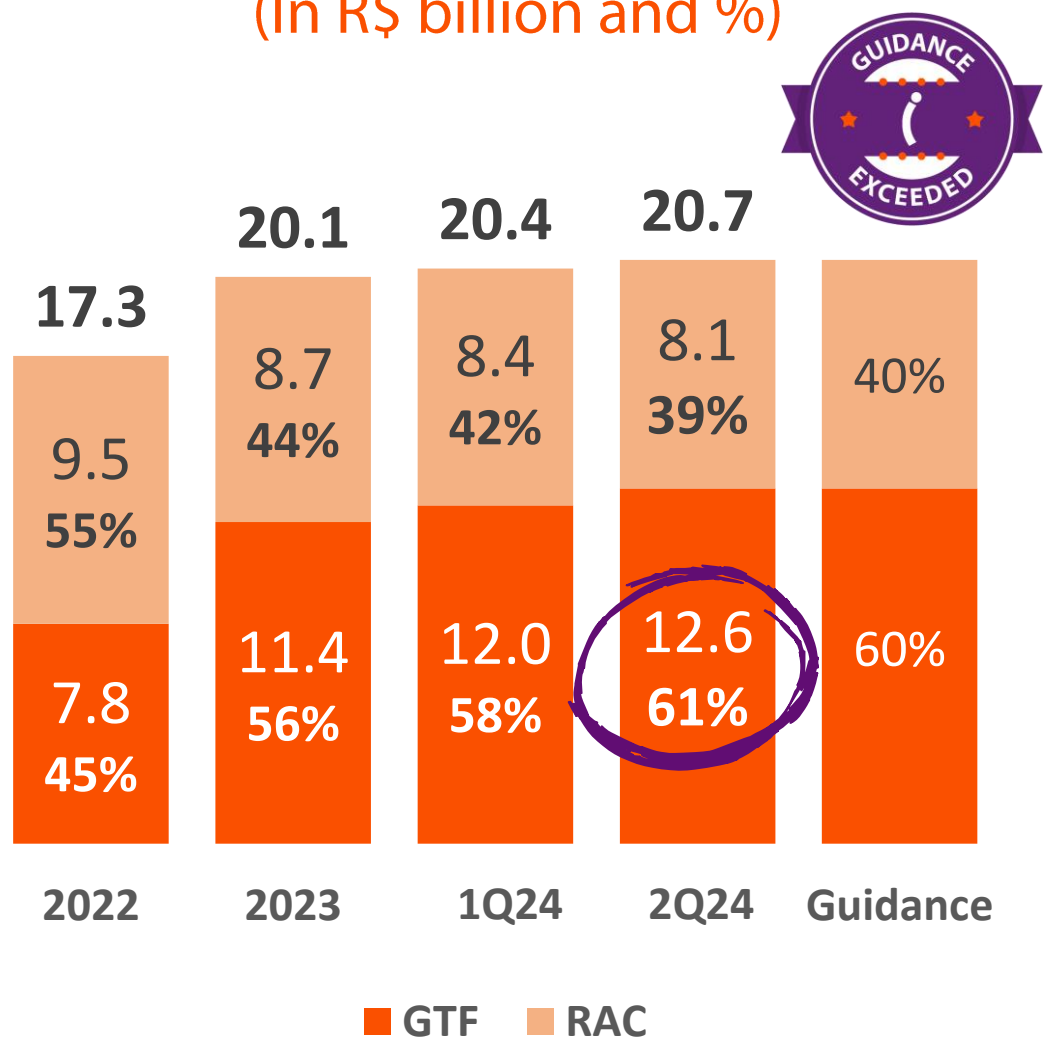
* We have 249 electric cars in stock and 49 electric cars in the company's operational fleet. NOTE: Guidance for 2024 disclosed by the Company via Material Fact of 04/12/2024.



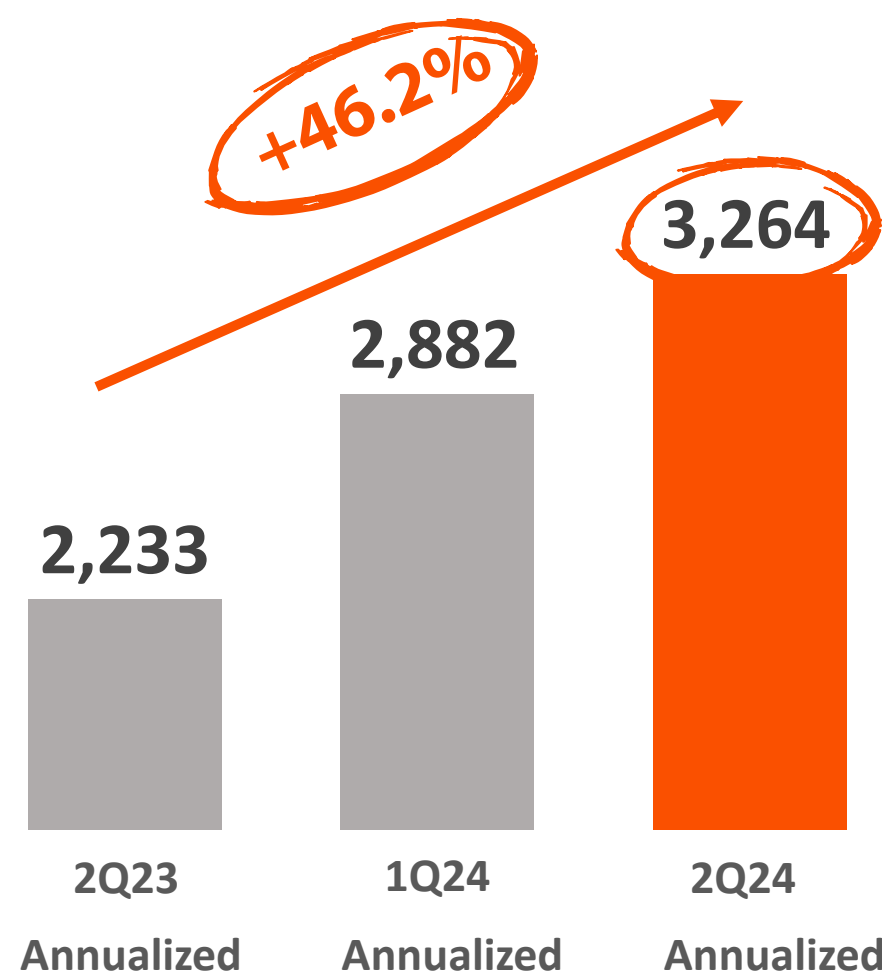
Prioritizing capital allocation in GTF



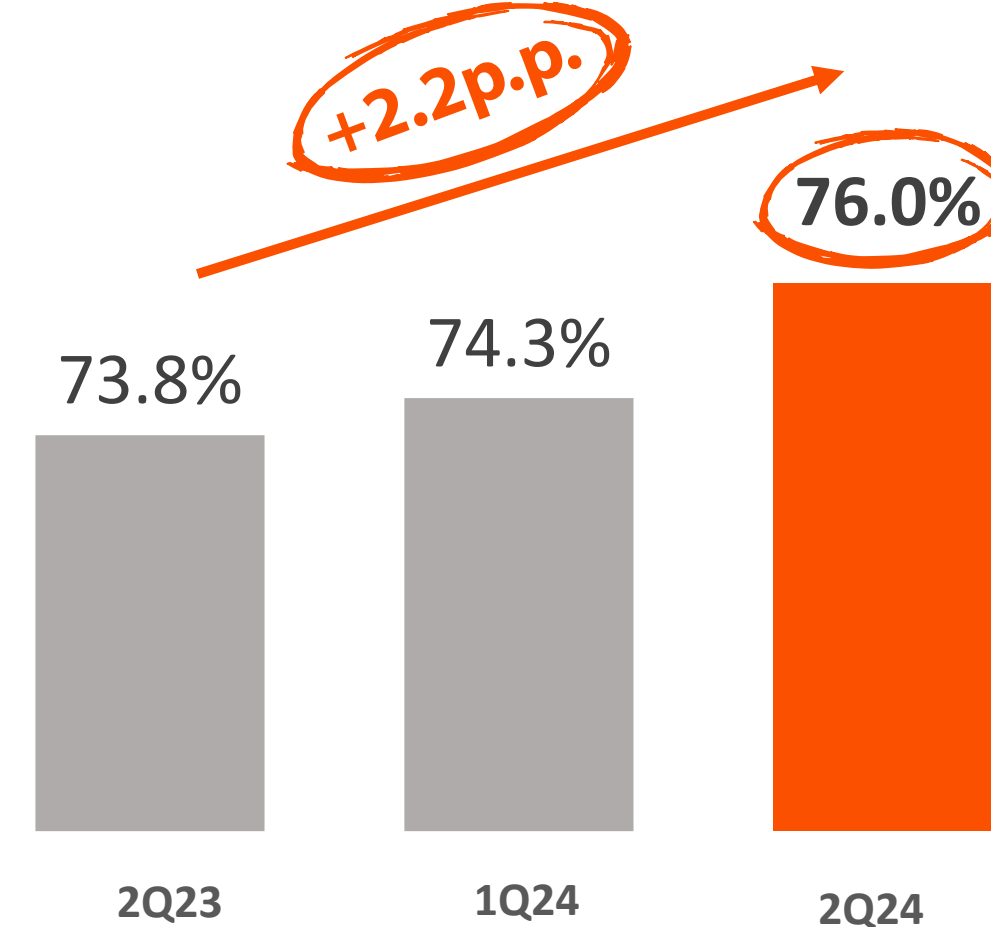
Gross fixed assets¹ (In R\$ billion and %)



Annualized net rental revenue from GTF (R\$ million)



EBITDA Margin (%)



Greater proportion of GTF in capital allocation drives returns with greater stability and predictability of results and cash generation

¹Does not include Portugal. NOTE: Guidance for 2024 disclosed by the Company in a Material Fact dated April 12, 2024.

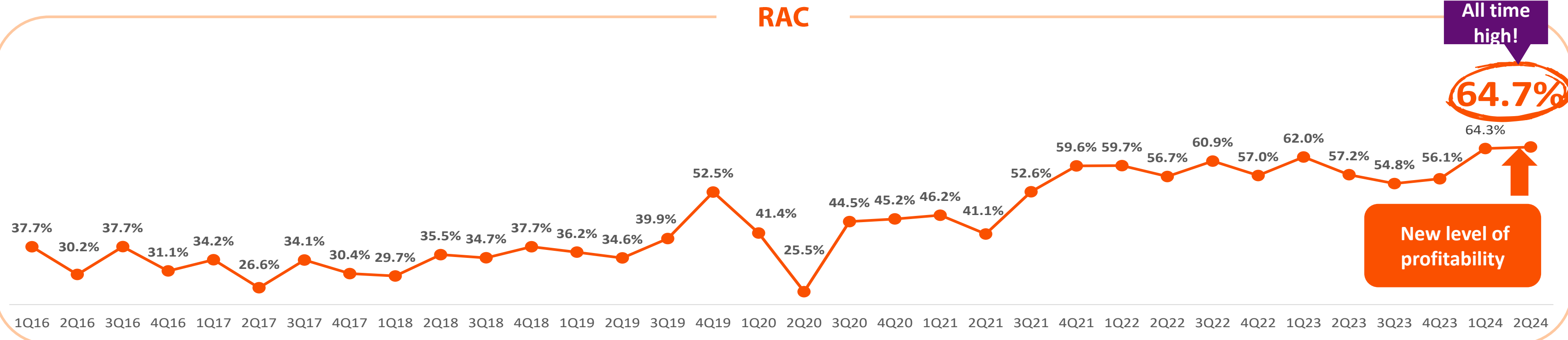
Best EBITDA margin since the IPO – All time high

Result of significant improvement in the use of invested capital and actions to reduce costs and expenses

