#ESPA3 4Q23 Results





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#ESPA3 Quarter Highlights



2023 Highlights



- System-wide-sales: R\$ 500.5 million in 4Q23 and R\$ 1.6 billion in 2023, with growth of 7.0% in the period
- Opening of 50 stores in 2023, totaling 850 stores in the Group



- Growth of 29.8% in adjusted EBITDA¹ in 4Q23 and 39.0% in the year, with margin of 21.2% (+4.7 p.p.) in 2023
- Adjusted net profit totaling R\$ 6.6 million in 2023, reversing a loss of R\$ 47.0 million in 2022



• EBITDA to operating cash conversion of 79% in the guarter and 93% in 2023



- Leverage at 2.36x at the end of 2023, compared to 3.1x in 4Q22
- Subsequent event: 3rd issuance of Debentures worth R\$733 million



- No-show and session cancellation initiatives improve user experience
- Optimization of store presence²: 10 more people per day per store



- NPS in continuous evolution, reaching 87 points in 2023
- Reclame Aqui recording a score of 8.7 (Excellent), maintaining the RA1000 seal

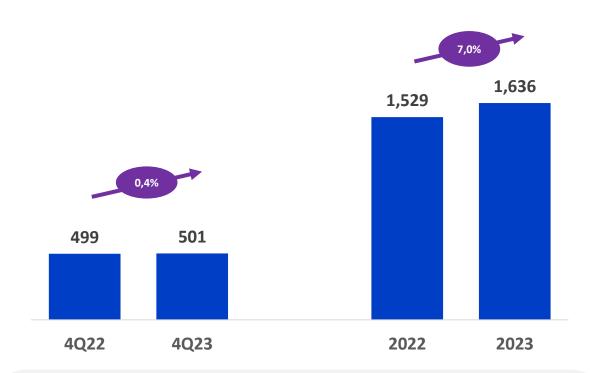


¹EBITDA adjusted by: (i) consolidation of the numbers of merged JVs and franchises in 4Q22 and 2022; (ii) elimination of non-recurring costs and expenses; and (iii) elimination of effects related to IFRS 16.

² Base date: comparison between february 2022 until December 2023

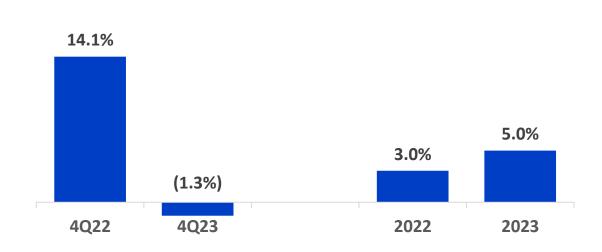
Strong growth in both SWS and SSS in 2023

System-wide-sales EL Brazil¹ (In R\$ MM)



• The chain's gross sales¹ reached **R\$500.5 million** in 4Q23, **growth** of 0.4% compared to the same quarter of the previous year and accumulated, an **increase** of **7.0%** compared to 2022.

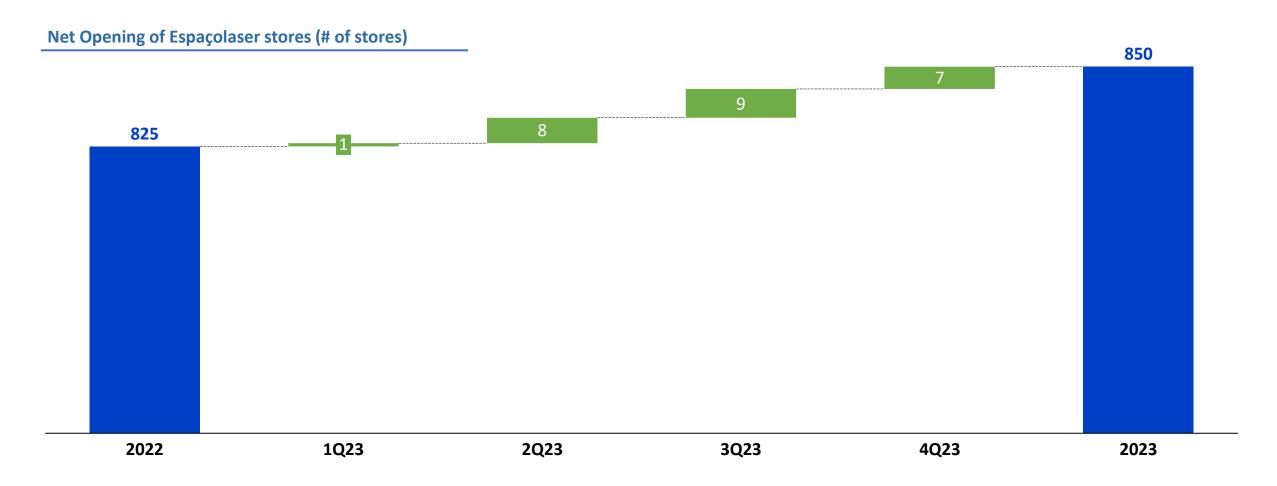




- **Same-store sales** with a slight reduction of 1.3% in the quarter, reflecting the greater balance between volume and price, with the average ticket showing **growth of ~6%** in 2H23 vs. 1S23.
- In 2023, same-store sales grew by 5.0% compared to 2022.

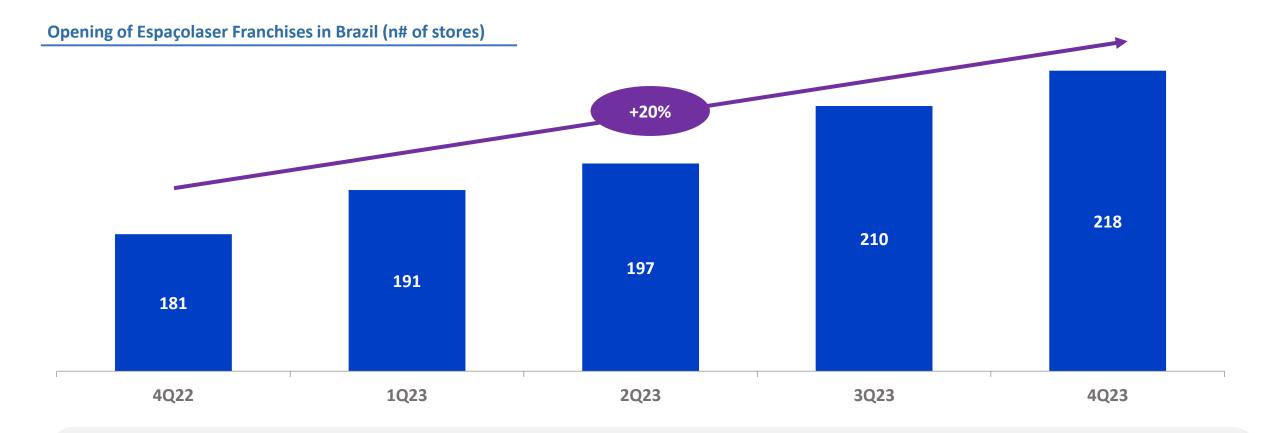
¹System-wide sales corresponds to the total gross sales (sell-out) of Espaçolaser units (company owned and franchise)

Acceleration of the expansion plan in 2023...



- We ended 2023 with **850 Espaçolaser stores**, maintaining the **acceleration of the operation** with the (gross) opening of **50 stores** when compared to 2022.
- Colombia: strategic partnership with F3L to boost the expansion plan and strengthen Espaçolaser's presence.

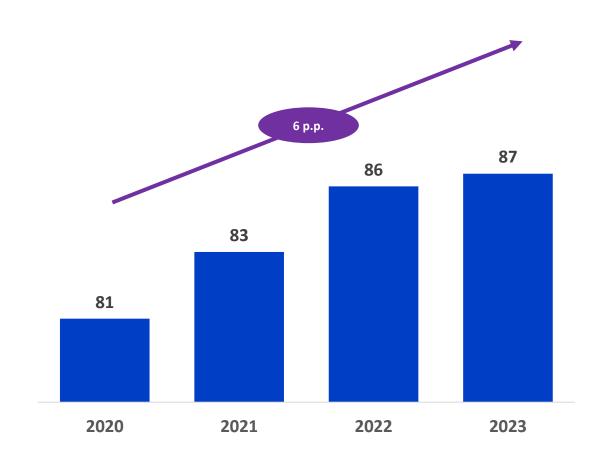
...Reflecting the focus on opening franchises