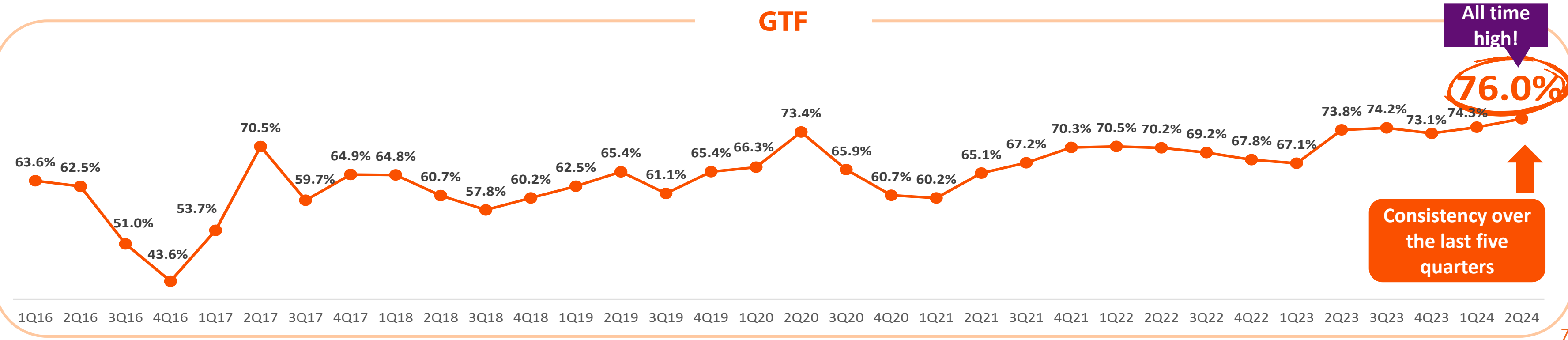


EBITDA Margin evolution

RAC



GTF

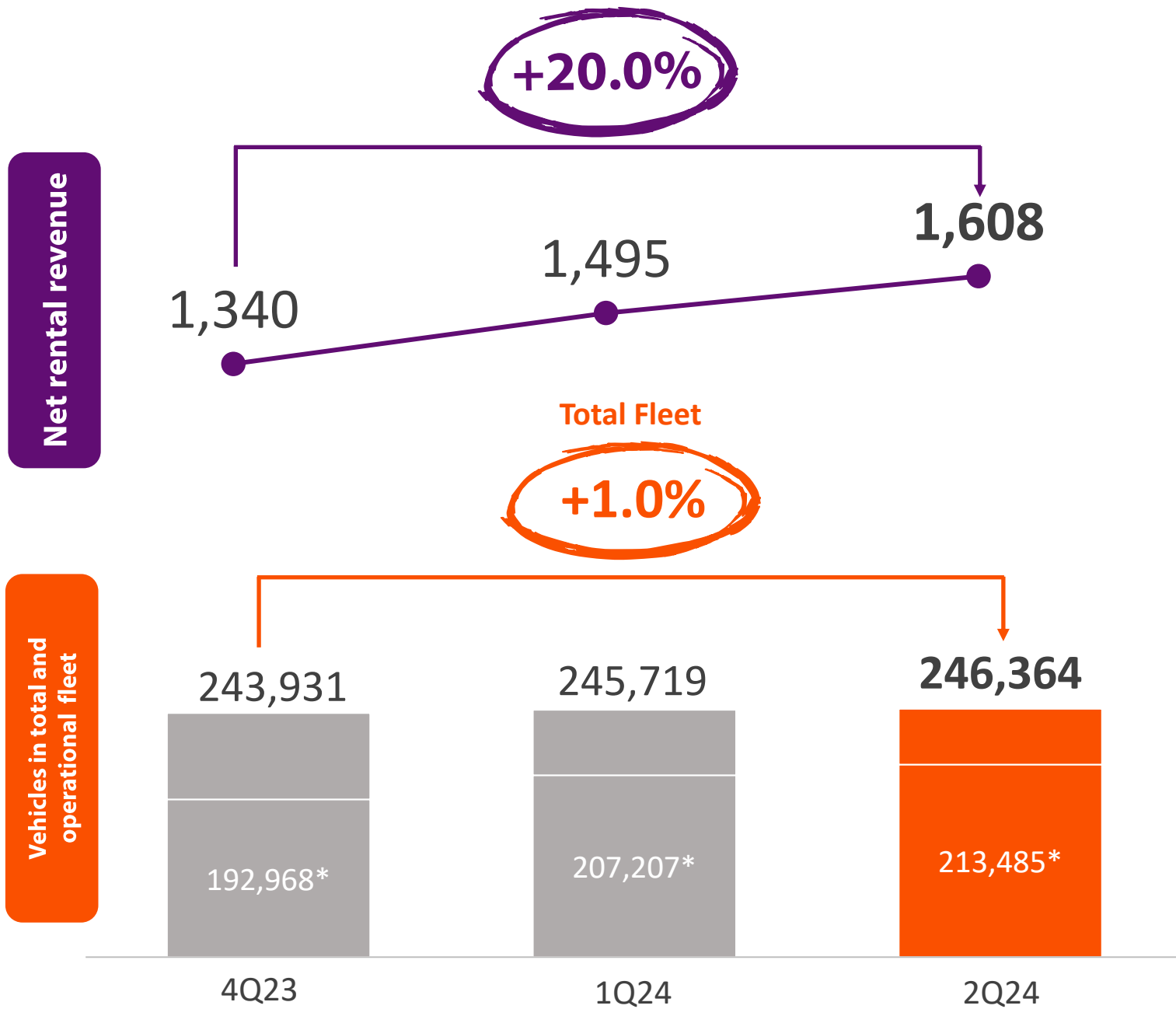


NOTE. Considers only Brazil operation.

Revenue growth with stable fleet shows efficiency and productivity gains

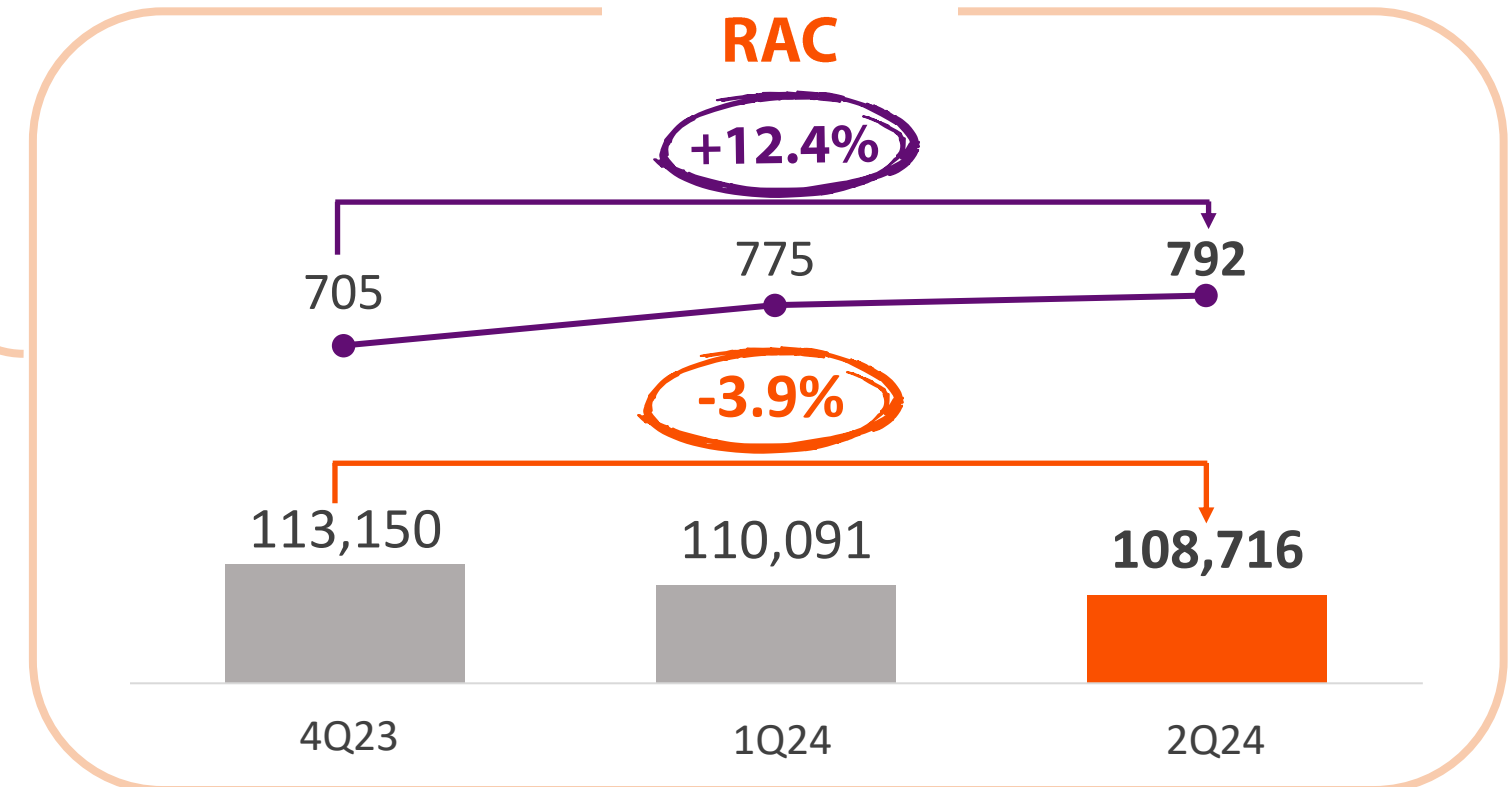
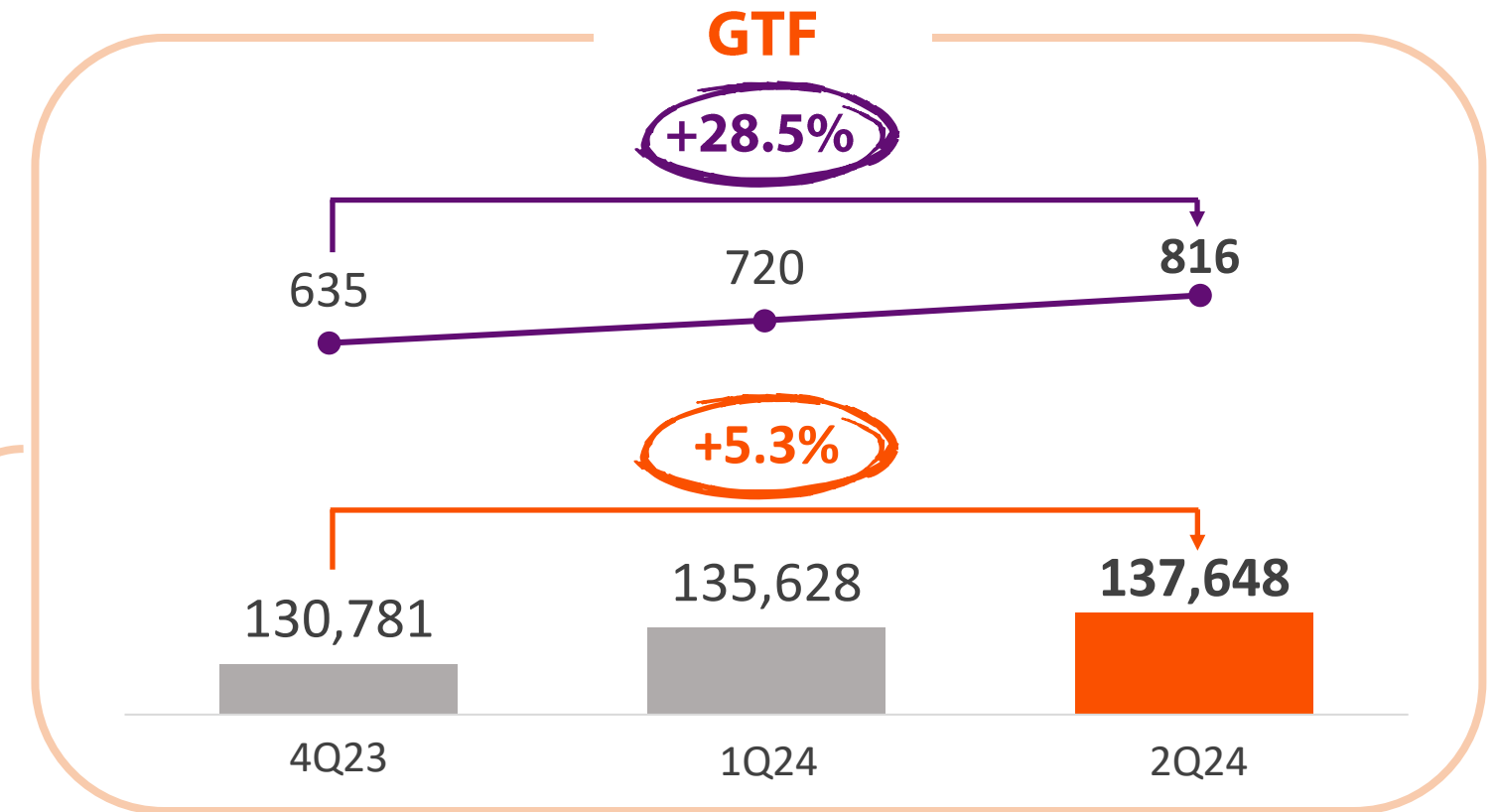
Consolidated

(Net rental revenue R\$ million and final period total fleet)



*Average operating fleet

NOTE: Includes Portugal's operating fleet.



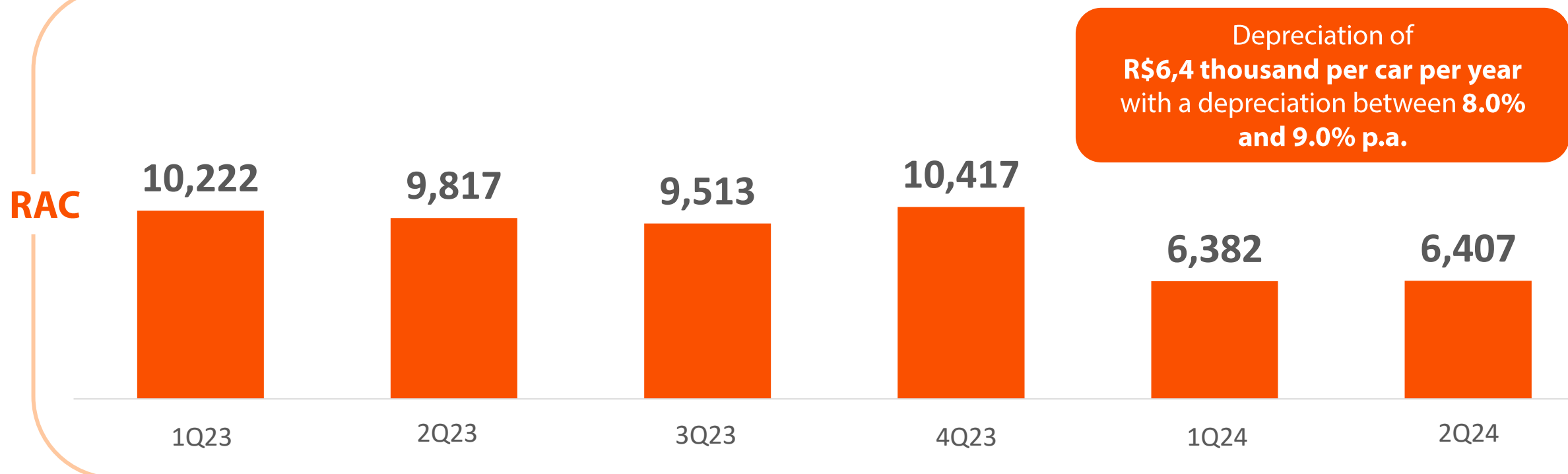
Depreciation

RAC: Decrease in RAC depreciation per car due to improved fleet mix

GTF: stabilized GTF depreciation rate on new cars reflecting contract renewals.

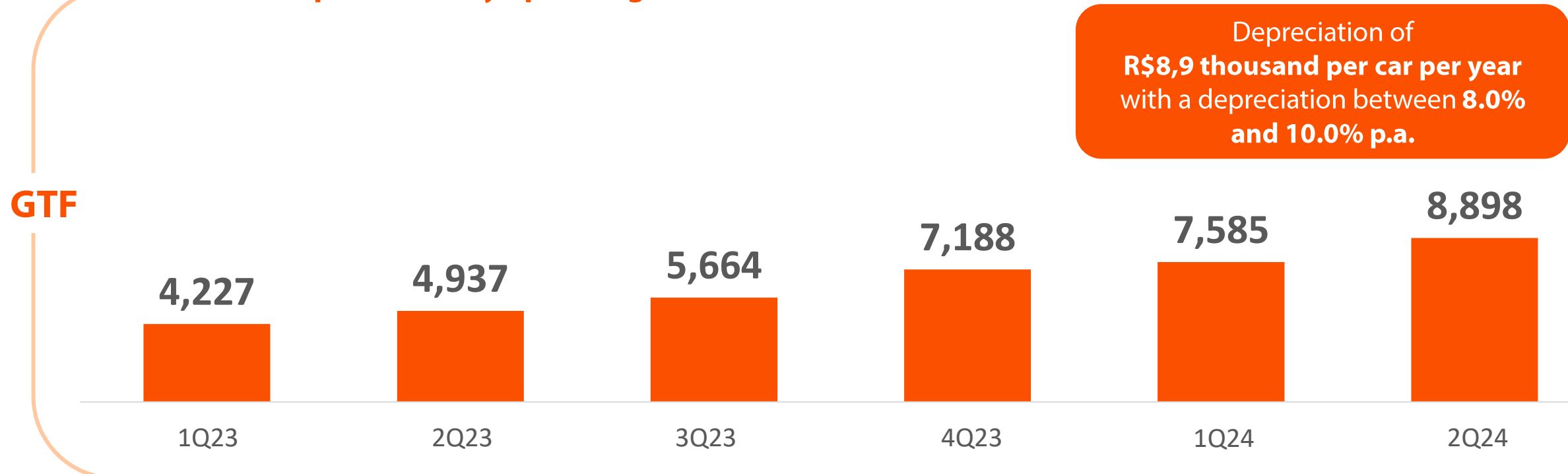


Annualized depreciation by operating fleet¹



2Q24	
Implemented cars	14,6 k
Average value per car ²	R\$75,7 k
Depreciation	8.0% p.a.
<hr/>	
Retired cars	20,7 k
Average value per car ²	R\$81,4 k
Depreciation	7.4% p.a.

Annualized depreciation by operating fleet¹



2Q24	
Implemented cars	21,4 k
Average value per car ²	R\$95,0 k
Depreciation	9.0% p.a.
<hr/>	
Retired cars	11,4 k
Average value per car ²	R\$73,0 k
Depreciation	3.9% p.a.

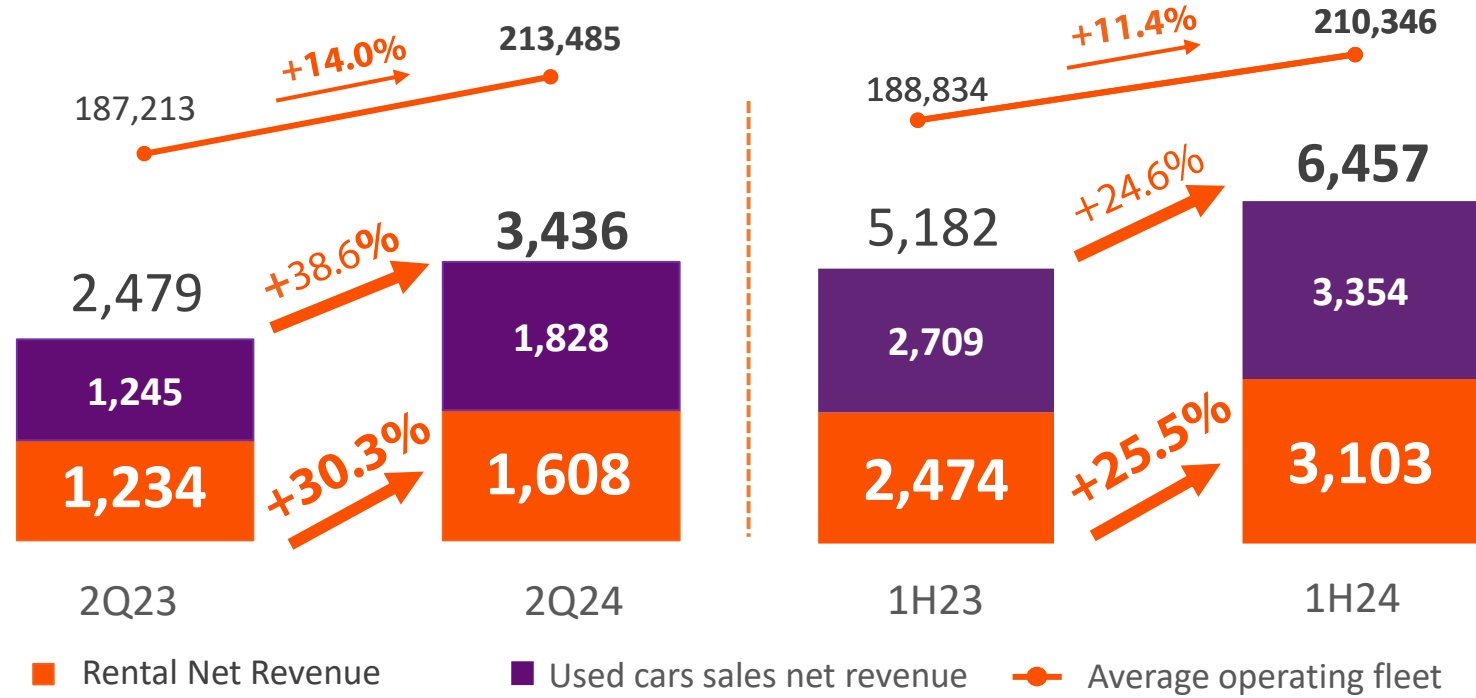
¹Depreciation per operating fleet = fleet depreciation for the quarter * 4 / average operating fleet. Includes gross fixed assets. .

Consolidated results

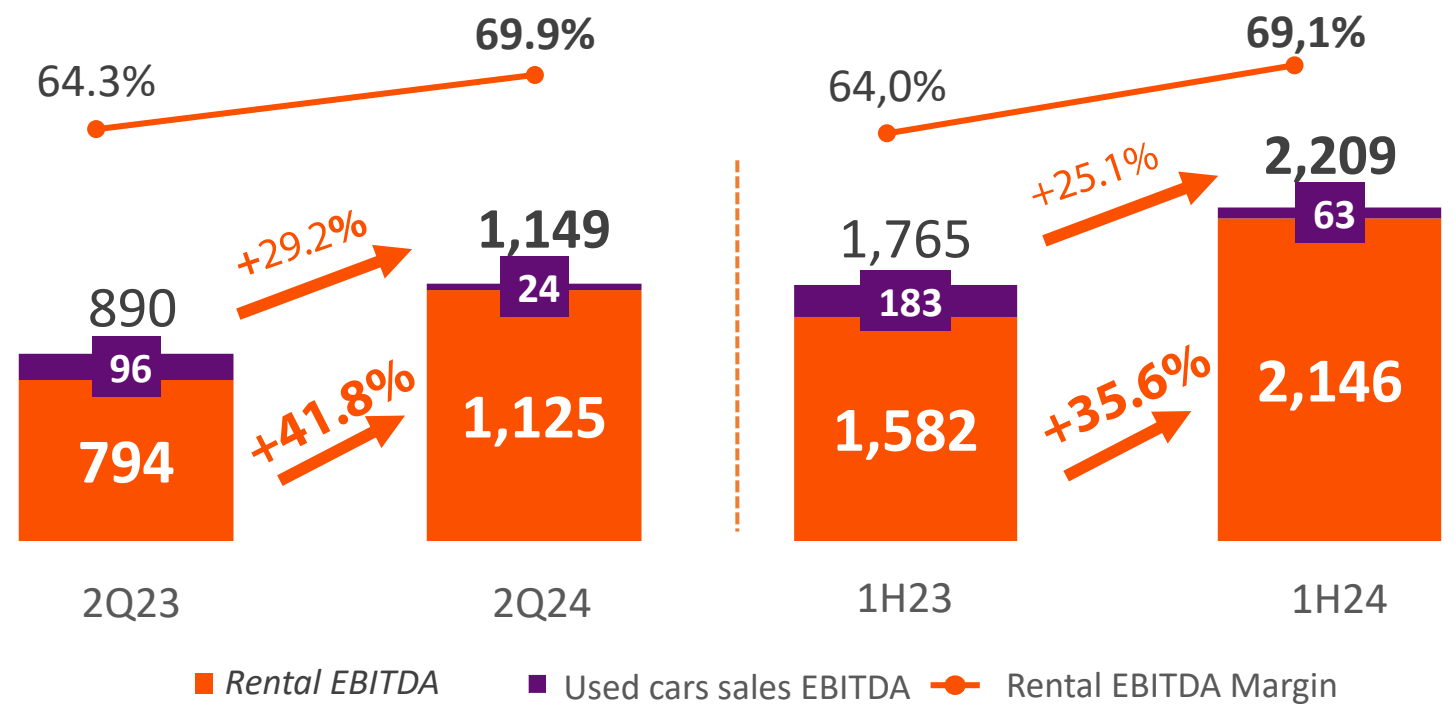
Revenue, EBITDA and EBIT growing faster than fleet representing a significant improvement in profitability and return



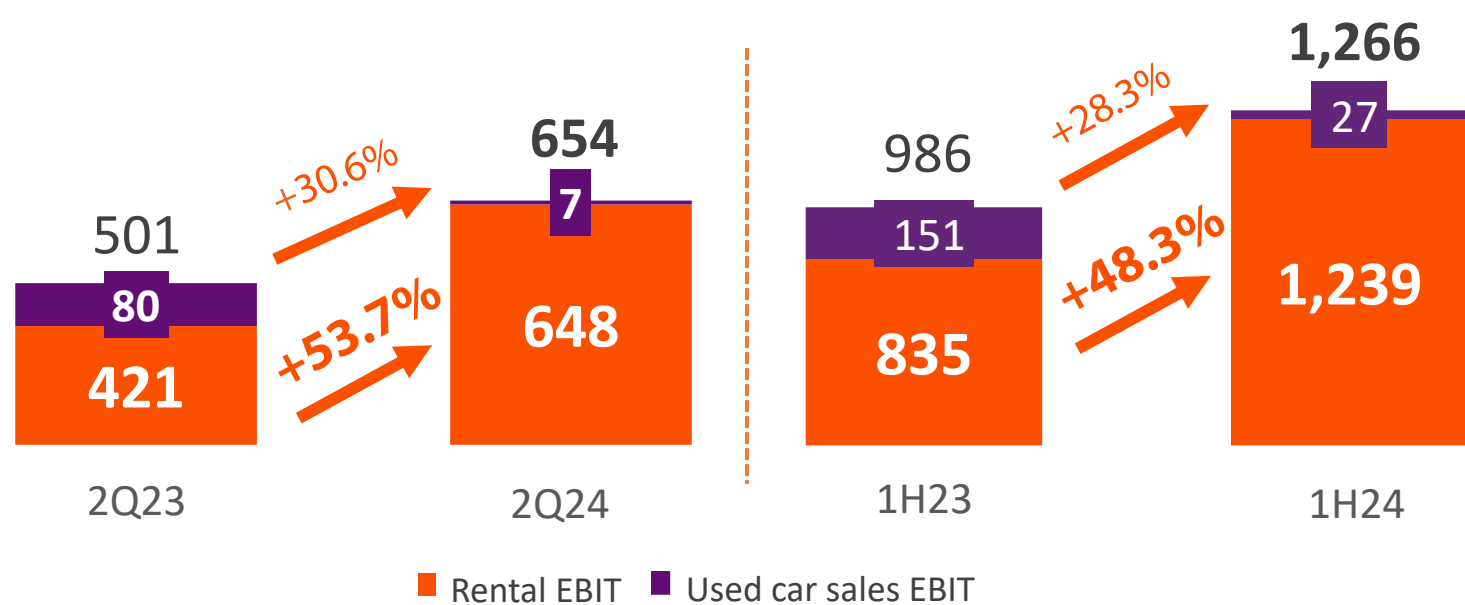
Net Revenue (R\$ million)



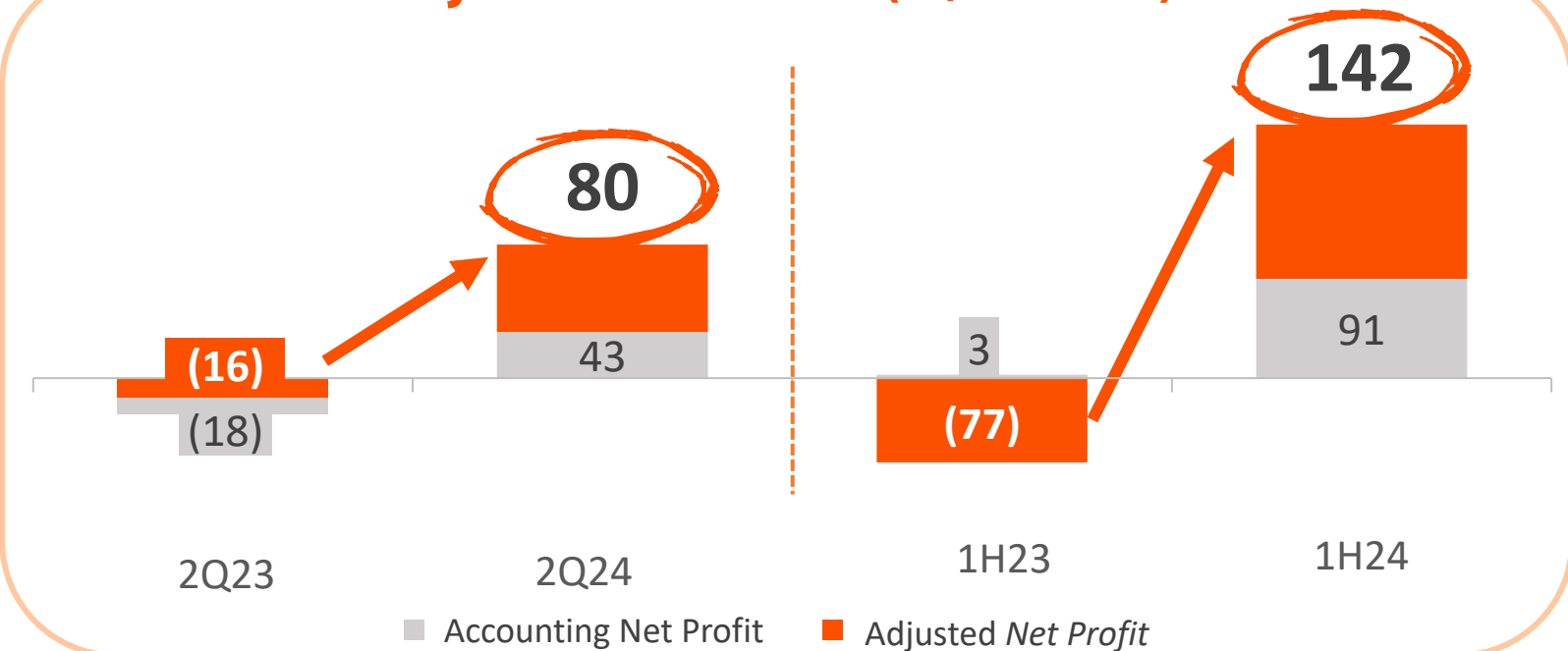
EBITDA (R\$ million) and EBITDA Margin (%)