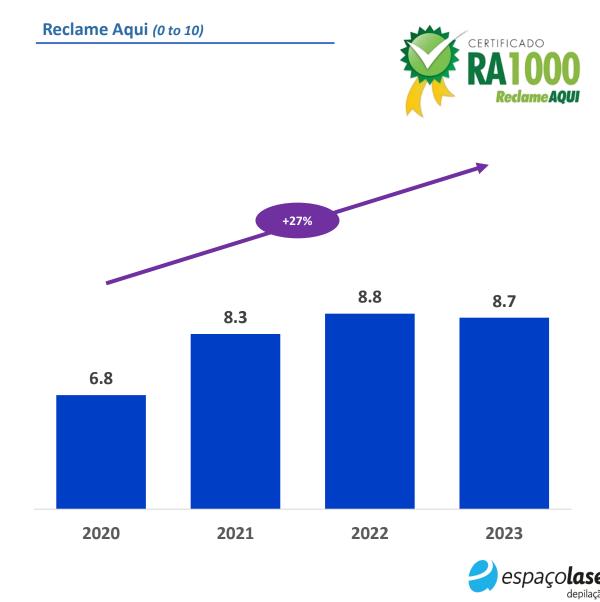


• We ended 2023 with **789 Espaçolaser stores in Brazil**, maintaining the **acceleration** of **operations** with the **opening** of **8 franchises** in the quarter and **39 stores** (gross) when compared to 2022.

Another year with strong recognition from our customers

Net Promoter Score (NPS)





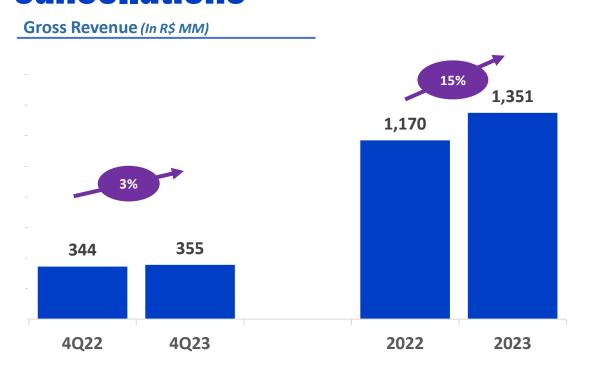




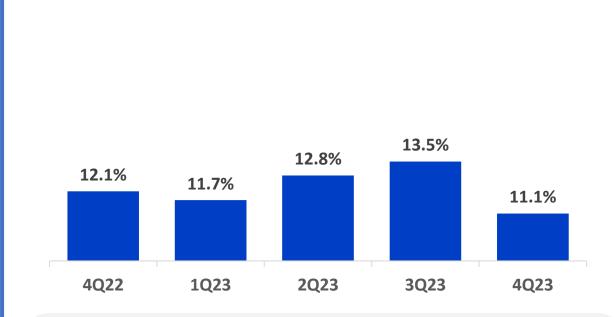


Relevant growth in gross revenue, with a reduction in the level of cancellations

Cancellations (%)



- 3.2% increase in gross revenue for the quarter, reaching R\$355 million;
- In 2023, strong growth of **15.4%**, totaling **R\$1.4 billion**.

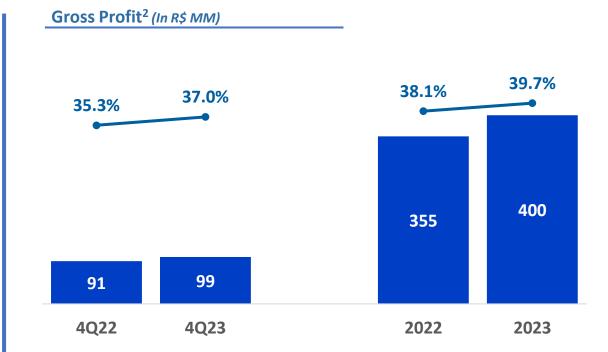


 The percentage of cancellations fell by 1.0 p.p. compared to 4Q22, and follows a sequential downward trend of 2.4 p.p. when compared to the immediately previous quarter, representing the lowest level of cancellations in the last 5 quarters.