EBIT (R\$ million)¹



Adjusted Net Profit (R\$ million)²



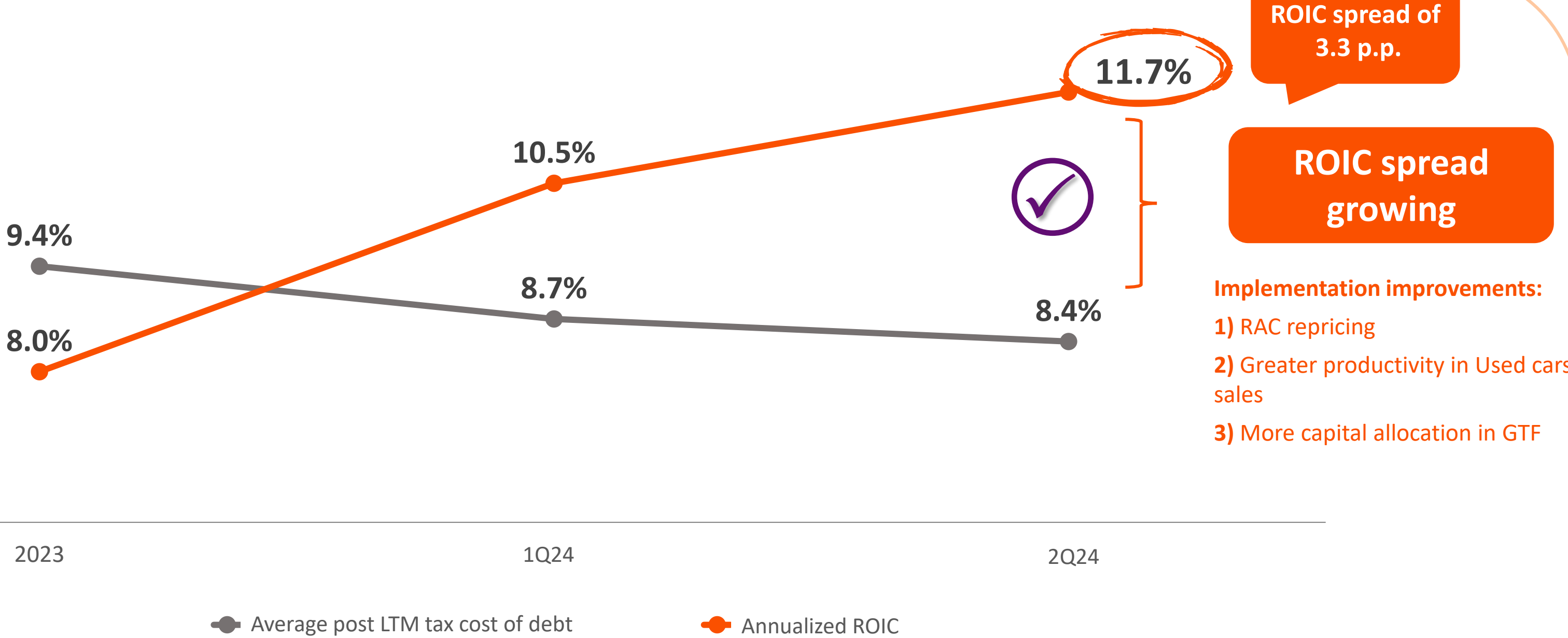
¹EBIT adjusted for the negative impact of R\$27 million from the effects of the climate disaster in Rio Grande do Sul.

² Net income adjusted by: a) In 2Q24, excluding the negative after-tax effects of: i) R\$20 million from the impact of the climate disaster in Rio Grande do Sul; ii) R\$15 million after the expiration of the swap contracts related to the foreign bond operation, which will be recognized in the results on a monthly basis until the expiration of the bond contract. The cash effect of this operation took place in Nov/23, and the recognition in the income statement of this amount, recorded in "other comprehensive income" in shareholders' equity, is included in financial expenses; iii) R\$ 3 million from the prepayment and repurchase of debt securities; and b) in 2Q23, it excludes the negative net effect of the bond repurchase operations on the financial expenses of the period (R\$ 2 million after tax).

2Q24 ROIC continues to grow, sustainable ROIC spread expected after implementation of ongoing actions



ROIC evolution



	2023	1Q24	2Q24
Cost of debt	CDI + 2.2% p.a.	CDI + 2.2% p.a.	CDI + 2.1% p.a.
SELIC rate	11.75%	10.75%	10.50%

NOTE: Excludes non-recurring impairment effects in 2023, using a 34% corporate tax rate. Does not annualize the non-recurring effect of the bonus reversal in 1Q24. Excludes the non-recurring the impact of the climate disaster in Rio Grande do Sul in 2Q24. 1Q24 ROIC and 2Q24 ROIC considers the accumulated effective tax rate for the period.

Fleet Management And Outsourcing

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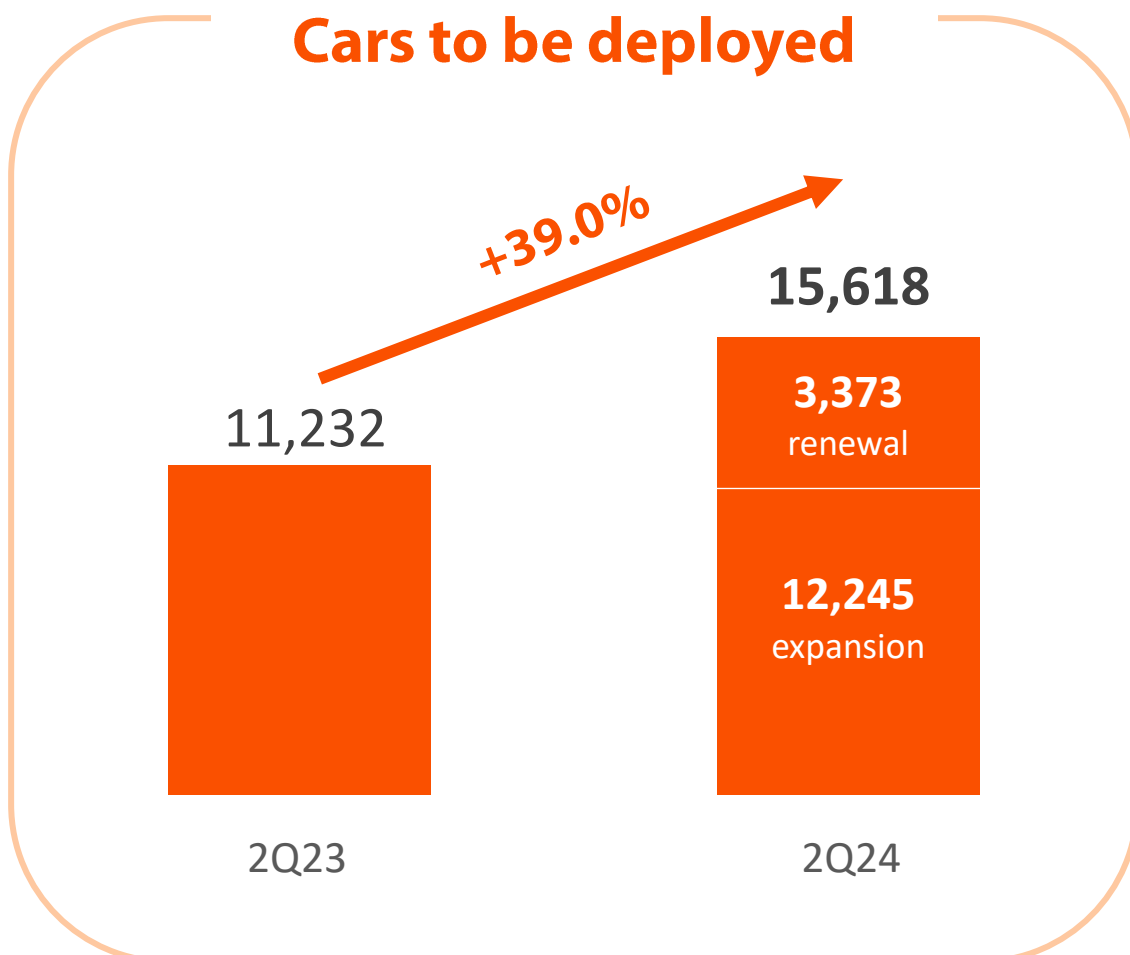
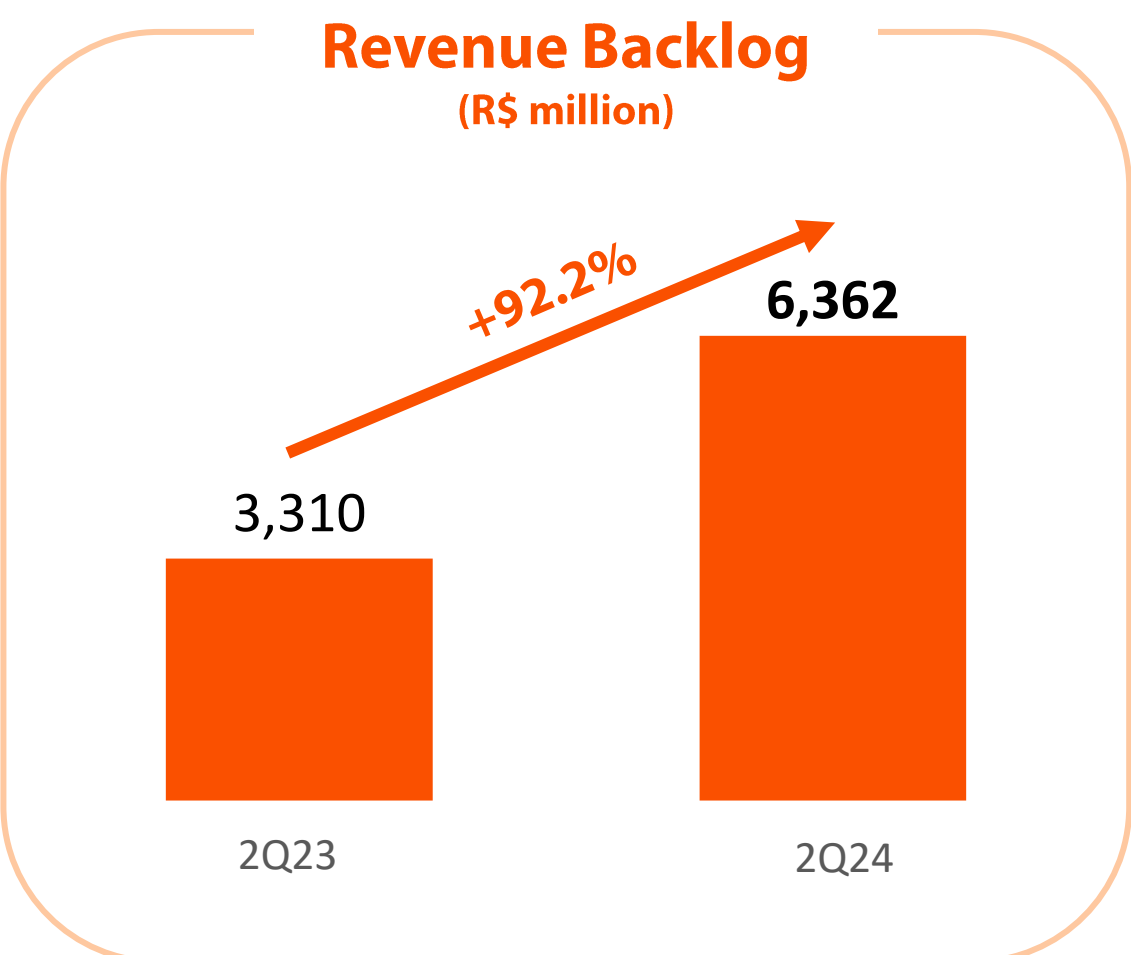
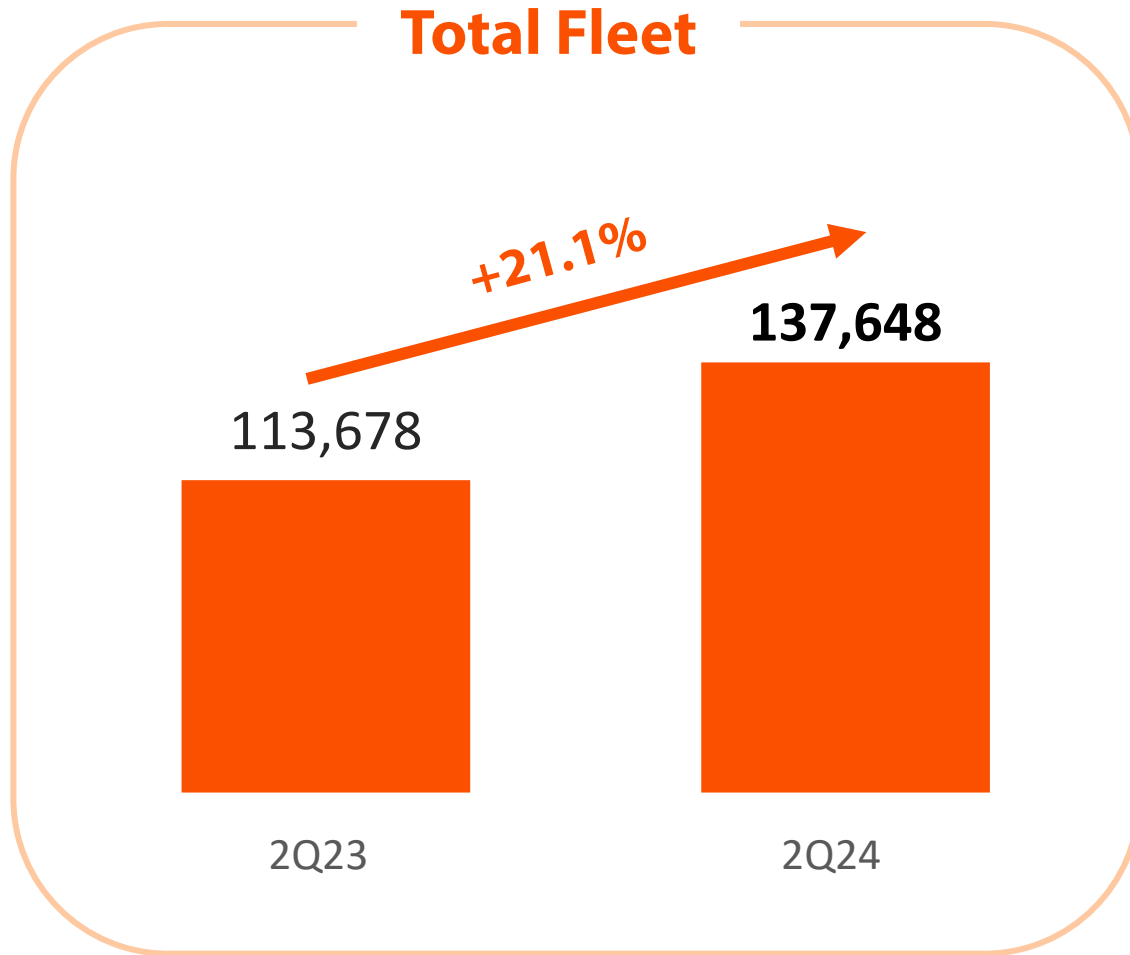
aluguel de carros



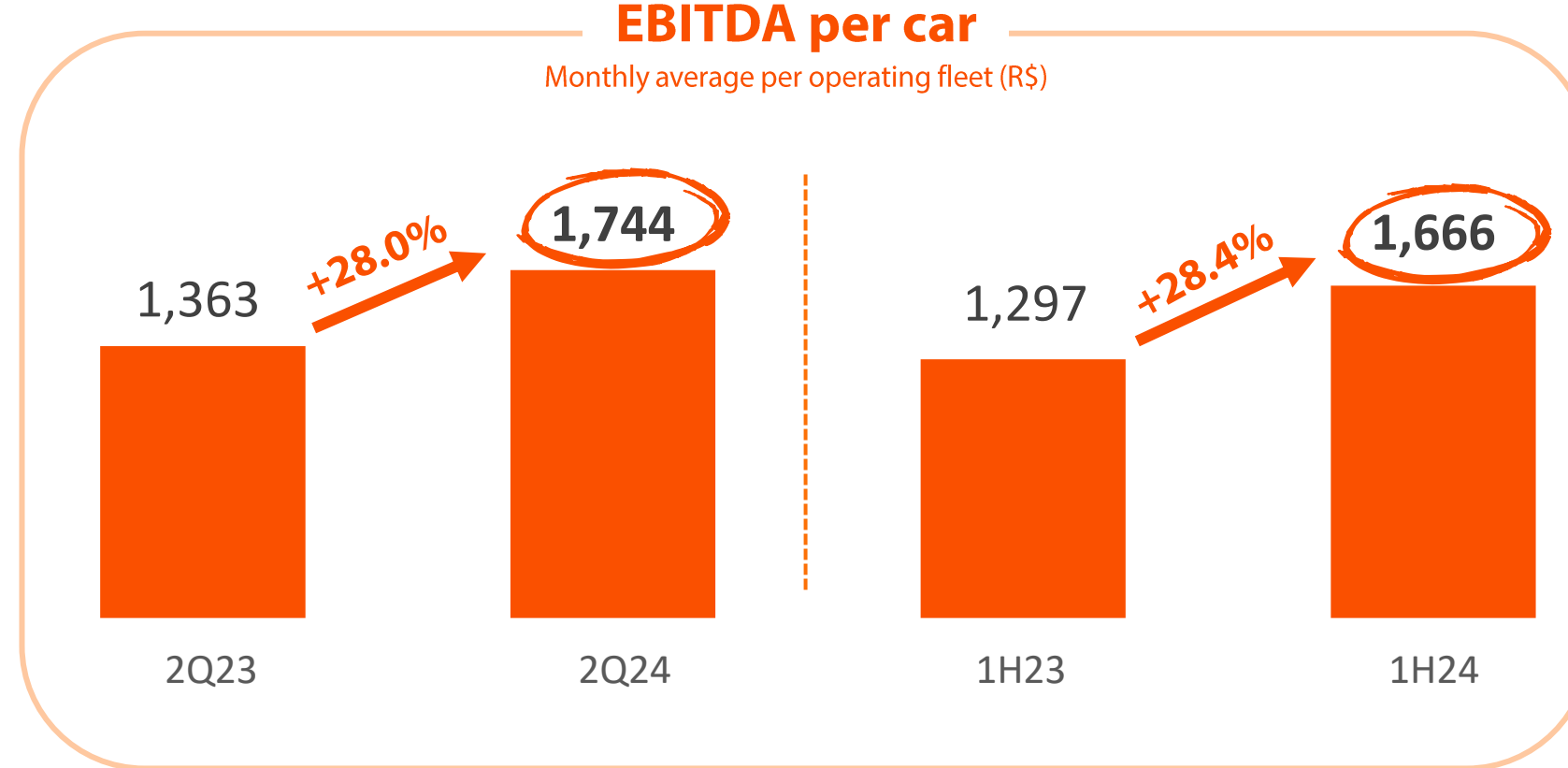
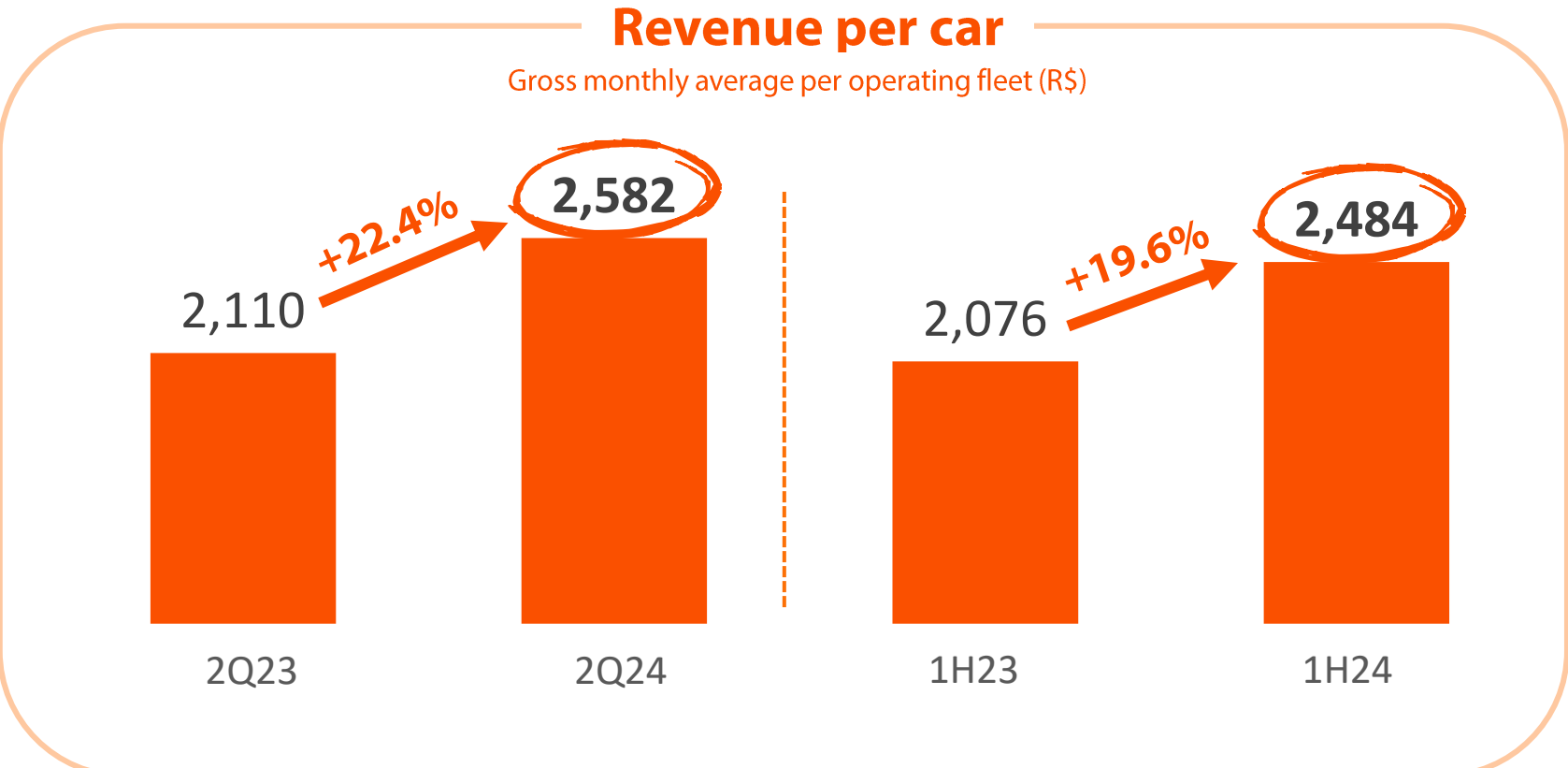
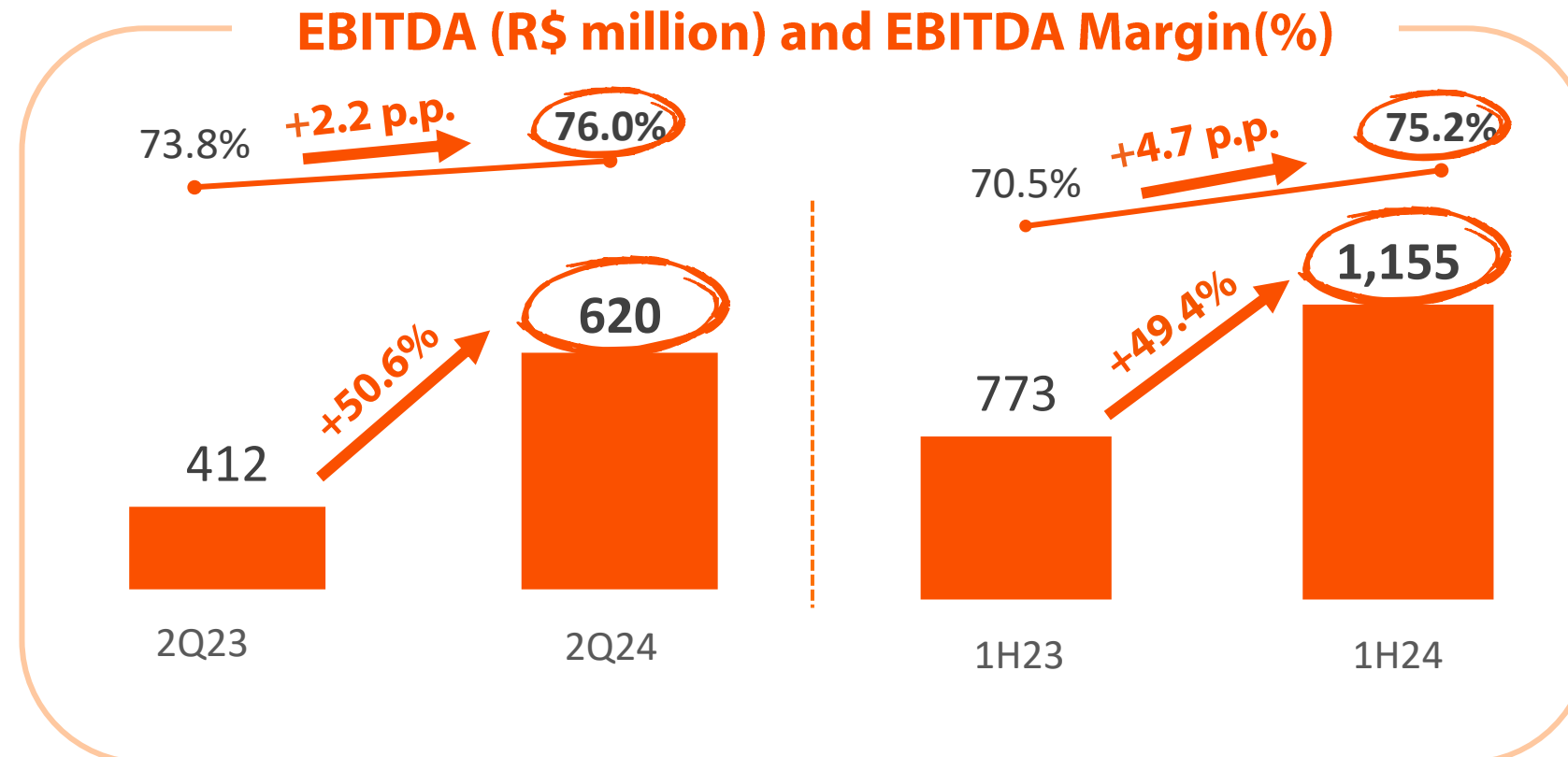
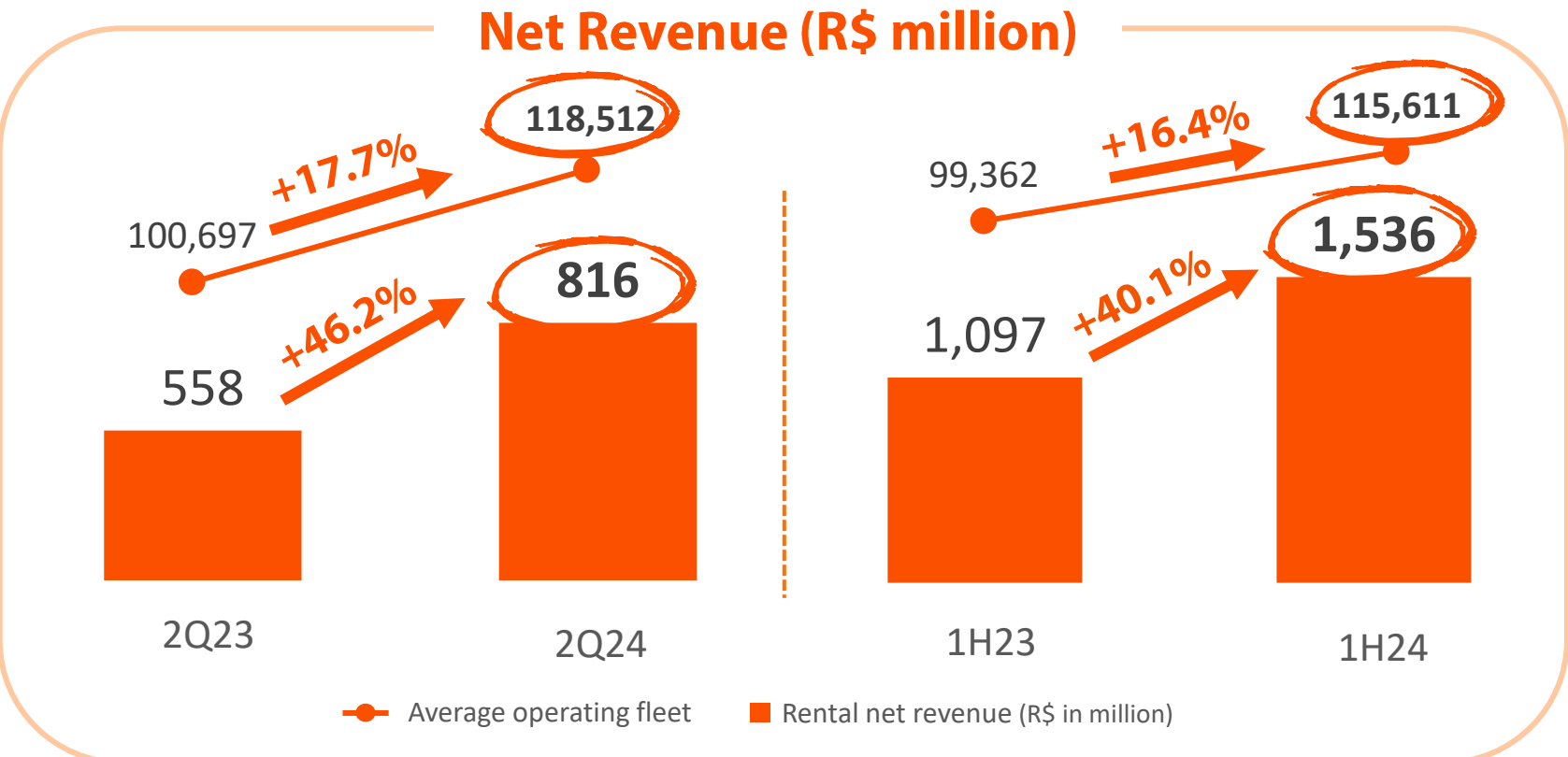
UMA EMPRESA DO GRUPO



GTF: Increased share of long-term contracts ensures expansion and predictability of consolidated results in future periods



GTF: Acceleration in revenue and EBITDA brings more predictability to consolidated results