Expansion of net revenue and greater cost efficiency



Increase of 4.8% in net revenue for the quarter, and 8.1% in 2023, reaching a record level of R\$1.0 billion for the year.



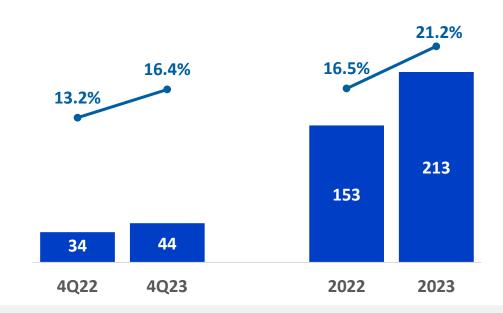
- Gross profit R\$99.4 million in the quarter, with a gross margin of 37.0%.
 In the year, gross profit reached R\$400.0 million, with growth of 12.5% when compared to 2022, and gross margin of 39.7%, with gains of 1.6 p.p;
- Optimization of **headcount per store** in the year to date and **successful rental negotiations**, increasing **productivity per store**.

¹⁻²⁰²² revenue adjusted by consolidation of the numbers of merged JVs and franchises.

² Gross Profit adjusted by: (i) consolidation of the numbers of merged JVs and franchises in 4Q22 and 2022; (ii) elimination of non-recurring costs; and (iii) elimination of effects related to IFRS 16.

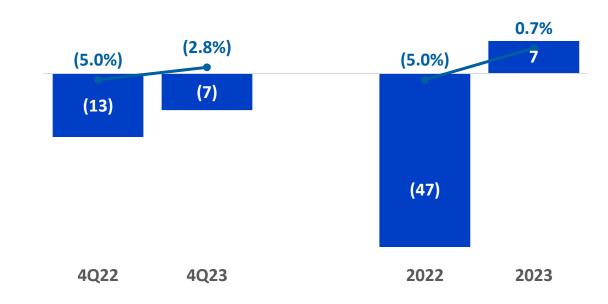
Strong growth in EBITDA and loss reversal in 2023

Adjusted EBITDA¹ (In R\$ MM)



- Solid results in the quarter, with an Adjusted EBITDA of R\$43.9 million, growth of 29.8% compared to 4Q22, and an adjusted EBITDA margin of 16.4%, with gains of 3.2 p.p.;
- In 2023, EBITDA showed **robust growth** of **39.0**% compared to 2022, and with an adjusted EBITDA margin of **21.2**%, representing a **gain of 4.7 p.p.** and reflecting ongoing efforts to boost operational performance.

Adjusted Net Income² (In R\$ MM)



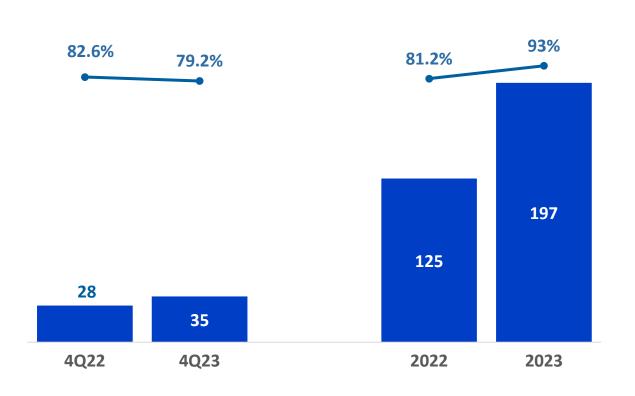
- Net loss of R\$7.4 million in the quarter, with a margin gain of 2.3 p.p.;
- Year-to-date, we recorded an **adjusted net profit of R\$6.6 million**, compared to a loss of R\$47.0 million recorded in 2022, and with a **gain** of **5.7 p.p**. in **net margin**.