Rent-A-Car movida

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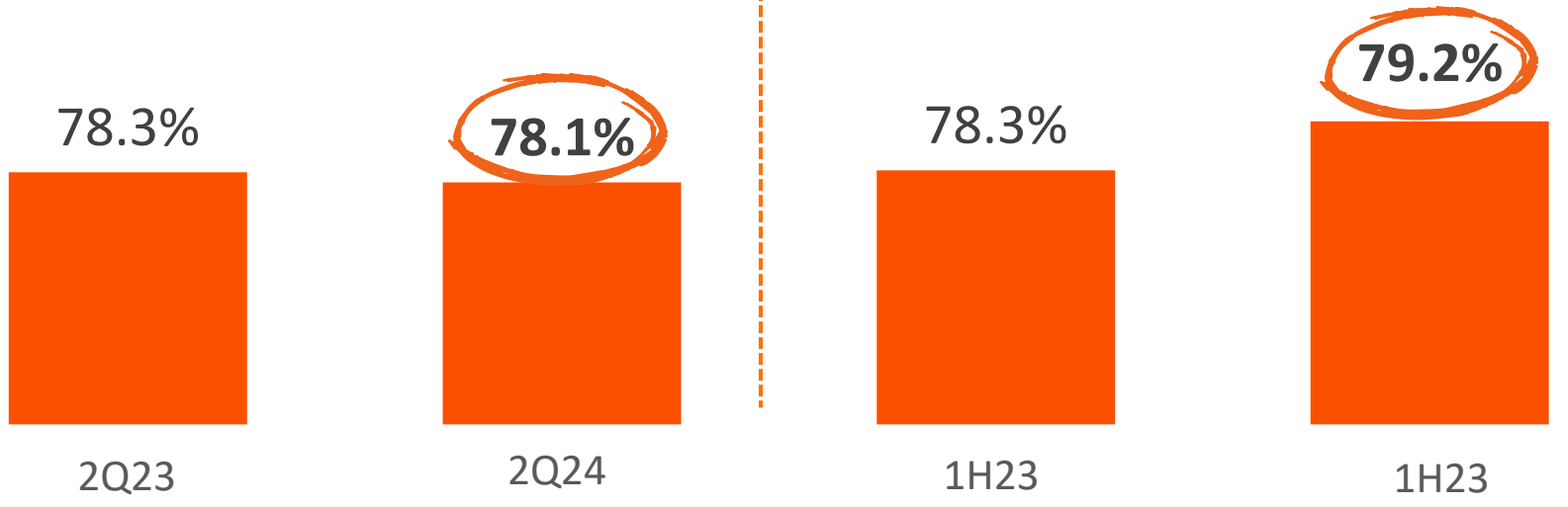


RAC: Increased yield by optimizing invested capital and repricing daily rates



Operational Occupancy Rate

Rented Fleet/Operational Fleet

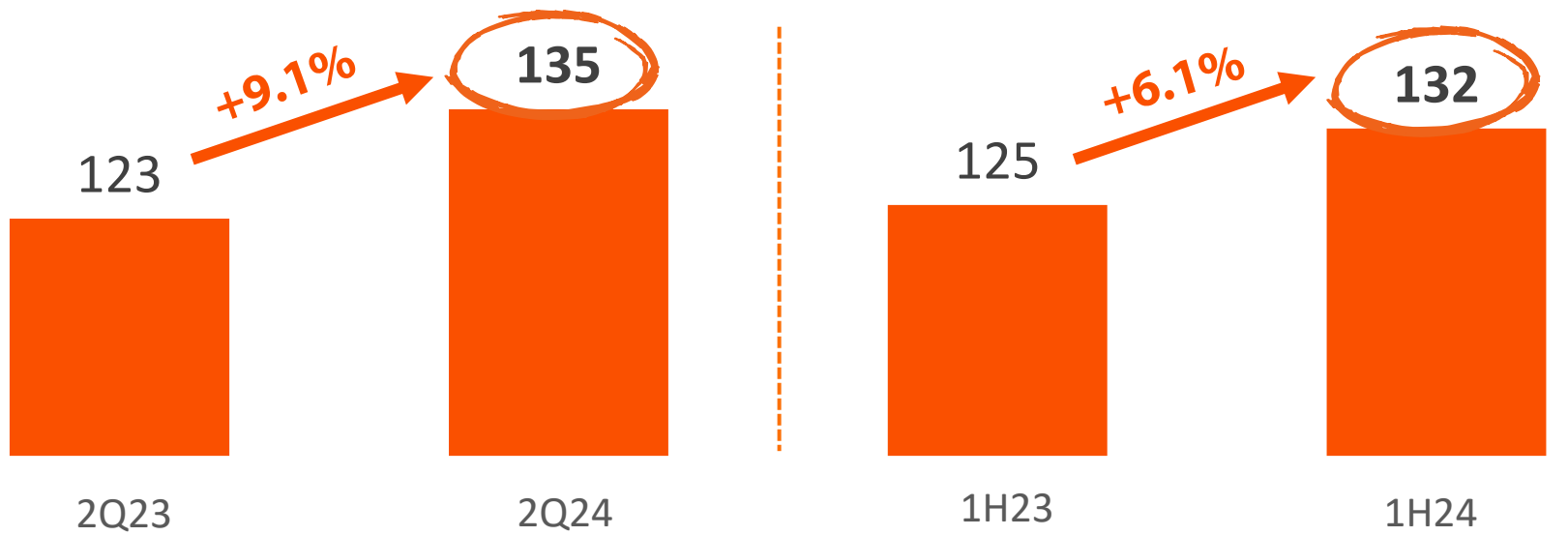


Daily volume participation

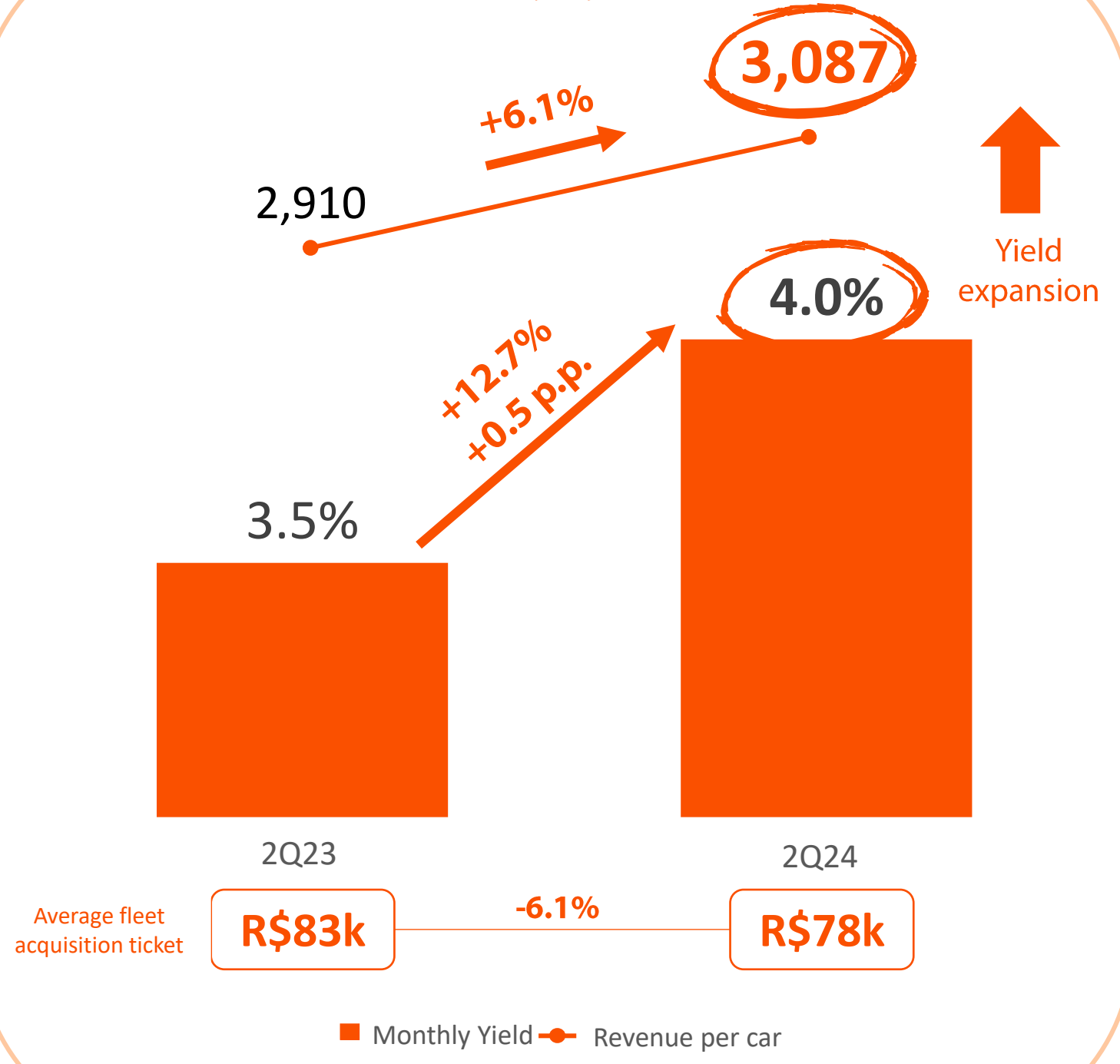
	2Q23	2Q24	1H23	1H24
Daily	38%	35%	42%	37%
Monthly	62%	65%	58%	63%

Average Daily

(in R\$)



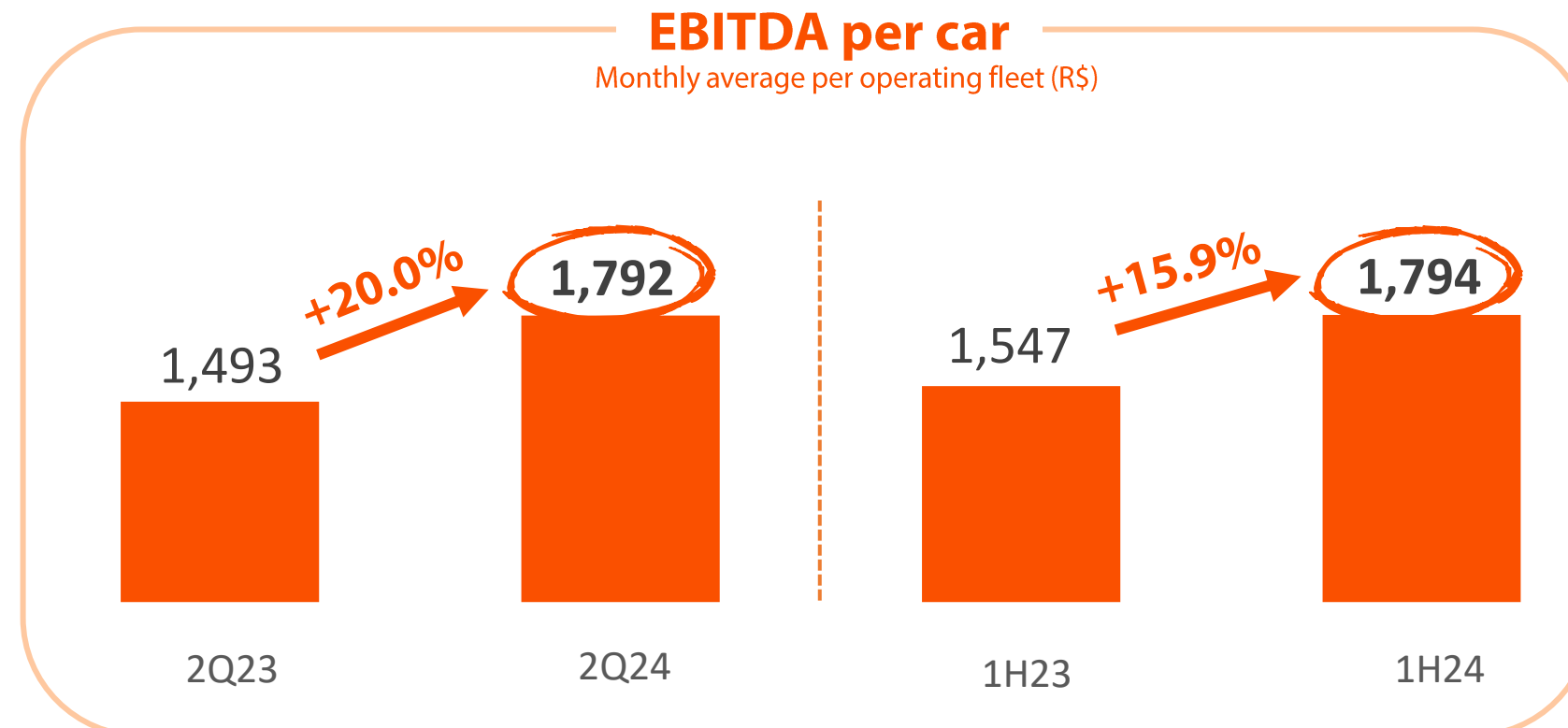
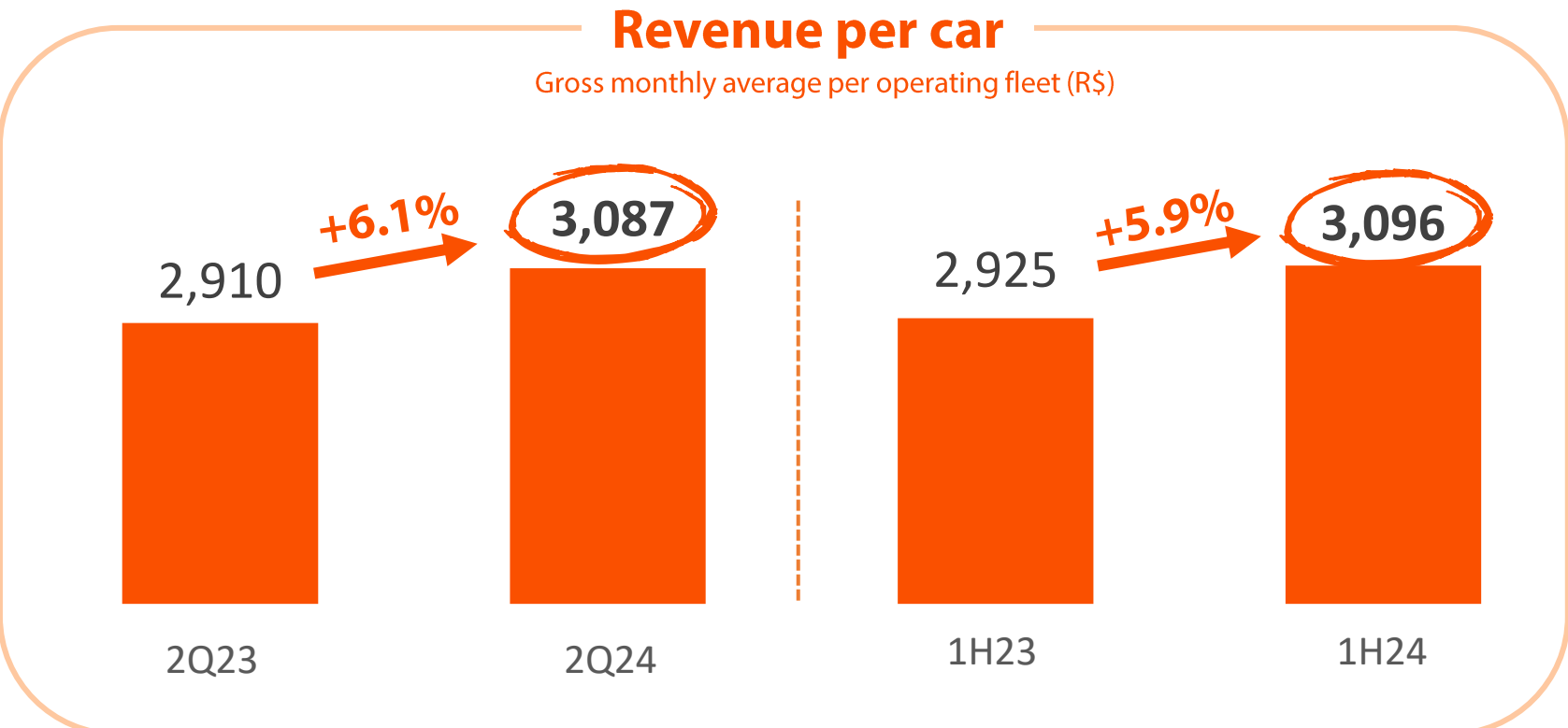
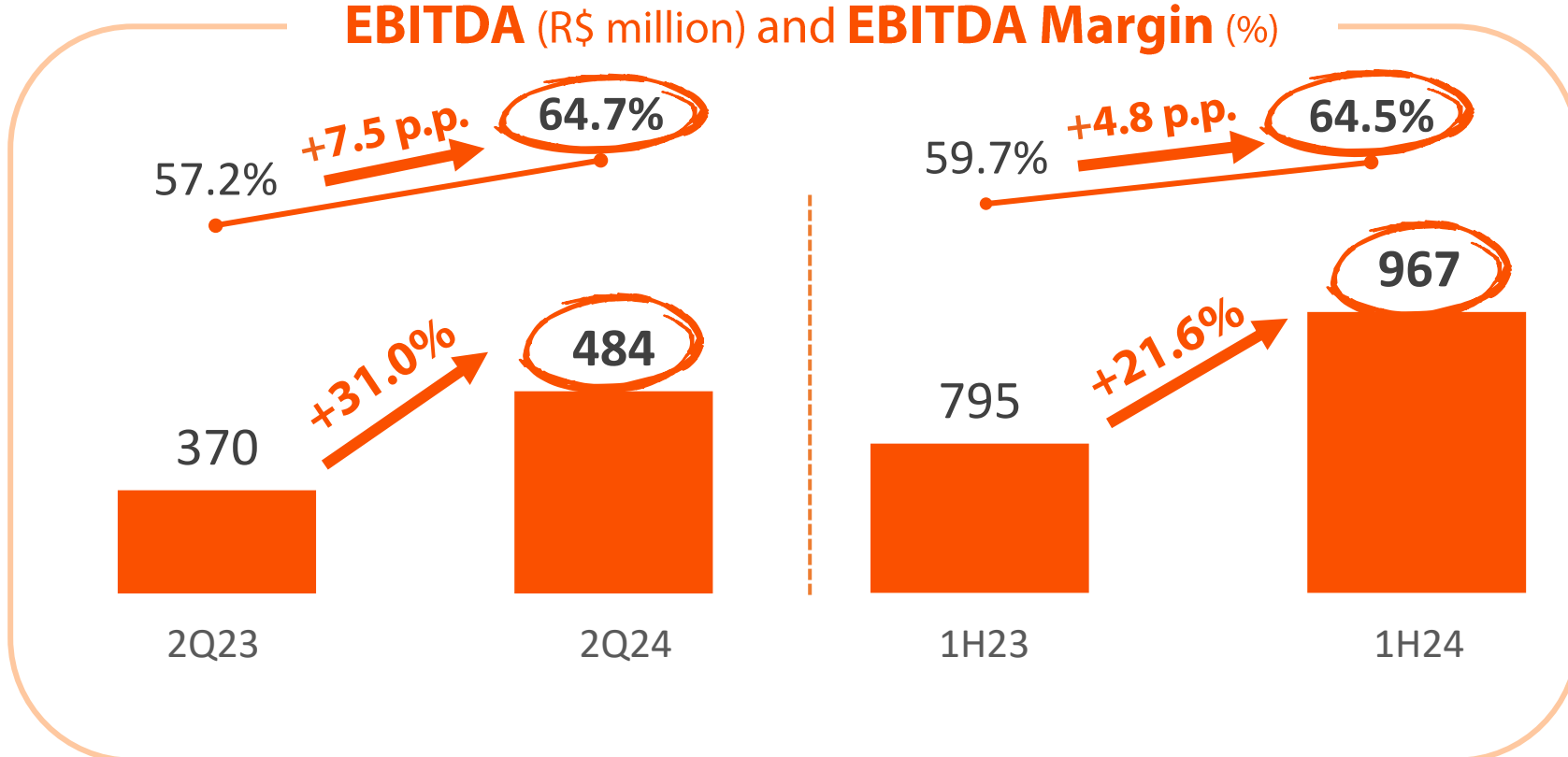
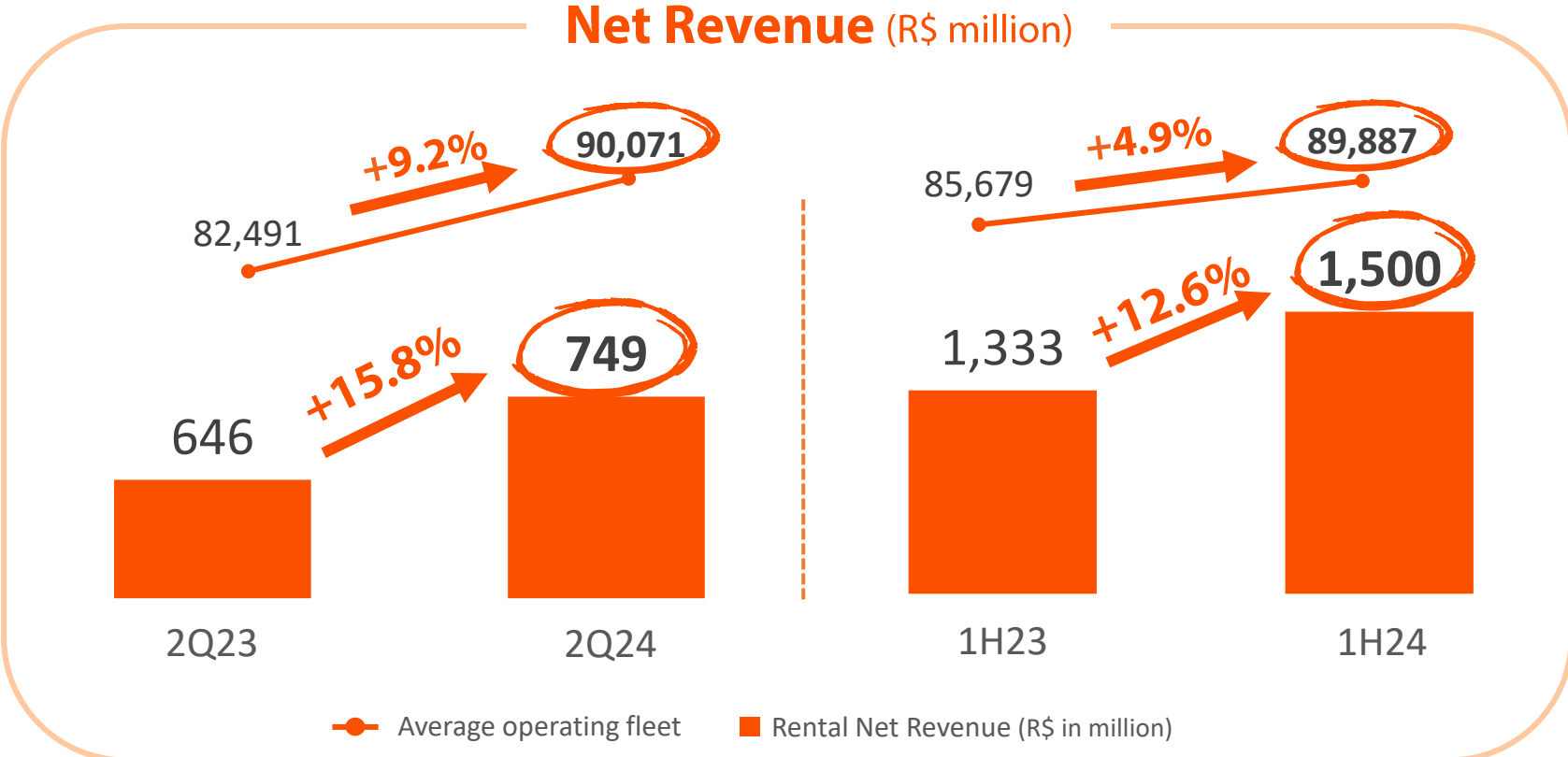
Revenue per car, average fleet ticket and monthly² yield¹



¹Considers only Brazil operation.

²Yield calculated by dividing the monthly revenue per operating car by the average fleet acquisition ticket in RAC

RAC: Revenue and EBITDA expansion with levels exceeding fleet growth as a result of a focus on profitability



NOTE: Includes Brazilian operations only.

seminovos mov(da)



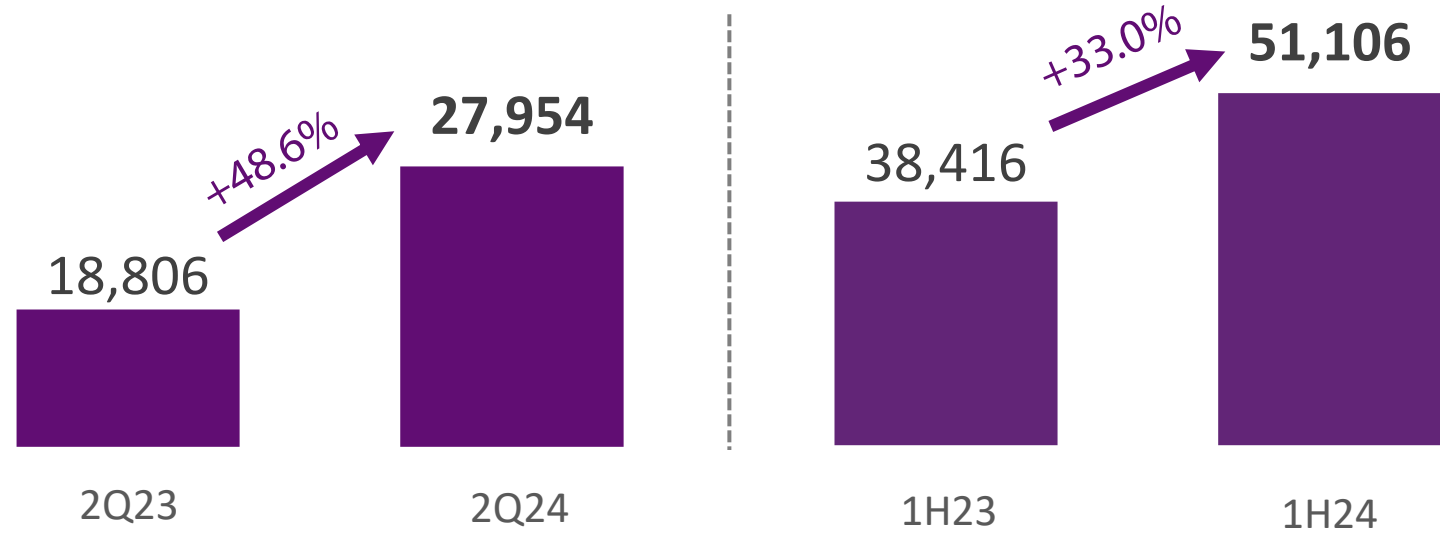
UMA EMPRESA DO GRUPO



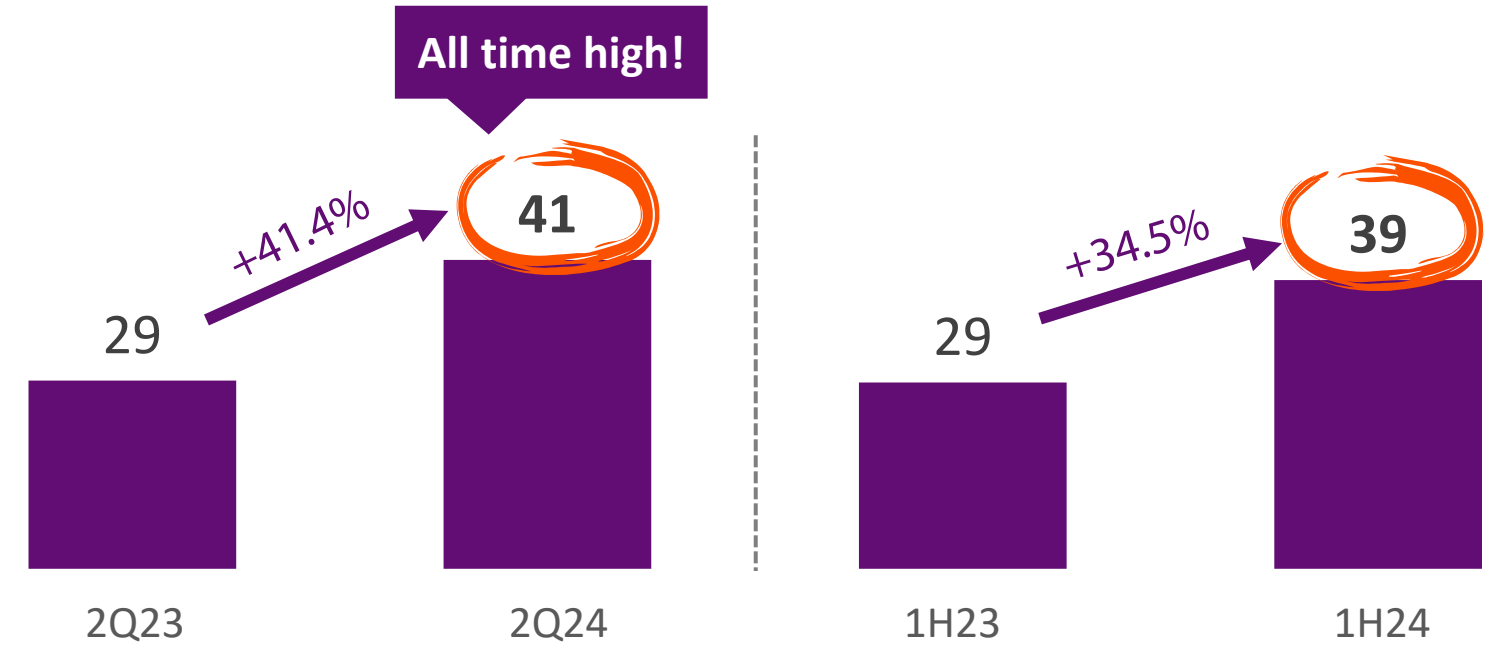
Used Cars Sales: Higher car sales volume with all-time high retail productivity per store and appropriate depreciation policy reflected in more normalized margins