Cash Generation and Debt



Relevant operating cash generation, with strong EBITDA conversion

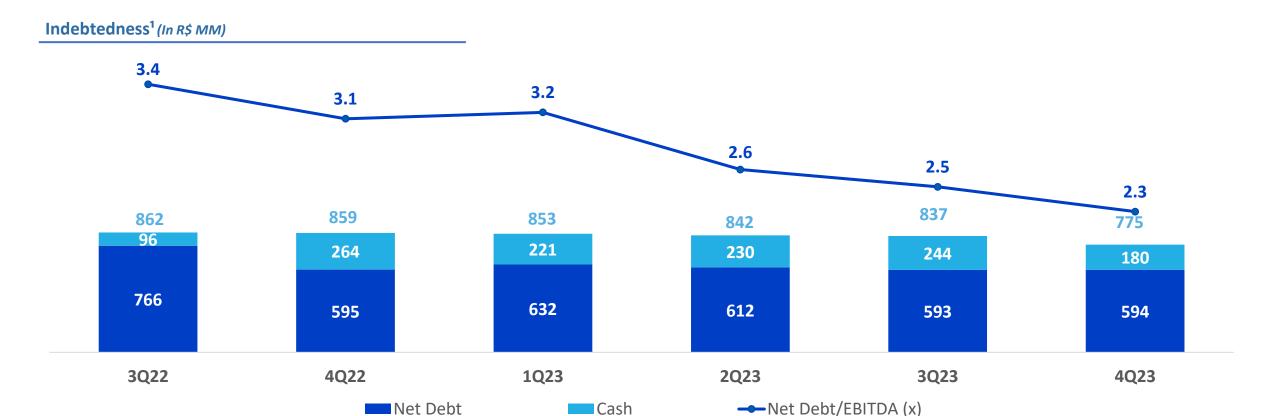
Adjusted Operational Cash Generation¹ (In R\$ MM)



- Robust operating cash generation of R\$34.8 million in 4Q23, an increase of 24.5% compared to 4Q22, representing an EBITDA-to-cash conversion of 79.2% in the quarter;
- In the year, we recorded R\$197.2 million in operating cash generation, representing a conversion of EBITDA into cash of 92.5%, benefiting from cash management initiatives;
- Focus on expansion via franchises, preserving cash.



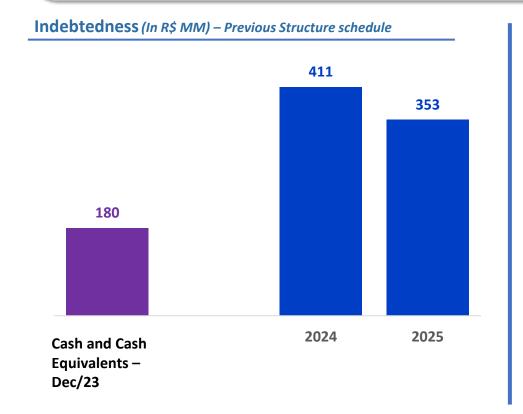
Sequential leverage reduction

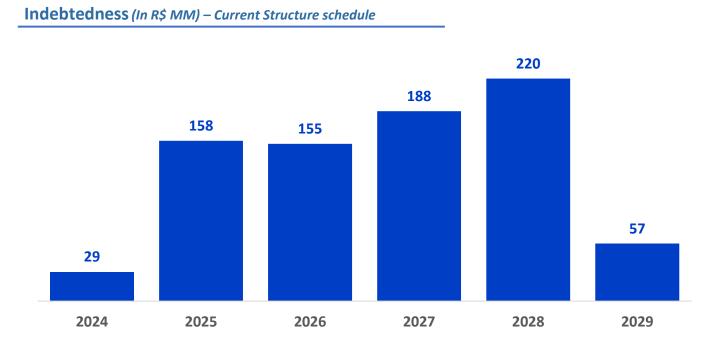


- Reduction of net debt, following initiatives aimed at optimizing the Company's capital structure, with reduction of leverage.
- Leverage level of 2.36x, a reduction of 0.7 p.p. compared to 4Q22 and below the covenants agreed in the 2nd issuance, of 3.0x.

Subsequent event - New capital structure

- Approval, in February, of two debenture issuances totaling R\$733 million;
- **5-year** term with principal amortization after 1 year;
- **Cost**: CDI + 4.50% p.a.;
- Tax Shield: New structure between MPM and Corporeos with greater tax efficiency.















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