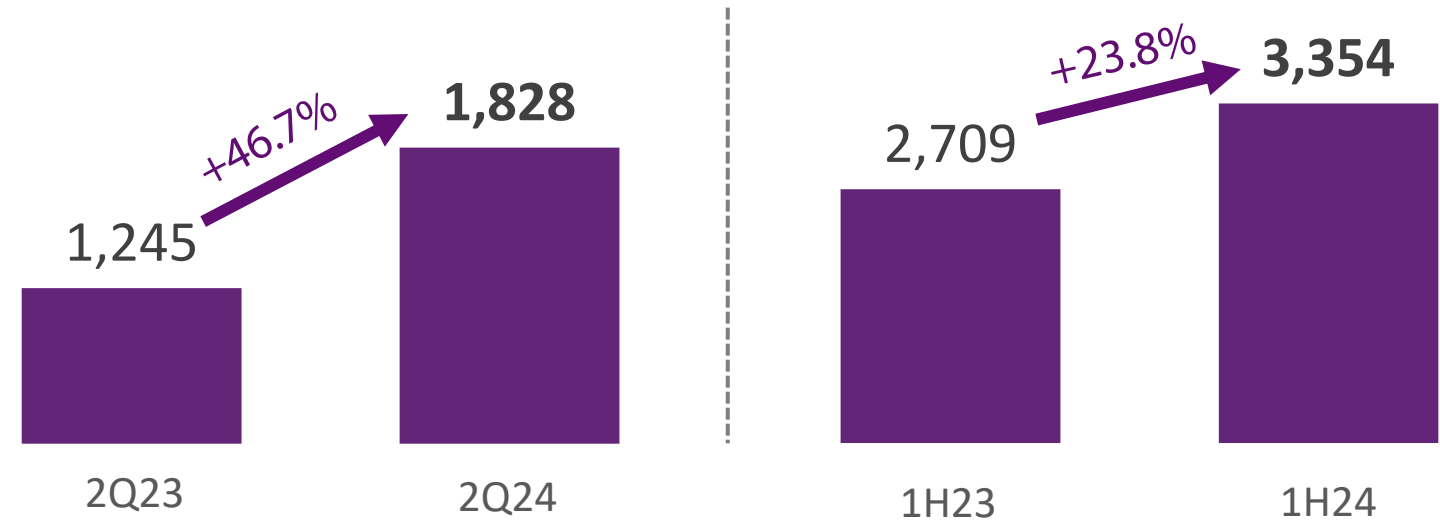
Cars Sold



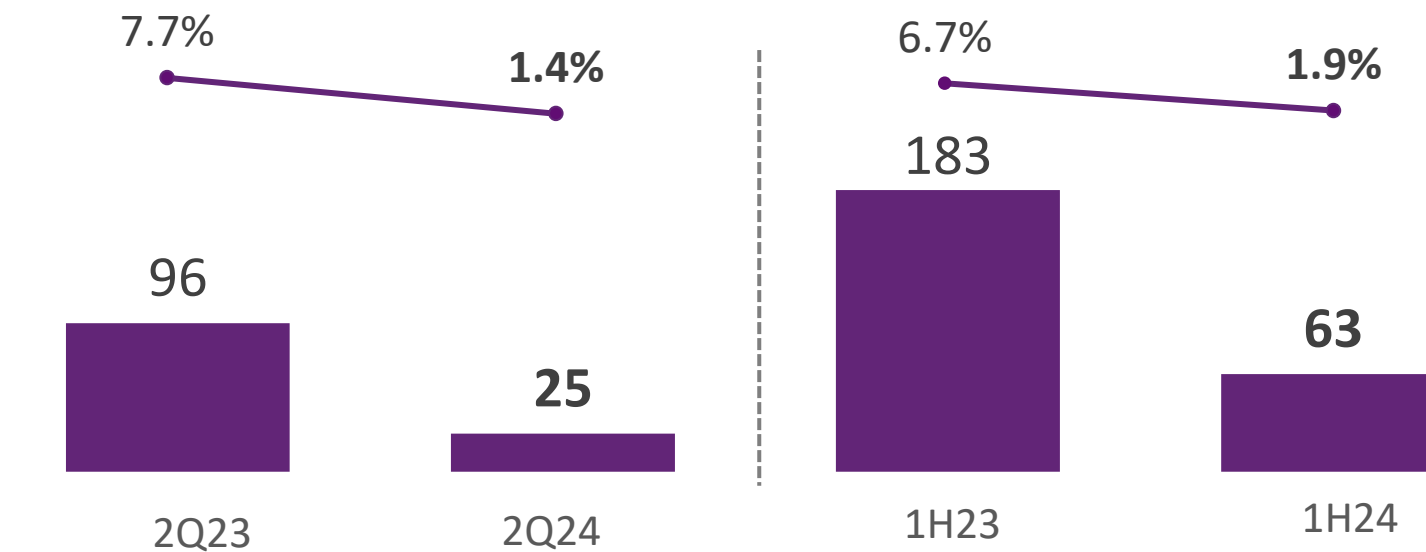
Sales per store (retail cars per month)



Net Revenue (R\$ million)



EBITDA (R\$ million) and EBITDA Margin (%)



Balance Sheet and Capital Structure

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UMA EMPRESA DO GRUPO

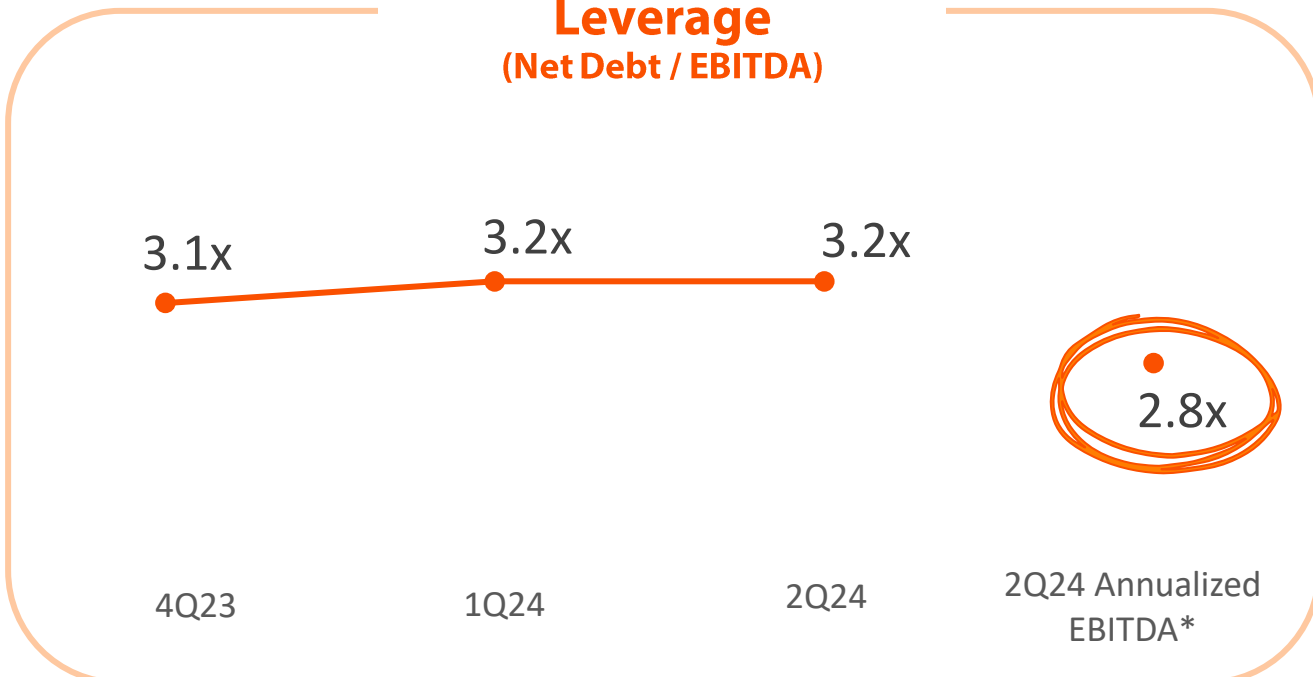
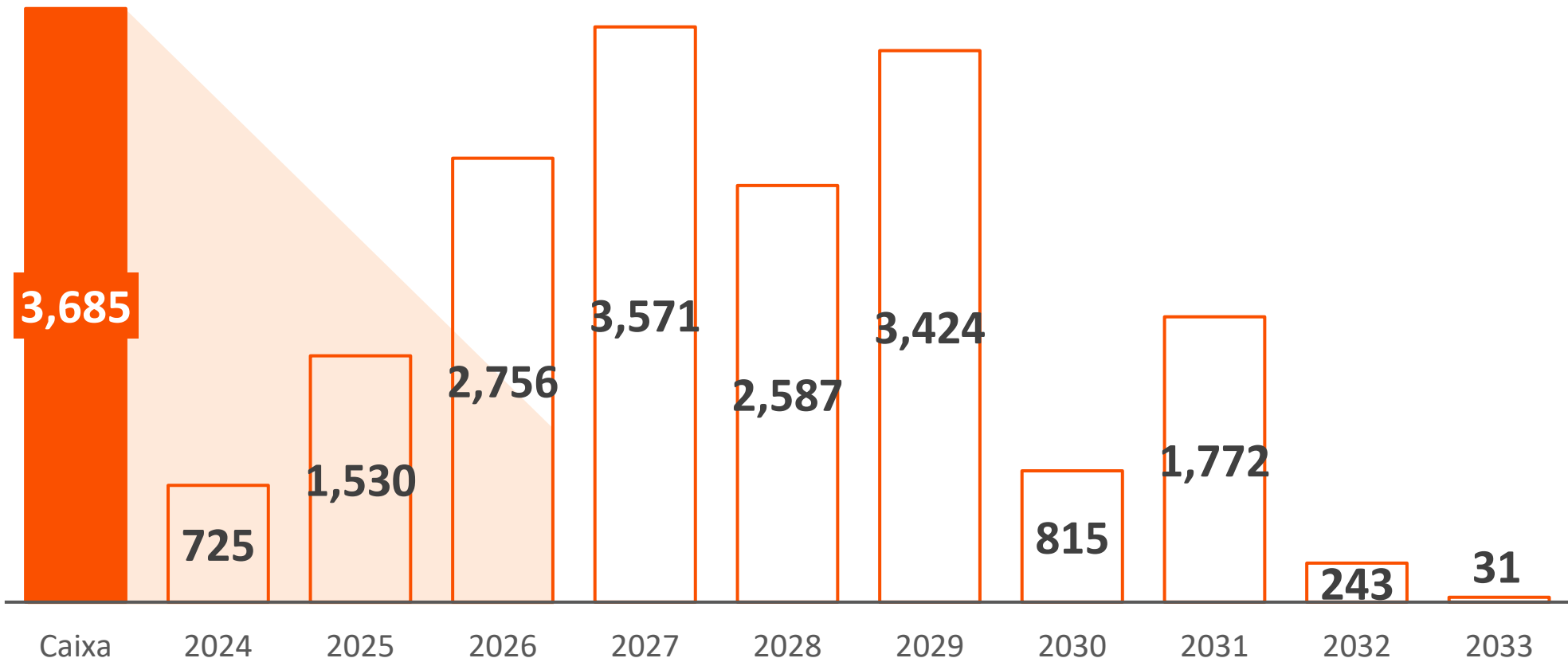


Significant improvement in debt profile by extending maturities and reducing average cost contributes to value creation



Pro forma debt maturity schedule¹

(pro forma considers the operation carried out in July 2024)



Financial management | (R\$ million)

Debt (R\$ million)	4Q23	1Q24	2Q24	Var% vs. 4Q23	Var% vs. 1Q24
Gross Debt	14,988	15,838	17,104	14.1%	8.0%
Cash	2,999	3,210	3,685	22.9%	14.8%
Net Debt	11,989	12,628	13,419	11.9%	6.3%
Suppliers	4,751	4,073	3,642	-23.3%	-10.6%
Net Debt + Suppliers	16,740	16,701	17,061	1.9%	2.2%

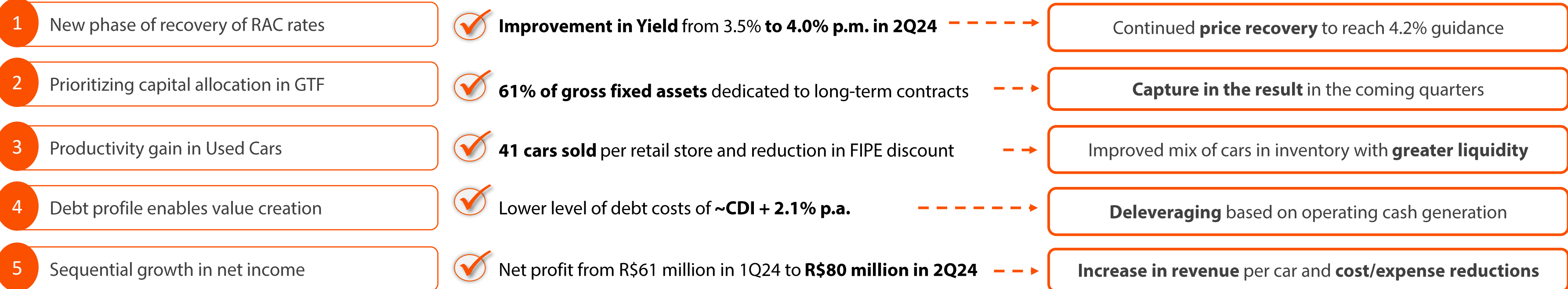
- 100%** of Unsecured debt
- Cash **R\$3.7 bi**
- Maturity in 2025 **R\$1.5 bi**
- Average cost of debt **CDI + 2.1% a.a.**
- Average debt maturity **4.2 years**

¹Pro forma considers liability management carried out in July 2024
* Net Debt 2Q24 / Annualized 2Q24 EBITDA (*4).

New phase with assertive management across all pillars of the asset cycle to create sustainable value



Consistency in the evolution of results



Focus on increasing profitability

	Giro dos Investimentos Revenue / Invested Capital	X	Operational margin NOPLAT / Revenue	=	Return on Capital ROIC
2Q24 annualized	0.87x	X	13.4%	=	11.7%
2023	0.69x	X	11.6%	=	8.0%
	+26.3%		+1.8 p.p.		+ 3.7 p.p.

Evolution of all pillars of value creation, with growth in margins and turnover, combined with conservative management of the capital structure and discipline in marginal allocation.

THANK YOU!

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